

P217 Fonds John Wardrop Ross

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P217 John Wardrop Ross Fonds

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C. P. Hill ,

Montreal, Jan. 14, 1915.

Mr. J. W. Ross, Chairman,
Patriotic Fund Committee,
Montreal.

Dear Sir,

It is my desire to contribute something to the Patriotic Fund, and as financial conditions, through accidents, etc., have been extremely bad with me in 1914, I have decided to place in your hands as Trustee for the Patriotic Committee, a One Thousand Dollar Bond #112, of the Hillcrest Collieries, Limited, including Interest Coupons from #11 to #60, to be disposed of as follows:-

To the Patriotic Fund.....	\$500.00	
To the McGill College Contingent.....	200.00	
Balance to be returned to me when the Bond is disposed of.	<u>300.00</u>	\$1,000.00

(I might say that this is for another good propose).

The first interest Coupon #11 is due Sept. 1st, The interest is to be divided according to the amounts named.

If in your judgement it would be best, the \$200.00 may be contributed to the McGill Corp through the McGill Daily a small paper issued by the McGill Students for the benefir of the McGill Contingent.

I trust this will be satisfactory to you and your Committee and I hereby grant you the right at any and all times, to sell this Bond for the best price you can obtain. For your information I may say that it is Gilt-Edged, there only being issued upon the property \$25,000.00 bonded indeptedness, while the earnings will show many times the fixed charges upon the same.

The last sale of these Bonds, prior to the financial crisis occasioned by the War, was through the Bank of Montreal in London, England, at 95¢ upon the Dollar, and for the protection of other bond holders I would not like to see this Bond sold for less. However, I hereby dedicate the same to you with all the rights and privileges of ownership; observing the above instructions.

Trusting this will be of aid to you in the Good Cause for which you are working, I remain,

Yours sincerely,

(Signed) C. P. Hill

Montreal, Sept.4th/15

C.P. Hill, Esq.

Dominion Express Building
City.

Dear Sir:-

Following our telephone conversation today I have pleasure in enclosing herewith a letter to the Bank of Montreal for you to sign and forward, which I think will cover your requirements.

Yours truly

Enc.

Hon. Treasurer

RELIEF COMMITTEE
Rooms 101-104 Drummond Bldg.
CLARENCE F. SMITH,
Chairman.
MISS HELEN R. Y. REID,
Convener of Auxiliary.
ALEX. ROUGH,
Secretary.
PHONES UP 1481, 4405

CANADIAN PATRIOTIC FUND

[MONTREAL BRANCH]

EXECUTIVE COMMITTEE
HERBERT B. AMES, M. P.,
Chairman.
JOHN W. ROSS,
Hon. Treas.
F. MINDEN COLE,
Hon. Secretary.

MONTREAL, 191

Montreal, September 4th, 1915

The Manager

Bank of Montreal

City.

Dear Sir:-

Regarding Bond #112 for \$1000 of the Hillcrest Collieries Ltd., which you are holding in trust for the Canadian Patriotic Fund, McGill College Contingent, etc., will you kindly credit the full amount of interest on same against my pledge to the Can. Patriotic Fund. The amount due McGill College Contingent, etc., to be divided when the Bond is sold. These instructions supersede those contained in my letter to Mr. John W. Ross, dated 14th January last, copy of which I believe has been sent to you.

Yours truly

RELIEF COMMITTEE
Rooms 101-104 Drummond Bldg.
CLARENCE F. SMITH,
Chairman.
MISS HELEN R. Y. REID,
Convener of Auxiliary.
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**CANADIAN
PATRIOTIC FUND**
[MONTREAL BRANCH]

EXECUTIVE COMMITTEE
HERBERT B. AMES, *M. P.,*
Chairman.
JOHN W. ROSS,
Hon. Treas.
F. MINDEN COLE,
Hon. Secretary.

MONTREAL, 191

(COPY)

Montreal, 1st Nov. 1915.

Geo. W. Elliott Esq.,

Canadian Patriotic Fund,

M o n t r e a l.

Dear Mr. Elliott,

I have to thank you for your Financial Statement to the 30th Sept. 1915.

In this connection I note the Treasurer's office is debited with the amount of \$52.25, expense. It seems to me that possibly this office is bearing a little more of this than should be properly charged to it. An hour or so of a stenographer's time should be sufficient to attend to all that is necessary just now. This may also apply to the past two or three months' proportion of charges, but I am not aware of how much time has been put on this work by those in charge.

Yours very truly,

JWR/R

CANADIAN PATRIOTIC FUND

PATRON - H. M. THE KING
PRESIDENT H. R. H. THE DUKE OF CONNAUGHT

FINANCE COMMITTEE GENERAL

H. S. HOLT, CHAIRMAN
HON. T. CHASE CASGRAIN
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
H. V. MEREDITH
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
SIR THOMAS SHAUGHNESSY, K.C.V.O.
SMEATON WHITE

MONTREAL BRANCH:

PRESIDENT SIR HERBERT B. AMES, Kt. M.P.

OFFICE OF THE HONORARY TREASURER
320 DRUMMOND BUILDING

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, VICE-CHAIRMAN
J. W. ROSS, HON.-TREASURER
A. R. DOBLE, HON. SECRETARY
D. A. BUDGE
ARMAND CHAPUT
HON. R. DANDURAND
LT.-COL. A. E. LABELLE
HERBERT MOLSON
HOWARD MURRAY
F. L. WANKLYN

MONTREAL, 3rd November, 1915.

John W. Ross, Esq.
142 Notre Dame Street, West,
Montreal, Que.

Dear Mr. Ross,-

Your letter of the 1st instg. received, and I, was a little surprised at the contents of same. Unless the work is done entirely voluntarily I cannot see how we can do it with less than one clerk, which is all your Department paid for in September and October. In addition to this you have, apparently overlooked the fact that the book-keeping and the monthly statements are all done by myself. This, however, as I have already stated, I considered it a privilege and a pleasure to be able to do.

Under my present arrangement, i. e. having two girls in the Treasurer's office, I may say that, far from the Department bearing more than its share of the expense as you surmise, both departments are saving money, in this way:- When the girls have nothing to do in the Treasurer's Department they work on the Ottawa Statement for the Relief Department, being paid by the latter for this work, and the particular work which they do for each Department can be done more than twice as fast by a team than by two girls working independently in each Department. I may say that I am very well satisfied with the way the work is being handled for both Departments.

I am sorry, indeed, that you are not satisfied with my management for the past two or three months, as I can conscientiously say that I have done my best in the interests of the Fund. In fact I have had to consult my physician and have been working overtime for the past four months strictly against his advice.

I have asked you a number of times in the past eight months to come up and look over the books and work. I will be most happy to go over things any time with you, and I think that after a careful inspection you will realize that there is quite enough work to keep a fairly active clerk fully occupied.

Below is a table showing the salaries paid in the Department up to the 1st May, when I went into the Relief Department, and since that date. Half of the salaries in No-

CANADIAN PATRIOTIC FUND

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SIR THOMAS SHAUGHNESSY, K.C.V.O.
SMEATON WHITE

MONTREAL BRANCH:

PRESIDENT SIR HERBERT B. AMES, KT. M.P.

OFFICE OF THE HONORARY TREASURER
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HERBERT MOLSON
HOWARD MURRAY
F. L. WANKLYN

MONTREAL, 3rd November, 1915.

J. W. R. 2.

November were on account of the big Campaign.

December	\$152.00	Average \$142.00	May	\$56.50	Average \$56.00
January	148.00		June	70.00	
February	138.00		July	54.50	
March	148.00		August	75.00	
April	124.00		Sept.	42.00	
			Oct.	38.00	

In June we had extra work getting out the Annual Reports, and in August we had to transfer the names in the Subscribers Ledger.

From the tone of your letter combined with rumours which have reached me I cannot but think that something may have been said which has prejudiced you. If such is the case will you not give me an opportunity of explaining whatever it may be, which I am quite confident I can do to your satisfaction.

The expenses of the Department for printing, postage and stationery are all quite low.

As I stated two months ago, if you wish to make any change in the management of the Department I am quite willing that you should do so. If, on the other hand, you desire things to go on as at present I will be very pleased to continue to supervise the Department for you.

Yours faithfully,

Geo. W. Elliott

3rd Nov. 1915.

Geo. W. Elliott Esq.,
Secretary, Relief Committee,
Canadian Patriotic Fund,
Montreal.

Dear Mr. Elliott,

I beg to acknowledge receipt of your favor of the 3rd inst. in reply to my communication in regard to the expenses of the Treasurer's Department.

In your letter you give me a memorandum of the salaries paid in the Department each month from December to October. I shall be glad if you will supplement this information with a memo of the other expenses charged to this department, so as to check up with the amounts appearing on the Monthly Statements, and also a brief outline of work being done by your assistants, and rough estimate of time on same.

I should imagine that it is the most natural thing for the Treasurer to ask and also to receive any information which he may desire in regard to the records of business under his control, without entering into a discussion of the number of things which you thought well to refer to in your letter.

Why you should find it necessary to refer to my not being satisfied with your management for the past two or three months, I cannot conceive, as I have not expressed that opinion either to yourself or to anyone else, in fact have never discussed it in any way.

Why you should further suggest that rumors have reached me and prejudiced me, is beyond my comprehension, as I have neither heard nor do I at any time pay any attention to rumors, nor do I know what you refer to when you say I am prejudiced.

You may rest assured that if I had not been satisfied I would have expressed myself to you personally on the matter so clearly that there would have been no ground for misunderstanding between us, but I am glad to say that there has been no occasion for me to express such an opinion.

You are well aware that at this time the other departments are endeavoring to curtail expenditures, and my letter to you was requesting information on which I might base my judgment whether it is possible to reduce expense in the department under my control, and I regret my letter has been construed by you to mean anything else.

Yours very truly,

JWR/R

Hon. Treasurer.

1091 Boulevard Decari

Montreal, 6th November, 1915.

John W. Ross, Esq.
142 Notre Dame St. W.
Montreal, Que.

Dear Mr. Ross,-

Your favor of the 3rd inst. received.

As requested I have pleasure in enclosing herewith a statement of monthly expenses of the Honorary Treasurer's and Secretary's Departments, a small portion of these expenses being those of the late Honorary Secretary, Col. Cole.

The work of my assistants now consists chiefly in checking off the Bank statements, arranging the cheques numerically, checking them off with the duplicate copies, and listing the outstanding cheques - all preparatory to balancing with the Bank. They also file the letters, file the vouchers for both departments, enter up the daily bank reports in the Subscribers' Ledger and balance the latter each month. This latter work is, of course, getting lighter. There are also a few letters to write, the monthly statements to type and Miss Tucker goes to the Bank two or three times a week.

The work until recently took something more than half their time, but with the reduction in subscriptions has been getting lighter, and is now taking less than half their time.

There will be a consequent reduction in salaries in the future.

The occasional sending out of circulars or accounts of course entails additional work.

If you wish for any additional information I shall be pleased to hear from you at any time.

Regarding our recent correspondence, I, apparently, misconstrued your letter, and I sincerely apologise for any seeming discourtesy in my reply. If I may speak quite frankly I would like to say that I have always had the greatest respect for you, and from our close association during the past year I have learned, if possible, to think still more highly of you, and I was hurt not a little when I thought that you were losing confidence in me. I am, therefore, very pleased to know that I was mistaken.

My last wish is that there should be any friction between us, and believe me, Mr. Ross, either for yourself, personally, or for the Fund, I am ever

Yours faithfully,

Geo. W. Elliott

PERSONAL.

January 5th 1917

Miss Helen R.Y. Reid,
Convenor of Auxiliary,
M o n t r e a l

Dear Miss Reid,

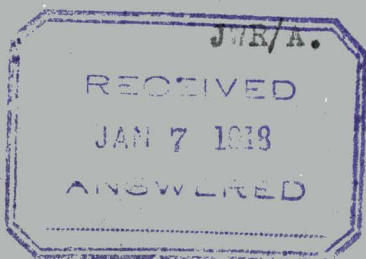
I beg to acknowledge receipt of your favor of the 3rd. inst. I think a wireless message must have come from you. at the time you wrote your letter, for on that date I made a note to ring up Mr. Clarence Smith and discuss with him the advisability of having a second report prepared of the operations of the fund. In any event your letter is very timely, and I am strongly of the opinion that such report covering the work of the fund of the 31st December should be immediately prepared. I am quite glad that you are preparing date.

Besides issuing the usual comprehensive report, I am of the opinion that when the material is set up a digest should also be prepared for distribution amongst not only the subscribers of the fund, but also prospective contributors, having in mind the possibility of a further campaign this spring. My office, if necessary, will gladly co-operate with you in the preparation of the report.

Wishing you the compliments of the season,
and with kind regards,

Yours very truly,

Honorary Treasurer.



1091 Decarie Bor^d road.

Notre Dame de Grace.

May 2nd., 1917.

Dear Mr. Ross.-

How can I thank you for enabling me to join George at Waterbury. I assure you we both appreciate your great kindness, but felt that it was too much for you who are always doing so much for others, to do for me.

We also appreciate your kind words in reference to our work for the

fund, my only regret is that I am not able to give my time voluntarily to this work as you and so many others are doing, and I feel that anything I can do seems small indeed in comparison

I sincerely regret not be able
to return to the office when I should
have, but I sat up for a while
to-day and hope to go in Friday
if the weather is warm.

Again thanking you for your
kindness, and hoping soon to get back
to my work, with kindest regards
to Mrs. Ross, I remain

Yours very sincerely,
Ella J. Elliott.

CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
HON. LT. COL. CLARENCE F. SMITH
PHONE UP 1828

MONTREAL BRANCH
RELIEF COMMITTEE

HONORARY PRESIDENT
SIR LOMER GOUIN

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1481

PRESIDENT
SIR HERBERT B. AMES, M.P.

SECRETARY RELIEF COMMITTEE
GEO. W. ELLIOTT
PHONE UP 1481

DRUMMOND BUILDING
ROOMS 315 TO 323
CORNER ST. CATHERINE & PEEL STS

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

Montreal, Jan, 3, 1918

When replying quote date
of this letter and No. N.A.

Mr. John W. Ross,
Honorary Treasurer,
Canadian Patriotic Fund,
Drummond Bldg.,
CITY

Dear Mr. Ross::

At our last Relief Committee Meeting the question of printing another report was brought up and the Committee decided to leave it to the Finance Committee feeling that they would recognize the need of a report for advertising purposes in view of the approaching campaign and feeling that they must know best whether the expense to be incurred would be justified. In the meantime I have my staff at work collecting material necessary for going into print and quite apart from the expense and campaign points of view I think the report should be printed as a report of one of the biggest pieces of social work ever done on the Continent of America. Our first years report is on the shelves of most of the libraries in the United States and is part of the required reading of all the volunteers training in the Red Cross Institutes for Civilian Relief Work. We are asked over and over again for our second and third year reports and all we have to offer is the re-print of Mr. Kellogg's Articles in the Survey. I am sure you will agree with me that the help our experience can give to the United States is an added reason for publication and I shall wait your consideration and decision in this matter with the hope that it will be in favour of printing. As time is a factor to be considered may I hear from you shortly.

With kindest regards, I am,

yours truly,

HR/CK

Convener of Auxiliary

CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
HON. LT. COL. CLARENCE F. SMITH
PHONE UP 1828

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1481

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MONTREAL BRANCH
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PRESIDENT
SIR HERBERT B. AMES, M.P.

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

When replying quote date
of this letter and No. N.A.

Montreal, Jan. 16, 1918

Mr. John W. Ross,
Chartered Accountants,
Sun Life Bldg.,
Notre Dame St.,
CITY

Dear Mr. Ross:-

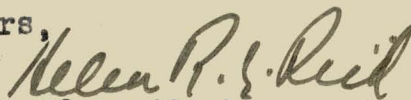
Re Annual Report, may we have your co-operation in giving us a statement for the three War Years ending July 31, 1917, also statement from auditors together with a correct list of Finance Committee.

I hope that ^{the} Campaign will not come on until the end of March. This will give time for us to not only have the report printed but to have it circulated as advertising material among former subscribers and new friends of the Fund.

It seems to me that the Captains of the teams might work with increased interest if they had a personal knowledge of our Office activities and Mr. Smith and I would be only too glad to welcome any of these friends and show them something of the character and scope of our twelve Office Departments.

We are also inviting ministers and priests, school principals, etc., to call at the Office between now and March in order to make the Fund more fully recognized before the Campaign begins. If you have any further suggestions of ways in which we can help your Committee and the Fund I shall be glad to receive same,

Ever cordially yours,



Convener of Auxiliary

26th Jan. 1918.

Miss Helen R. Y. Reid,

Convenor of Auxiliary Canadian Patriotic Fund,

M o n t r e a l.

Dear Miss Reid,

I have your letter of the 16th inst. in further reference to the proposed report of the Canadian Patriotic Fund.

The question of preparing a report of the entire operations of the fund from its inception, giving due prominence to all the departments, has been under consideration by the Executive on a number of occasions, but for one reason or another has been postponed. I have again drawn this matter to the attention of the Chairman of the Finance Committee Executive, who has in turn, I believe, submitted the matter to the Chairman of the General Executive. I am glad that you are compiling information which might be used in such a publication, and am aware that from your excellent system much valuable information is at hand.

I am not quite sure whether it would be better for your department to prepare your report which would be embodied in the larger one to which I have just referred, or whether at the present moment your department should issue a separate report. When the matter has received the judgment of the parties I have referred to, we will probably be able to decide, but such a report would be too comprehensive to be the best material for the proposed campaign; a short Statement of the facts and figures such as prepared last year is of much greater value for this purpose, which by the way will probably come off the end of February or early in March.

Considering this fact and many others which I will not enter into at this time I do not think at the moment it would be well to issue what would in fact be three reports. However, I shall

Miss H.R.Y.R. "2"

Jan. 26/1918.

be glad if you will think the matter over, and the form of the report can be decided when the information is laid before us.

I need hardly say that I am immensely impressed with the untiring and valuable work of the ladies which is beyond all praise, and would gladly go to any extent to inform the public of what is being actually accomplished by the ladies of the Auxiliary.

Yours very sincerely,

JNR/R

Honorary Treasurer.

CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
Hon. Lt. Col. CLARENCE F. SMITH
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PRESIDENT
SIR HERBERT B. AMES, M.P.

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

Montreal, Jan. 30, 1918

When replying quote date
of this letter and No. N.A.

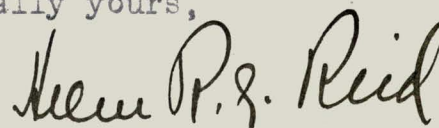
Mr. John W. Ross,
Sun Life Bldg.,
Notre Dame St.,
CITY

Dear Mr. Ross:-

Your letter of January 26th re report of the Canadian Patriotic Fund to hand. Our report is well under way and is being translated in sections into French by Mr. Tarut of the Franco-Belge Branch. We have estimates from four printers and they are lower than we anticipated. I feel sure, therefore, that you will agree with me that it is wise-whatever else is done-to let the Relief Report go through in the form we are preparing it. Whether you care to use same for advertising material for the Campaign rests with you but I should think that there is no doubt as to the advisability of completing our work and getting the Report published.. The preparation of same has entailed a great deal of work on many important and busy people and the plan having received your endorsement a short time ago should not now be held up.. A short statement of facts and figures in leaflet form can easily be drafted from the Report for Campaign purposes. I quite agree with you that a bulky report covering the operations of the three Campaigns as well as the relief work is not required and indeed would be inadvisable at the present time, as many subscribers might retire if they knew that the bulk of money subscribed in Montreal was still untouched by Montreal and was being used for National purposes. In a few days we shall take up the question of cost again with you and show you the estimates received from printers etc.,

Until then, I am,

Ever cordially yours,



Convener of Auxiliary

P.S. Our lowest estimate is from Mr. Taylor of the Financial Times.
\$154.00 for first 1,000 of a 64 page report. \$60.00 each sub-

CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

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JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

*When replying quote date
of this letter and No. N.A.*

- 2 -

sequent 1,000. \$1.60 to be deducted per page if report is not 64 pages. Both Col. Smith and I think this most reasonable. It would not be necessary to order the large numbers we did for the first report and all subscribers need not be furnished with copies.

February 2, 1918.

Miss Helen R. Y. Reid,
Convenor of Auxiliary,
Canadian Patriotic Fund,
Drummond Building,
Montreal.

Dear Miss Reid:-

Your letter of the 30th. ultimo re preparation of report, to hand. I am glad to know that you are continuing to collect information for the report of your department. The advisability of this I have never questioned, but I do question the wisdom of your department, or any other, printing and circulating a separate report without reference either to the General Executive or other departments.

The officers and members of the Executive have discussed the question of reports on different occasions. In the first instance it was decided that the report of the Relief Department should be published, as it eventually was. The second and third times it was discussed it was decided not to publish any report. It seems to have been in several minds at the same time and my opinion is that before anything is done, the matter should again be submitted to the Executive for their decision, as they should decide in conference with the other departments what form the report should take.

This of course is entirely separate from the preparation of reports from the various departments, which should be, and I understand are, prepared and kept on file for use.

Miss Helen R. E. Reid.

Feb. 2/18.

as may be necessary.

It is quite possible that the Executive will decide that the Relief Department should again publish their report in such form as they desire, but they should, at least have the opportunity of saying what their wishes are in the matter.

The Executive will probably meet next week, when the matter can be finally decided.

I think you will appreciate that my desire is not to hold up anything that will help the Fund, but only that all activities may be co-ordinated to the best results.

Yours very truly,

JVE/H.

February 4, 1918.

Miss Helen R. Y. Reid,
Canadian Patriotic Fund,
Drummond Building,
Montreal.

Dear Miss Reid:-

I am to-day in receipt of the enclosed letter from the Canada Cement Soldiers Relief Fund. Before I take the matter up with them, would you kindly read this letter and give me the benefit of any suggestions in regard thereto.

Yours very truly,

JTR/H.
Encl.

CANALIAN PATRIOTIC FUND

PATRON. H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
HON. LT. COL. CLARENCE F. SMITH
PHONE UP 1628

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1481

SECRETARY RELIEF COMMITTEE
GEO. W. ELLIOTT
PHONE UP 1481

MONTREAL BRANCH RELIEF COMMITTEE

DRUMMOND BUILDING
ROOMS 315 TO 323
CORNER ST. CATHERINE & PEEL STS

HONORARY PRESIDENT
SIR LOMER GOUIN

PRESIDENT
SIR HERBERT B. AMES, M.P.

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

Montreal, Feb. 7, 1918

*When replying quote date
of this letter and No. N.A.*

Mr. John W. Ross,
Sun Life Bldg.,
Notre Dame St.,
CITY

Dear Mr. Ross:-

Your letter of Feb. 2nd to hand. May I ask what Executive Meeting you refer to in same? If it is the Finance Executive, I can understand that they feel justified in recommending whether there should be a report for Campaign use or not, but I presume that the General Executive is referred to of which both Mr. Smith and I are members. We shall be glad to take up the matter of the Report at such a Meeting as you intimate will be called probably next week, although we have not been notified of same. I quite agree with you that co-ordination of work is necessary, but I cannot see any objections to printing our relief report other than those of expense and, if this is the only objection it is one that can be overcome. There is, however, something else, evidently, in your mind or in that of the members of the Finance Committee and it would help greatly if you would come in and see me and talk matters over some morning when you have time.

Yours truly,



HR/CL

Convener of Auxiliary

February 8, 1918.

Miss Helen R. Y. Reid,
Convener of Auxiliary,
Canadian Patriotic Fund,
Drummond Building,
Montreal.

Dear Miss Reid:- re Printing Report

As already stated this matter is receiving the attention of the Chairman of the Finance Executive Committee and also the Chairman of the General Executive and has been discussed from time to time by the Finance Committee and the Finance Executive Committee, and I do not think that we should take any final action until they have expressed their views.

The matter of preparing the information for the report, as I have stated, should go forward, as it is necessary for the records of the Fund. The form of printing the records is an entirely different matter.

Yours very truly,

JTR/E.

February 13, 1918.

Miss Helen M. Y. Reid,
Convenor of Auxiliary,
Canadian Patriotic Fund,
Drummond Building,
Montreal.

Dear Miss Reid:- relating Report

We have now heard from the Chairman of the General Executive and the Chairman of the Finance Executive and the matter has also been discussed to-day at the meeting of the General Finance Committee. After discussion it was referred to the Special Committee of which Mr. W. M. Birks is Chairman.

This Committee has discussed the matter and requested Mr. J. M. Gibbon, Chairman of the Publicity Committee, to prepare a report of the Fund from its inception.

If the Relief Committee decide it is advisable for their work to publish a separate report going into detail, the Committee would be in favour of your publishing such a *report* ~~report~~. // This Committee, in conjunction with the other departments, will undertake the preparation of a more comprehensive report, and the publication of the financial statements.

Mr. Gibbon will be glad to discuss the matter of the two reports with you when you have prepared your information.

Yours very truly,

JWR/H.

Hon. Treasurer.

FOUNDED 1896



INC

RATED 1909

Quebec Provincial Branch
45 Belmont Park

The Canadian Red Cross Society

J. J. M. PANGMAN, HONORARY SECRETARY

Montreal March 11th. 1918.

PLEASE ADDRESS ALL COMMUNICATIONS TO THE SOCIETY

J.W. Ross, Esq.,
C/o Messrs P.S. Ross & Sons,
142 Notre Dame St., West,
C I T Y.

Dear Mr. Ross:-

Many thanks for your letter
of the 8th. inst., enclosing cheque of \$58.25 -
from Mr. Emile Chaput, being a donation to the
Red Cross funds.

It will give me great pleasure to
acknowledge receipt thereof, direct to him.

Yours sincerely:-

A handwritten signature in cursive script, appearing to read "W.R. Miller".

President Quebec Provincial Branch.

1: N.

CAN. DIAN PATRIOTIC UND

PATRON. H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
HON. LT. COL. CLARENCE F. SMITH
PHONE UP 1828

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1481

SECRETARY RELIEF COMMITTEE
GEO. W. ELLIOTT
PHONE UP 1481

MONTREAL BRANCH
RELIEF COMMITTEE

DRUMMOND BUILDING
ROOMS 315 TO 323
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HONORARY PRESIDENT
SIR LOMER GOUIN

PRESIDENT
SIR HERBERT B. AMES, M.P.

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

Montreal May 8th. 1918

*When replying quote date
of this letter and No. N.A.*

J.W.Ross Esq.,
Notre Dame St.,
City.

Dear Mr. Ross,

Enclosed please find the Loan balance
statements for March and April. Owing to my absence last
month the March statement was not forwarded to you.

Yours truly,



M.EC.

Accountant

CANADIAN PATRIOTIC FUND MONTREAL BRANCH

LOAN BALANCES - 31st. MARCH 1918

Balance, 1st March

Balance, 1st March 1918.....\$21,123.85

New Loans in March..... 2,165.16

Repayments charged back(cancelled cheques) 9.00

23,298.01

Repayments in cash \$1,053.23
 15.00
 1,068.23

Loans cancelled 6,771.74
 343.75
 8,115.49
 \$15,114.51

Difference 3.00

\$15,117.51

Balances per ledger

Book 1.....\$3,672.28
 " 11..... 3,155.38
 " 111..... 4,106.60
 N.o.F.....4,183.05
 \$15,117.31

CANADIAN PATRIOTIC FUND

Loan Balances, 30 April, 1918

Balances, 1st April, 1918.....	\$15,117.31
New loans, April.....	2,945.50
Repayments, charged, (cancelled cheques).....	\$ 26.50
	<u>\$18,089.31</u>

Repayments, in cash.....	\$ 894.12
Deductions, per Budget.....	4751.61
Loans Cancelled.....	515.95
	<u>6,161.66</u>
	<u>\$11,927.65</u>

Balances per Ledger

Book I.....	\$ 2,146.15
Book II.....	2,027.64
Book III.....	3,395.71
N.O.F.....	3,757.57
	<u>\$11,927.65</u>



MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
R. HOSMER
N. R. LEMIEUX
J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFOR
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

FINANCE COMMITTEE
EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON.-TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCREDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

OFFICE OF THE HONORARY TREASURER
303 DRUMMOND BUILDING

MONTREAL, May 28th, 1918.

Copy

Sir Frederick Williams-Taylor,
General Manager,
Bank of Montreal,
Montreal.

Dear Sir,-

Permit me to advise you hereby that at a Meeting of the Finance Executive Committee of the Canadian Patriotic Fund, held at 142 Notre Dame Street West, on Monday, May 27th, at four thirty p.m., the following resolution was moved by Mr. Huntley R. Drummond and seconded by Mr. W.M. Birks and unanimously carried,-

"Resolved that Mr. J.R. Adam is hereby appointed Assistant Treasurer of the Canadian Patriotic Fund at Montreal, with power to sign cheques etc, during the absence overseas of the Treasurer, Mr. John W. Ross."

Yours very truly,

R. C. Holden

SECRETARY.

S.

7th Oct. 1918.

Sir Herbert S. Holt,

Chairman, Finance Committee,
Canadian Patriotic Fund,
M o n t r e a l.

Dear Sir Herbert,

I am sending you herewith a copy of the Auditors' report of date 27th Sept. 1918 and also statement of the fund certified to by them to the 31st Aug. 1918.

It is gratifying to see how well the subscriptions have been paid. Of the outstanding balance 1917 campaign of \$933,352.21, \$875,000.00 is accounted for by the unpaid subscription of the City of Montreal, so that the balance of subscriptions still to be collected amount to about \$58,000.00, the larger portion of which we hope to have collected before the close of the present year.

You will notice the bank interest on deposits amount to \$220,784.29, while the total expenses only amount to \$95,905.08.

Yours truly,

(Encl)

JWR/R

✓

HERBERT S. HOLT.

MONTREAL.

CABLE ADDRESS HERBHOLT

9th October 1918.

John W. Ross, Esq.,
Honourary Treasurer,
303 Drummond Building,
Montreal.

Dear Mr. Ross,

Your letter of the 7th, enclosing copy of
Auditor's Report of September 27th, duly received.

Allow me to congratulate you on the wonderful
showing you have made. If you leave out the amount which
the City of Montreal failed to pay, I am sure there is no
other Patriotic Fund in Canada that can show the results
you have in either the percentage collected or the extremely
small amount of expense incurred.

With kind regards,

Yours very sincerely,



MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFOR
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

OFFICE OF THE HONORARY TREASURER
403-303 DRUMMOND BUILDING

FINANCE COMMITTEE
EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON.-TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCRÈDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

MONTREAL, October 16th., 1918.

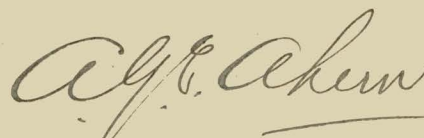
John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
MONTREAL.

Dear Mr. Ross :-

I beg to enclose you herewith Statement of
Receipts and Disbursements for the month of August.

You will note that we have received a refund
from Ottawa in connection with the Relief Department for the
sum of \$5,351.00 which reduces our disbursements.

Yours truly,


For Honorary Treasurer.

AGEA/E.

Enclosure.

CANADIAN PATRIOTIC FUND

PATRON - H. M. THE KING
PRESIDENT H. R. H. THE DUKE OF CONNAUGHT

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
BARON SHAUGHNESSY
HON. T. CHASE CASGRAIN
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
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J. J. MCGILL
H. V. MEREDITH
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
SMEATON WHITE

MONTREAL BRANCH:

PRESIDENT SIR HERBERT B. AMES, KT. M.P.

OFFICE OF THE HONORARY TREASURER
303 DRUMMOND BUILDING

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, VICE-CHAIRMAN
J. W. ROSS, HON. TREASURER
A. R. DOBLE, HON. SECRETARY
L. G. BEAUBIEN
D. A. BUDGE
ARMAND CHAPUT
J. E. CLEMENT
HON. R. DANDURAND
G. H. DUGGAN
M. GIBBON
R. C. HOLDEN
BRIG.-GEN. A. E. LABELLE
J. W. MCCONNELL
HOWARD MURRAY
FRED MOLSON
F. L. WANKLYN

May 11th, 1916.

MONTREAL.

Dear Sir:-

Herewith we beg to hand you the final report of the splendid work of the recent campaign for the Canadian Patriotic Fund.

You will doubtless pardon any delay which occurred in securing the complete figures, which the report now brings up to date.

With repeated appreciation of your help in the effort,

On behalf of the Executive,

Yours very truly,

September 20th., 1916.

E.L. Brittain, Esq.,
For Honorary Treasurer,
Canadian Patriotic Fund,
Ottawa, Ont.

Dear Sir:-

Your letter of the fifteenth instant addressed to Mr. Elliott has been handed to the writer to reply. Mr. John W. Ross is away at present but we expect him here next week and we will present your letter to him on his return.

Yours truly,

AGEA/E.

For Honorary Treasurer.

PATRON
HIS MAJESTY THE KING

PRESIDENT
FIELD MARSHAL, H. R. H. THE DUKE OF CONNAUGHT, K. G., & C.
GOVERNOR GENERAL OF CANADA

*attached
9/16/16
R. B. A.*

HONORARY TREASURER
HON. SIR W. T. WHITE, K.C.M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR H. B. AMES KT., M.P.

Canadian Patriotic Fund.

OTTAWA.

/W

15th September, 1916.



George W. Elliott, Esq.,

Secretary Montreal Branch,

Canadian Patriotic Fund,

Drummond Building, MONTREAL.

Dear Mr. Elliott:

You will remember, about a year and a half ago, the Auditors insisted on your getting a certificate acknowledging total receipts in Ottawa to the end of January, received from Montreal by the Honorary Treasurer direct, as the Auditors considered that a part or whole of the amounts previously acknowledged might have been appropriated to some other purpose. I replied that all moneys received from the Canadian Patriotic Fund must, of course, be expended as directed under the Act, and if the Auditors meant that these moneys received from Montreal, from independent subscribers could only be appropriated subject to the direction of the Montreal Branch, it would, in

- in -

George W. Elliott, Esq.,

my opinion, be an erroneous view, as these moneys sent in by individual subscribers would be available for expenditure within the terms of the Act, wherever necessary.

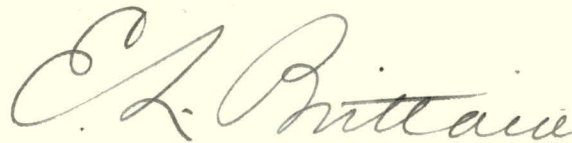
This, accompanied with the fact that your Branch wished its account kept in Montreal, rather impressed me that Montreal regarded more or less collections within its district applicable chiefly for the requirements of the Montreal Branch.

Of course, we have distributed moneys received by the Honorary Treasurer, which had been sent him direct by residents in Montreal, but up to the present, the Bank of Montreal account, representing the balance of funds collected by your Branch, in excess of your requirements for relief, has been kept intact in Montreal. The Honorary Treasurer has been obliged, to meet Western requirements, to draw upon funds to his credit on the several banks in Ottawa, very materially **reducing his balance** here, and I assume that in a very short time the Honorary Treasurer will be obliged to draw upon the Montreal account, which, of course, he has a perfect right to do, under the Act, at any time.

I suppose I am quite right in assuming that when it is necessary to make a draft on your balance, there will be no objection on the part of your Branch to drawings being made ^{upon it} for the ^{requirements} ~~management~~ of the Fund.

May I also ask why it is preferable to place your collections to the credit of the Honorary Treasurer in the Bank of Montreal, Montreal, instead of the Bank of Montreal, Ottawa, with which we also have an account?

Yours very truly,

A handwritten signature in cursive script, appearing to read "C. L. Pittau".

For Honorary Treasurer.

Montreal, September 22nd., 1916.

W.H. Lovering,
Canadian Patriotic Fund,
HAMILTON..

Dear Mr. Lovering:-

In am in receipt of your letter of September 19th, with enclosure, and thank you for your ever kind help in the Q'Neill case. Please get as much as you can for the legal wife.

I regret to say that your little leaflet has filled us with consternation. It would indicate that you are quite willing to keep on the Fund women who, according the Act are not in need of same, and it is certainly not in line with what we are doing in Montreal. May I ask you what your total disbursement in Hamilton has been up to date, and call your attention to the fact that if you have expended the amount collected in Hamilton, that you will be dispensing to your families, not in need, money collected in other parts of Canada under consideration stress and difficulty. I note in the Bulletin that up to date you have collected \$455,273.28 and that your last month's outlay was \$31,455.89. As we apprehend considerable difficulty

-2-

in Montreal in raising money in a third campaign, and as we have over a million and a half to our credit in money collected here, we shall not be very happy to think that it is being used for cases not in need in other places. You will perhaps agree with me that this is a serious problem. I have asked Sir Herbert Ames to look into the matter and give us a definite ruling from Ottawa, and you will doubtless hear from him.

Yours very truly..

Convener of Auxiliary,

Montreal, September 22nd., 1916.

Sir Herbert Ames,
Canadian Patriotic Fund,
OTTAWA, Ont.

Dear Sir Herbert:—

I am sending to you a leaflet just a forwarded me by Mr. Lovering of the Hamilton Patriotic Fund. This leaflet shows the necessity for a general ruling for all the branches on the question of allowing the women to work. In Montreal, we know that your personal ideas accord with our own views. We make no difference in a woman's budget provided she does only casual work, charring, washing, etc., for not more than three days a week. If she is in a regular position, factory, shop, service or work every day, we lower her allowance, and we encourage our women with young children who have sufficient income from separation allowance, assigned pay and the Fund, to stop at home, and take care of their children. This evidently is not the attitude in Hamilton, and possibly elsewhere. In the leaflet you will notice the statement "Allowances do not stop when you go to work." May I draw you attention to the fact that Hamilton, up to date, has secured \$455,273.28 and last month expended \$31,455.59

-2-

leaving a balance to their credit on July 1st., of \$110,000.00 to cover July, August and September outlay, and we must protest most strongly against the likelihood of Hamilton, or any other city, drawing monies for families not in need from the surplus collected in Montreal and pooled in the National Fund.

Will you kindly give this matter your serious consideration and advise us what action is to be taken,

Yours very truly,

Convener of Auxiliary.

COPY

S A V E A N D S E R V E

The War will last many months. Saving now will make life easier for you on your Soldier's return.

A Bank Account is evidence that you appreciate this Fund.

If you have not opened one do it now. Use the enclose Cheque, it may not long be so large. This Fund takes on more families every month, but contributors do not increase to the same extent.

Have you any spare time to use?

Perhaps you without neglecting you home, can take up some former work, some work you are fitted for, or prepare yourself to do so.

This will give you a chance to save.

English, French and Belgian women are doing manual labour and living on bare necessities.

Factories, Stores, Fruit Growers need helpers, and the Allies need their output to supply increasing demands.

Home needs assistants. The pay in all these cases is good, the need is great and growing.

Allowances do not stop when you go to work.

You can save all your wages.

How many will help to supply the demand?

How many soldier's wives, mothers, sisters and children will show they appreciate the growing need for "Service and Saving"? Are you one of these who will? If so, send in your name and address, and say what you are willing to do.

Remember it means no stoppage of allowance from the Fund.

CANADIAN PATRIOTIC FUND

Hamilton and Wentworth Branch

W.H. LOVERING,
Chairman of Relief

CYRUS A. BIRGE,
President.
Dated September, 1916.



September 25th., 1916.

The Northern Electric Co.,Ltd.,
121 Shearer St.,
Montreal.

Dear Sirs:-

We beg to acknowledge receipt of your favour of the 23rd., instant enclosing deposit slip for \$ 1,966.87, which has been deposited in the Bank of Montreal to the credit of the Canadian Patriotic Fund, representing subscription from the Employees of the Northern Electric Company.

We wish to thank you for this , and would ask you to kindly convey our thanks to the Employees for their continued interest in the Fund.

At the present time we have over four thousand families on the Relief list and the monthly payments amount to \$ 64,000.00. You will readily see by this that every dollar that has been promised will be needed to carry on the work.

Again thanking you, we remain,

Yours truly,

AGEA/E.

For Honorary Treasurer.

CANADIAN PATRIOTIC FUND

PATRON - H. M. THE KING
PRESIDENT H. R. H. THE DUKE OF CONNAUGHT

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
BARON SHAUGHNESSY
HON. T. CHASE CASGRAIN ✓
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN ✓
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX ✓
J. J. MCGILL
H. V. MEREDITH
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
SMEATON WHITE

MONTREAL BRANCH:

PRESIDENT SIR HERBERT B. AMES, Kt. M.P.

OFFICE OF THE HONORARY TREASURER

320 DRUMMOND BUILDING
XXX
303

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, VICE-CHAIRMAN
J. W. ROSS, HON. TREASURER
A. R. DOBLE, HON. SECRETARY
L. G. BEAUBIEN
D. A. BUDGE
ARMAND CHAPUT
J. E. CLEMENT
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G. H. DUGGAN
M. GIBBON
R. C. HOLDEN
BRIG.-GEN. A. E. LABELLE
J. W. MCCONNELL
HOWARD MURRAY
FRED MOLSON
F. L. WANKLYN

MONTREAL, May 11th, 1916.

Dear Sir:-

Herewith we beg to hand you the final report of the splendid work of the recent campaign for the Canadian Patriotic Fund.

You will doubtless pardon any delay which occurred in securing the complete figures, which the report now brings up to date.

With repeated appreciation of your help in the effort,

On behalf of the Executive,

Yours very truly,



BISHOPSCOURT.

72 UNION AVENUE.

MONTREAL.

5th Oct.

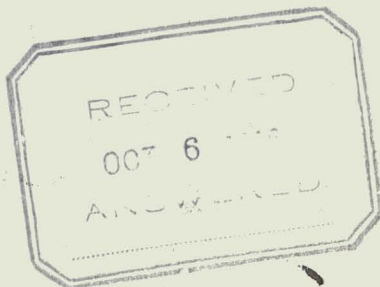
191

Dear Mr Hoos,

Enclosed is my
cheque for quarters sub.
to Patriotic fund. I will
reclaim this while the war
lasts & if possible &
necessity requires will
try to do more.

Yours faithfully
Shabbanaht

Cheque for \$50 enclosed.



6th Oct. 1916.

Right Rev. J. C. Farthing,
Bishop of Montreal,
M o n t r e a l.

My dear Bishop Farthing,

I have much pleasure in acknowledging receipt of your letter of the 5th inst. enclosing your cheque for the quarter's subscription to the Patriotic Fund.

Will you kindly accept the thanks of the Committee for your prompt remittance, as well as for the indication that the subscription would be continued as long as the war lasts, and if possible and necessity requires, increased. We deeply appreciate your kind offer.

The question of another campaign for further funds will receive our best attention in the near future and I fancy there will be a great diversity of opinion as to the best method to pursue.

An official receipt for your subscription will be forwarded to you through the Bank of Montreal.

Yours very truly,

JWR/D

13th Oct. 1916.

E. L. Britton Esq.,
Hon.-Treasurer, Canadian Patriotic Fund, (Ottawa Branch),
O t t a w a, O n t.

Dear Sir,

Your favor of the 15th ult. addressed to Mr. Geo. W. Elliott in regard to the funds of the Montreal Branch has been awaiting my return to town.

As you may be aware, Montreal, after the inception of their own Fund, was the first to suggest to Ottawa that a national fund should be created, of which they were quite willing to become a part.

Since the inauguration of the national fund, Montreal has deposited each month every dollar collected in an account to the order of the Hon.-Treasurer, thus placing their entire funds at the discretion of the Central Committee. Until the other parts of the country has responded, it was natural to presume that the local fund would be used to meet first the demands locally, and that any surplus should be used in equalizing the general funds.

I think I am right in stating, therefore, that the Montreal funds may be drawn upon by the Hon.-Treasurer when required. These drafts, however, should only be made when the other funds in the hands of the Hon.-Treasurer have been exhausted, and in proportion to similar drafts on any other local balances. This is why the funds remain to his

E.L.B. "2"

13th Oct./16.

credit in the Bank of Montreal, Montreal, instead of the Bank of Montreal, Ottawa. There is, however, a further reason, and that is the Head Office of the Bank of Montreal has performed a considerable amount of work in the handling of the Fund, and naturally they desired to benefit by the use of the funds in the Head Office as compensation. This of course is merely an inter-branch Bank reason, and we saw no just reason why they should not handle it in their own way.

The matter of interest also enters into the question, and we have pushed the collections in Montreal as rapidly as possible with a view that the interest should more than cover all expenses. You will, therefore, readily understand that every time the fund is drawn on unnecessarily that we lose this benefit.

I believe that in certain cities payments to soldiers dependents are continued even after work has been secured, and that this question has already been submitted to the General Committee at Ottawa for a ruling. I believe our Committee would very strongly protest against any other city, after having exhausted their funds in such payments, drawing upon the funds secured in Montreal.

I trust this will answer your questions.

Yours very truly,


Hon.-Treasurer Montreal Branch.

JWR/D

P. O. 1043.

Montreal

16. Oct. 1916,


Dear Sir / I have enlisted in
the "6" Battery. R. C. H. A. Stationed
at Knipsh's proceed there today.

I have a life Policy for
\$5,000 on which a balance
of premium \$143. Tell me
on 15. mil.

Now that I have
given up my position to go
overseas I shall be

be unable to pay the premium
having sent all my liquid
assets to my Wife & children
in London England, towards
their future maintenance whilst
I am in the service.

Do you consider, Sir, that
this is a matter in which
the Patriotic Fund can assist
me either by paying the premium
or making good to me the
\$50 I have already paid by

Wm. of Gen. [unclear]

To remind you who
the writer is I herewith
enclose a letter which I received
from you some time ago.

Faithfully yours

~~Edward L. Fordchild~~

John W. Ross Esq.

Canadian Patriotic Fund

520 Parliament Bldg. Ott.

17th Oct. 1916.

Personal.

Edward E. Goodchild Esq.,
P.O. Box 1043,
M o n t r e a l.

Dear Sir,

I beg to acknowledge receipt of your favor of the 16th inst. with enclosures, which I have read and beg to return herewith.

I am afraid that the proposition which you suggest could not be carried out. The Act of Incorporation limits the conditions under which payments may be made from the Patriotic Fund. Each branch being limited to payments to dependents of soldiers who are resident within the territory, and only after a very careful investigation has been made into all the circumstances of the applicant. Even beneficiaries when they remove to England lose the benefits of the fund.

I regret very much therefore that I cannot see that the fund can make the payments you suggest. I trust, however, it will be possible for you to arrange in some other manner satisfactory to you.

I am interested to see that the good work which you did during the campaign has been added to by your enlistment in the

E.E.G. "2"

Oct. 17/1916.

R.C.H.A. and in your new sphere of duty I wish you the very best success.

As your letter was addressed to me personally I have not taken it up with the Relief Committee, but should you wish me to I will do so, although I am quite certain that they would not entertain the proposition.

Yours very truly,

JWR/R

HENRY BIRKS & SONS
LIMITED
PHILLIPS SQUARE
MONTREAL

Montreal, October 20th, 1916.

John W. Ross, Esq.,

c/o Messrs. P. S. Ross & Sons,

C I T Y.

Dear John:-

The enclosed explains itself, wherein Sir Herbert Holt suggests that we two discuss it with him.

I am at your service to drop in any time that suits your convenience.

Yours very truly,

HB/EW

Henry Birks



Kingston Y. M. C. A. Building

The Young Men's Christian Association



OLIVER CHOWN, PRESIDENT
F. R. ANGLIN, VICE-PRESIDENT
W. T. MINNES, TREASURER
R. H. WARD, REC. SECRETARY



PHONE 450

F. J. WILSON,
GENERAL SECRETARY
C. R. POWERS,
PHYSICAL DIRECTOR
S. T. LILLEY,
BOYS' WORK SECRETARY

Kingston, Canada

21st Dec. 1916.

Dear Sir,

I beg to acknowledge receipt of your very courteous & prompt reply to my inquiry regarding the Patriotic Fund paying premium on my life Policy. As you do not consider it is a matter which the relief committee will take up. I will not trouble you to put the matter before them. Under my present circumstances I must forfeit the Policy & amount I've paid

Thanking you for your attention to the matter
Yours very truly
Jan. Sir.

(Driver) Edward Podchield
3494.40.
R. C. H. A
Kingston Ont.

PATRON
HIS MAJESTY THE KING

PRESIDENT
FIELD MARSHAL, H. R. H. THE DUKE OF CONNAUGHT, K. G., & C.
GOVERNOR GENERAL OF CANADA

HONORARY TREASURER
HON. SIR W. T. WHITE, K.C.M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR H. B. AMES KT., M.P.

Canadian Patriotic Fund.

OTTAWA. October 31st, 1916.

A. G. E. Ahern, Esq.,
#303 Drummond Bldg.,
Montreal, P. Q.

Dear Sir:-

I am in receipt of your letter of the 28th, instant, and must apologize for not having advised you of the Drafts drawn on the Bank of Montreal, Montreal, by the Honorary Treasurer. Sometime ago the Honorary Treasurer found that he would be obliged to draw upon that account to meet the heavy Western demands.

I have endeavored to keep within an even sum, so that it would be easily borne in mind as funds accumulated at the end of each year, and I might be able to recoup your branch by drawing on other banks for the amount, as I personally prefer having the Montreal balance represent the difference between the actual receipts and expenditure of the Montreal Branch.

For the month of October we have drawn as follows

on the Bank of Montreal, Montreal;-		
North Alberta Branch.-	\$50,000.	22
British Columbia Branch.-	25,000.	26
Vancouver Branch.-	25,000.	
South Alberta Branch.-	50,000.	
Saskatchewan Branch.-	50,000.	
Total.-	<u>\$200,000.</u>	

Yours truly,

C. L. Brittain
For Honorary Treasurer.

BADGES
BUTTONS

FLAGS
TAG-DAY SUPPLIES

MEDALS
BANNERS

REFERENCES

*The Canadian Patriotic Fund
The Canadian Red Cross Society
The I. O. D. E.
The Women's Institute, or
The Canadian Club
in almost any city or town
in Canada.*

T. P. TANSEY

186-188 PEEL STREET

- - MONTREAL - -

*The only firm in Canada manu-
facturing these lines exclusively.*

*We have supplied 95% of the
Patriotic Societies which have
had Collections or Tag-days since
the war began.*

Patriotic Bulletin for November 1916

Sir Herbert Ames,
Honorary Secretary, Canadian Patriotic Fund
Selects Official Button for 1917 Patriotic Fund Supporters.

This is



The button.

Sir Herbert B. Ames, Hon. Secretary Canadian Patriotic Fund, has returned from a tour of Canada in the course of which he consulted with as many of the heads of Patriotic Fund movements as it was possible to meet.

One of the first matters to receive his attention on his return to Montreal was the selection of a button to be worn by the Fund supporters throughout Canada in 1917.

He showed this button to many of those interested in this work and the choice of the majority favored this unique and attractive design.

This button was originated by us and we have a large supply on hand.

Cost -- \$10.00 per thousand - immediate delivery - (When remittance accompanies order, we prepay all charges).

Your branch, always quick to realize the advantage of being up-to-date will be interested in securing a supply for your 1917 Campaign at once.

Considering the number of branches to be supplied between now and the first of the year, we would be glad to know of your requirements as early as possible in order that you may have these buttons without unnecessary delay.

Yours cordially,

DURING THE WAR—2% OF OUR ENTIRE RECEIPTS GO TO THE CANADIAN PATRIOTIC FUND.

WHAT OTHERS SAY OF US:—

North Oxford and Woodstock Recruiting League

To Recruit the 168th Battalion C.E.F. (Oxford Own)
LIEUT.-COL. W. T. McMULLEN, O.C.

HIS HONOR JUDGE WALLACE
Chairman

Recruiting Committee

J. G. McBEATH, Chairman
E. A. Roe James Doyle
Dr. Crews A. H. Watson
P. S. Connolly Father Stanley
I. M. Levan C. J. Birchard
E. B. Terryberry J. G. Archibald

COUNTY REPRESENTATIVES

Dr. Atkinson James Baird
D. R. Ross E. Adams
J. G. Calder Jas. Scott
Alex. Smith Thom. Rowntree
Wm. Apud E. A. Walker
John Krug J. C. Rowe
L. Harley Rev. Stevenson
E. H. Little D. M. Ross
G. K. O'Carry Wesley East
George Law Jas. Lindsay



FIGHT FOR IT WORK FOR IT!

LIEUTENANT W. H. PEIRCE
Secretary

Entertainment Committee.

W. J. SALTER, Chairman
S. L. Clark Jas. E. Ferguson
H. Sykes N. B. McKechnie, sr.

Publicity Committee:

W. J. TAYLOR, Chairman
G. R. Patullo Capt. T. Hay
W. D. Barrowclough Ald. A. H. Cobagan

HEADQUARTERS:

Sentinel-Review Office.



St. George's Society of Montreal.
5 MANSFIELD ST.

Montreal,

May 1st, 1916.

T. P. Tansey, Esq.,
186-188 Peel St.,
MONTREAL.

Dear Mr. Tansey:—

You will be glad to hear that the result of our Flag-Day on the 22nd of April was \$11,487.69, a really magnificent sum, which will be of great assistance to this Society in looking after the comfort of our returned wounded soldiers during their convalescence.

The Committee feel that this splendid result is due, in a great measure, to the thorough manner in which you organized and directed the Flag-Day, and to the efficiency of your arrangements in covering the entire city and I am instructed by the Society to thank you for your promptness and care with which you attended to our supplies and to the distribution of these supplies to the different districts.

We feel, also, that we are called upon to express our appreciation of the free and generous manner in which you devoted your energy, your enthusiasm and your time to the organization and direction of the collection, and the perfection with which you worked out all the details.

You may be sure that, if we hold another similar collection we will be very glad to ask your cooperation in it.

Yours cordially,

George Day
Chairman, Flag-Day Committee.

WOODSTOCK March 31, 1916.

Mr. T. P. Tansey,
186 Peel St.,
Montreal, Que.

Dear Sir:

Buttons to hand, also your communication of the 27th.

I can assure you, Sir, that our Recruiting League are well pleased with the Buttons supplied. I was instructed to congratulate you, Sir, upon the workmanship.

We are now issuing these Buttons to quite a number of men unfit for service, and they are all speak in the highest terms of them, therefore, it is with great pleasure that I make the above statement.

I have turned your account into the Recruiting Committee and the Treasurer will be forwarding you a check in the very near future for same.

Again thanking you, Sir, on behalf of the Recruiting League, I beg to remain,

Very truly yours,

W. H. Peirce
Secretary.

WHP/OGK.

PRESIDENT—Lady Davidson
VICE-PRESIDENT—Lady Howard
VICE-PRESIDENT—Mrs. Cusick



VICE-PRESIDENT—Mrs. Ross
VICE-PRESIDENT—Mrs. Macdonald
VICE-PRESIDENT—Mrs. Kinnear



St. John Ambulance Brigade Overseas,
HOSPITAL BRANCH.

Commander: Mrs. Browning, "Vigoretta," St. John's, Newfoundland,
(Lady Superintendent of Lady Davidson Conv. Station)



April 1st /16

Dear Sir
Your invoice arrived two days ago.
I enclose draft for \$180 as mentioned
on your bill for badges received a few days
ago, with many thanks

Yours very truly
Adeline E. Browning



The Imperial Order Daughters of the Empire

and Children of the Empire (Junior Branch)

In Alliance with

THE IMPERIAL ORDER DAUGHTERS OF THE EMPIRE (British) U.S.A. Incorporated in THE NAVY LEAGUE, INC.

THE VICTORIA LEAGUE, LONDON, ENG. HANDBS ACROSS THE SEA, WINNIPEG, CANADA

A Band of Union among the Daughters and Children of the Empire

NATIONAL SECRETARY: MRS. JUDITH LYONS CALICA COLLEGE NATIONAL TREASURER: MRS. BRUCE, 37 BLECKEN STREET

Head Office, National Chapter of Canada (With Imperial Jurisdiction)
SECRETARY: MRS. PARKER, DONOHUE BANK CHAMBERS, 232 BLOOR STREET EAST, TORONTO

St. John, N.B.—April 18th, 1916.

Our Treasurer is sending you to-day a cheque for your bill. On behalf of the Royal Standard Chapter we wish to thank you for your promptness in sending the 16000 buttons of King Albert of Belgium, which we sold on his birthday, April 8th, and which were perfect. We hope to send the Belgian Relief Fund nearly \$6000. We thank you again for your promptness and the well-finished workmanship.

Yours etc.,

J. B. Evans

Hon. Secy.

FROM

CANADIAN PATRIOTIC FUND

115 VICTORIA STREET

OTTAWA

December 1st 1916.

191.....

To..... Branch

(Canadian Patriotic Fund)

Attention of.....

Dear Sir:-

Mr. Ross

If your branch of the Fund intends to hold a campaign in January we beg to point out that one of the first steps that should be taken is to clean up all outstanding subscriptions. From communications received from various committees we are aware that considerable sums of money are long past due and that no little difficulty will be experienced in collecting the same. We have, however, been basing our plans on the supposition that practically all pledges will be fully redeemed, that our subscribers will regard their subscriptions to the Fund as one of the liabilities that simply must be met.

It is not easy for the Head Office to advise how outstanding subscriptions can best be met. The methods to be employed would depend upon the attitude of the public in each town. The local press might be invited to comment editorially on the duty of paying this debt of honour; paid collectors might be employed; or the work might be undertaken voluntarily by one of the patriotic organizations conducted by the ladies of your town. Whatever method is employed, however, it is

-2-

hoped that an earnest endeavour will at once be made to clear the decks for the campaign of 1917.

Yours truly,

Philip H Morris

Assistant Secretary.

P.S. It should be added that all monies sent to Ottawa by December 31st will be included in our published financial statement for the period ending on that date.

The Montreal Daily Star
"CANADA'S GREATEST NEWSPAPER"
MONTREAL, CANADA.

Refer to
Mr. Gibbons

Montreal, December 13, 1916.

Mr. J. W. Ross,
c/o The Canadian Patriotic Fund,
Drummond Building,
M O N T R E A L.

Dear Sir:-

Enclosed we hand you copy of our invoice covering amounts outstanding against the Patriotic Fund Campaign carried on at beginning of the year.

The understanding with Mr. Gibbon, C. P. R. Publicity Agent, was that we were to receive receipt for this bill as a donation to the fund. As the amount is outstanding in our books until such receipt is received, will you kindly arrange to have the attached bill acknowledged and returned to us as early as possible.

With kind regards, we are,

Yours truly,

ENCL.
GW/AK.

THE MONTREAL STAR PUBLISHING CO. LIMITED



1215-75-

News on Stainers

This space was given free by the
Montreal Star & acknowledgment is
requested on this receipt.
So that their books may be closed
(sqd) J. M. Linton

15/1/16

BIG SPURT TO GET MONEY FOR PATRIOTIC FUND

The year 1916 is rapidly coming to an end, and it is the intention and desire of the Canadian Patriotic Fund to secure as many subscriptions to the fund as possible before the new year dawns. This applies particularly to the One Day's Pay Fund, and subscribers are requested to put a spurt on and get in their past dues.

One of the officials of the finance committee of the Patriotic Fund states that while it may seem necessary to be constantly pleading for funds, yet the matter is so urgent that appearances for the time being must be put to one side. The mothers and children who are dependant on the fund cannot be put aside for the lack of funds, and so great is their faith in those who promised to look after them while the husband or father is fighting for his country, that they would not accept the explanation that the subscriptions, more especially subscriptions that have been promised, were not forthcoming. Therefore, in order that these deserving families may not suffer, it behooves those who have so kindly volunteered a stated monthly amount to send it along. If you are wearing a Red Cross badge, live up to the spirit of it, and remember what it holds you to.

CANADIAN PATRIOTIC FUND

PATRON - H. M. THE KING
PRESIDENT H. R. H. THE DUKE OF CONNAUGHT

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
BARON SHAUGHNESSY
HON. T. CHASE CASGRAIN
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
H. V. MEREDITH
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
SMEATON WHITE

MONTREAL BRANCH:

PRESIDENT SIR HERBERT B. AMES, Kt. M.P.

OFFICE OF THE HONORARY TREASURER
303 DRUMMOND BUILDING

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, VICE-CHAIRMAN
J. W. ROSS, HON. TREASURER
A. R. DOBLE, HON. SECRETARY
L. G. BEAUBIEN
D. A. BUDGE
ARMAND CHAPUT
J. E. CLEMENT
HON. R. DANDURAND
G. H. DUGGAN
J. M. GIBBON
R. C. HOLDEN
BRIG.-GEN. A. E. LABELLE
J. W. MCCONNELL
HOWARD MURRAY
FRED MOLSON
F. L. WANKLYN

December 20th, 1916
MONTREAL.....

C.C.Holland, Esq.,
o/o Messrs. G.A.Holland & Son Co.,
Montreal.

Dear Sir:-

In auditing the Books of the Montreal Branch of the Canadian Patriotic Fund we find that your pledge made in September 1914, of \$1,000.00 remains unpaid to the extent of \$1,000.00 at 30th November, 1916.

We shall be obliged if you will confirm the accuracy of this by signing and returning the attached form.

Yours faithfully,

CREAK, CUSHING & HODGSON.

GEORGE A. TOUCHE & CO.

FORM REFERRED TO:-

The Auditors,
Canadian Patriotic Fund,
(Montreal Branch),
303 Drummond Building,
Montreal.

I confirm statement contained in above letter.

.....

C. C. HOLLAND
519 St. Catherine St. West.
MONTREAL

December
Twentyfirst,
1916.

A. D. Anderson, Esq.,
c/o The Benallack Printing Co.,
82 Victoria Sq.,
City.

Dear Mr. Anderson:-

I have just received the enclosed and you will remember that I distinctly stated and put it on the card that this subscription was in the form of an interest to this amount which I hold in the Castle Blend Corner. *The* Syndicate has just been formed into an incorporated company, and I have instructed the Secretary Treasurer to issue \$1000.00 stock in favor of J. W. Ross, Treasurer of the Patriotic Fund. Would you kindly advise the authors of the enclosed circular of the nature of my subscription?

Yours truly,



CCH/M

W. J. BENALLACK,
PRESIDENT

THOMAS ALLAN,
VICE PRESIDENT

A. D. ANDERSON,
SECY TREAS.

The Benallack Lithographing & Printing Co. LIMITED

PROPRIETORS OF THE

BISHOP ENGRAVING & PRINTING CO.

MARITIME LITHOGRAPHING CO. LIMITED

ST. JOHN, N. B.

IT IS DISTINCTLY UNDERSTOOD THAT
ALL STONES, PLATES AND DIES ENGRAVED
BY US ARE OUR PROPERTY UNLESS WE
EXPRESSLY AGREE TO DELIVER SAME.

3396
TELEPHONES MAIN 3397

80-82 VICTORIA SQUARE
810-12 LATOUR STREET

MONTREAL

Dec. 22nd 1916.

John W. Ross, Esq.,
Treasurer - Canadian Patriotic Fund,
City.

Dear Sir:-

The enclosed letter from Mr. C. C. Holland
just received.

I feel sure you will remember this Special
Subscription, as ~~when~~ I spoke to you about it at the time,
and I think I did not include it as a Subscription but
held it in abeyance to see what would come out of it.

Will you kindly therefore note that he is to turn over
\$1,000. worth of Stock of a newly formed Company to you,
as Treasurer of the Fund. Kindly notify the auditors
to this effect, and oblige,

Respectfully,

ADA/Mck.

(ENC)

Handwritten signatures and a circular stamp. The stamp contains the text "OK C. Ross" and a checkmark.

CANADIAN PATRIOTIC FUND

PATRON - H. M. THE KING
PRESIDENT H. R. H. THE DUKE OF CONNAUGHT

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
BARON SHAUGHNESSY
HON. T. CHASE CASGRAIN
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
O. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
H. V. MEREDITH
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
SMEATON WHITE

MONTREAL BRANCH:

PRESIDENT SIR HERBERT B. AMES, KT. M.P.

OFFICE OF THE HONORARY TREASURER
303 DRUMMOND BUILDING

FINANCE COMMITTEE EXECUTIVE

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J. E. CLEMENT
HON. R. DANDURAND
G. H. DUGGAN
J. M. GIBBON
R. C. HOLDEN
BRIG.-GEN. A. E. LABELLE
J. W. MCCONNELL
HOWARD MURRAY
FRED MOLSON
F. L. WANKLYN

MONTREAL.

Dec 26th 1916

*John W. Ross, Esq
City.*

Dear Sir:

*In connection with Star
Publishing account Mr. Gibson thinks that
it would be better for you to acknowledge
the account as he has no authority to do so.*

*Yours Truly
A. J. A. A. A.*

December 27th, 1916.

Clarence F. Smith, Esq.,

Chairman, Relief Committee, Canadian Patriotic Fund,

M o n t r e a l.

Dear Mr. Smith:-

The auditors telephoned me to-day saying that Mr. Petitclerc was not ready with his November account and stated that he understood you to say that the auditors wished to complete the checking of the October account.

As next week the auditors will be extremely busy with their year end work, I have asked them to commence their November audit by checking the Treasurer's department and then to follow up Mr. Petitclerc's disbursements as closely as possible.

They expressed the opinion that there is no reason why the account should not be ready for them to audit at a much earlier date.

Yours truly,

Hon. Treasurer

JWR/W

28th Dec. 1916.

The Bank of Montreal,

M o n t r e a l.

Dear Sirs,

Re: Canadian Patriotic Fund.

In connection with the Campaign Fund you are holding two bonds covering the subscriptions of Senator M. Currie and Mr. C.P.Hill.

Our Auditors are completing their work to the end of the year and request a certificate from you that these bonds are in your possession for this purpose. Would you kindly send a certificate to them to this effect.

The Auditors are Messrs. Creak, Cushing & Hodgson and George Touche & Co. They may be addressed care of the first named firm.

Yours truly,

JWR/R

Hon. Treasurer.

TELEGRAMS
"WAMPACH" FOLKESTONE.
TELEPHONE 39.

31st Dec 1916

WAMPACH'S HOTEL,
FOLKESTONE.

Dear Mr Ross

I enclose cheque \$100
in favor of Patriotic Fund
my receipts can go to the usual
address % Henderson & Smyth.
I hope that Goodwins have had
a very successful Fall Season.
This place is very different
in the winter time to that of the
Summer Season.

With kind regards

Yours faithfully

John Ross Esq

R. F. Smyth

11th Jan. 1917.

Messrs. E. W. Gillett & Co. Ltd.,
M o n t r e a l.

Dear Sirs,

I beg to acknowledge receipt of donation of \$17.00 on account of "One Day's Pay Fund" of your company to the Canadian Patriotic Fund for the month of December 1916. Kindly accept my thanks for same, official receipt for which will be sent you in due course.

Yours truly,

JWR/R

Hon. Treas.

Jan.12th,1917.

E. R. Wood, Esq.,

Hon. Treasurer, Toronto Branch,

Canadian Patriotic Fund,

T o r o n t o, O n t.,

Dear Mr. Wood:-

I understand the third Patriotic Fund campaign will be commenced in Toronto about the 22nd inst. and that you will include with it an appeal for the Red Cross funds.

We are outlining a similar campaign to take place in Montreal about the 1st or 2nd of February. If it is not too much trouble, would you be good enough to send me copy of your printed matter, including the subscription cards, receipt forms, advertising matter etc., and also an outline of the part the Red Cross Society is taking in the campaign.

I know you will be exceedingly busy but I shall greatly appreciate your reply. This combination campaign is a little new to us.

Wishing you every success in your campaign, I am,

Yours sincerely,

Hon.Treasurer.

JWR/W.

E. R. WOOD

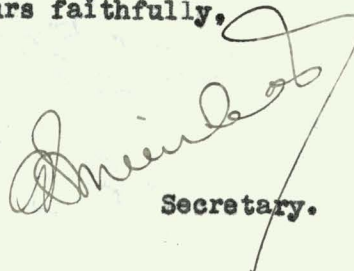
TORONTO January 13th, 1917.
CANADA.

John W. Ross Esq., Hon. Treasurer,
Canadian Patriotic Fund,
110 Drummond Building,
Montreal, Que.

Dear Sir;-

I beg to acknowledge receipt of your favour of January 12th, addressed to Mr. Wood, who is out of the City for a week or two. During his enforced absence Major W.S. Dinnick, who is acting as organizer for the coming Patriotic Fund Campaign, has taken full charge of the necessary arrangements. I have, therefore, taken the liberty of referring your letter to him for reply, as I am afraid Mr. Wood may not return for a week or ten days.

Yours faithfully,


Secretary.

ASM/T.

Jan.13th,1917.

J. W. McConnell, Esq.,

M o n t r e a l,

Dear Mr. McConnell:-

Herewith I send you the list of the day's pay subscriptions of the 1916 campaign which Mr. Knox asked for.

It is not absolutely correct as to some of the amounts but I think sufficiently up to date to answer your purpose.

Yours very truly,

JWR/W.

CLASS OF SERVICE	SYMBOL
Day Message	
Night Message	Nite
Night Letter	N L

If neither of these two symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

GREAT NORTH WESTERN TELEGRAM

TELEGRAPH
AND CABLE

CLASS OF SERVICE	SYMBOL
Day Message	
Night Message	Nite
Night Letter	N L

If neither of these two symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

Z.A.LASH, PRESIDENT

HEAD OFFICE, TORONTO, ONT.

GEO.D.PERRY, GENERAL MANAGER

53 MO -C- 14 -d 2 Ex

Toronto Ont Jan 17-17

John Cross,

Hon Tres Can Patritioic Fund,

110 Drummond Bldg.

Mtl Q.

Sending you Down all printed Matter and Forms and
Other information today.

Major Dinnick

Campagin organizer.

G.N.W. TELEGRAPH BRANCH
160 FELL STREET
PHONE UPT. 1108

24th Jan. 1917.

G. A. Warburton Esq.,

Y.M.C.A.,

College Street, Toronto, Ont.

Dear Mr. Warburton,

I notice that in Toronto you are again in the midst of a Patriotic Campaign and have no doubt that you are bearing more than your share of the work.

If you have a moment's leisure I wish you would drop me a line giving the amount of the subscription of the City of Toronto in the different campaigns, and also what it has subscribed separately to the Red Cross Society, the British Red Cross, &c.

We are in the midst of preparations here in Montreal and the example of Toronto will be a help when we are approaching the City of Montreal. They are difficult people to handle and we want to be armed with all information as to what Toronto has done.

Kindly address me at 303 Drummond Building, Montreal.

With very kind regards,

Yours very truly,

JWR/R

Hon. Treasurer.

24th Jan. 1917.

Sir Frederick Williams Taylor,
General Manager, Bank of Montreal,

M o n t r e a l.

Dear Sir Frederick,

It affords me a great deal of pleasure in acknowledging your favor of the 23rd inst. enclosing cheque for \$1,000. representing a subscription by Messrs. Lee, Higginson & Co., bankers, Boston, towards the joint campaign of the Canadian Patriotic Fund and the Canadian Red Cross Society.

I shall also have much pleasure in acknowledging this subscription personally to Messrs. Lee, Higginson & Co., as well as making special mention of the matter which should be an inspiration to others to follow their example.

Yours very truly,

JWR/R

Hon. Treasurer.

24th Jan. 1917.

Messrs. Lee, Higginson & Co.,
Bankers,
Boston, Mass.

Dear Sirs,

As Honorary Treasurer of the joint campaign for the Canadian Patriotic Fund and the Canadian Red Cross Society, it affords me a great deal of pleasure to acknowledge receipt of cheque for \$1,000. forwarded to-day by Sir Frederick Williams Taylor, General Manager of the Bank of Montreal, as a subscription from your firm towards this fund.

Permit me personally as well as on behalf of the committee in charge and the beneficiaries of the fund, to extend to you our hearty appreciation for your generosity. Your example will be both an inspiration and an encouragement to the workers to make the campaign as successful as the previous one.

An official receipt will follow in due course.

Yours very truly,

JWR/R

Hon. Treasurer.

Exp.

1209 Morris Building
Philadelphia

Jan'y 30/17

Dear John:

Enclosed is a small
contribution for the good work
of helping the families of those
not too proud to fight.

Good old Jim!

aar

31st Jan. 1917

Adam A. Ross Esq.,
1209 Morris Bldg.,
Philadelphia, Pa.

My dear Adam,

In the midst of our vigorous preparation for the campaign your letter of the 30th inst. with enclosed cheque comes as refreshing as a sea breeze. Your continued prompt generosity is deeply appreciated and a great inspiration to us all. We are head over heels in the organization and trying not to forget to hit all the high spots.

Many many thanks for your letter and also for your reference to Jim, which naturally delighted us very much.

Kindest regards to all,

Yours sincerely,

JWR/R

31st Jan. 1917.

W. G. Cheney Esq.,

Hotel Coronado,

Coronado, Calif.

Dear Mr. Cheney,

I well remember during the first Canadian Patriotic Fund campaign in September 1914 your coming into headquarters and handing in your cheque for \$1,000.00 entirely unsolicited and how much your generosity was appreciated. I also recall that during the second campaign a year ago that you again sent in your generous contribution.

The Fund is again in need and a third campaign will be commenced the 12th February. This year it will take the form of a joint campaign with the Red Cross Society, to whom one eighth of the proceeds will be donated. We are leaving no stone unturned to make this as successful as the previous ones and the need is just as great as ever.

As there has been no general Red Cross appeal since June 1915, and in order to save a separate campaign, we are giving the opportunity to the public to combine their subscriptions to both funds at this time by sending in an increased contribution.

W.G.C. "2"

Jan. 31/1917

We have approached the banks and large institutions with this in view and are hoping to have a favorable response.

Last year your subscription was reported through Mr. D.W.Campbell's team, but owing to his absence from town Mr. W.C. Hodgson has accepted the captaincy of that team and your name will be handed to him.

We greatly appreciate Mr. Hodgson taking such an active interest in the campaign and if you can see your way to continue your generous support of the fund by writing or telegraphing him as large an amount as you think the fund deserves, I am sure he will greatly appreciate it.

We are greatly handicapped this year not having the active co-operation of your good friend Mr. D.A.Budge, who is at present in London working as hard as ever for the Military Service Fund of the Y.M.C.A. and doing magnificent work.

The many duties devolving upon me at this time prevent me writing further at length as I would gladly do.

With kind regards,

Yours very sincerely,

JWR/R

Hon. Treasurer.

Personal

2nd Feb. 1917.

C. E. Neill Esq.,

General Manager, Royal Bank of Canada,

M o n t r e a l.

Dear Mr. Neill,

Your favor of the 31st ult. to hand and the Executive Committee will try as far as possible to carry out your suggestion.

If we are unable to satisfy all the captains of the teams in regard to the distribution, it will not be because we have not given it the most careful thought and attention. We so sincerely appreciate the splendid services of the captains that we will do everything possible to help them in their arduous duties.

Please do not hesitate to ask for any information you may desire. We won't promise to give it, but we shall do the best we can.

Yours sincerely,

JWR/R

Hon. Treasurer.

2nd Feb. 1917.

F. H. Blair Esq.,

M o n t r e a l.

Dear Mr. Blair,

I wish you every success in regard to your "Manzoni Requiem" by Verdi in the St. James Methodist Church on Thursday evening February 15th in memory of the solidiers who have fallen in the war.

I would gladly do anything to assist in making it a success, but at present am absolutely overwhelmed by the preparations for the Patriotic Fund campaign which will take place that week.

Yours sincerely,

JWR/R

Acad

Finance Department,

Ottawa, Canada.

Room 40, East Block.,
February 23rd. 1917.

John W. Ross Esq.,
P.S. Ross & Sons.,
Montreal., Que.

My Dear John:

I had a letter from
James Robinson written from Florida stating that
he regretted that he could not at present help
the Patriotic Fund.

He speaks of having re-
ceived two telegrams from me. Perhaps you can tell
me what these were, for personally I did not wire
him. I suppose it was done in my name by some member
of the Campaign Committee.

Yours sincerely,

Robert B. Ames

26th Feb. 1917.

Sir H. B. Ames,

Room 40, East Block,

Finance Department, Ottawa, Ont.

Dear Sir Herbert,

Your favor of the 23rd inst. to hand in regard to the letter you received from Mr. James Robinson. During the campaign I remember the matter of wiring Mr. Robinson being mentioned by one of the captains, but I have really forgotten which one. If I remember rightly he said your name had been used last year and I stated that I did not think you would object to it being used again.

One of the penalties of your not being present is that I think in a few cases we have used your name, but usually with better results than in this case. You will have to forgive and forget.

Yours sincerely,

JWR/R

T. P. TANSEY,

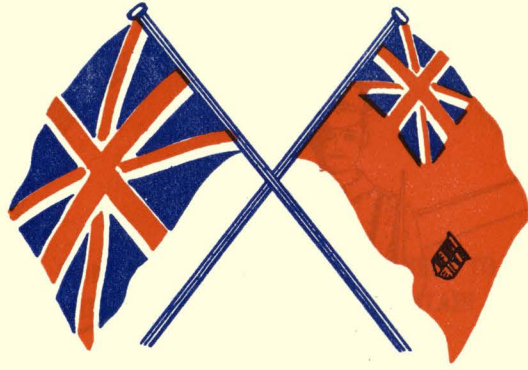
Manufacturer of

*Badges, Tag-Day Supplies,
Buttons, Medals,*

MONTREAL, Que.

186 Peel Street

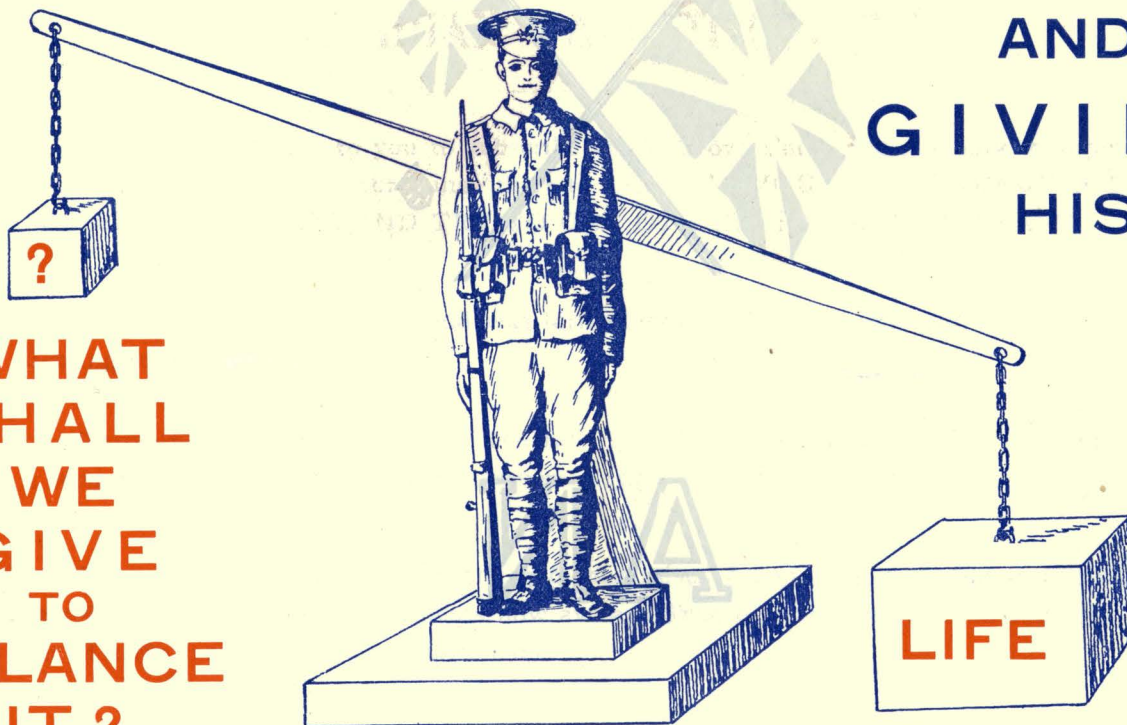




AN
APPEAL
TO
YOU!

THE SOLDIER IS OFFERING

AND
GIVING
HIS



WHAT
SHALL
WE
GIVE
TO
BALANCE
IT ?

MY PLEDGE

\$

(Date)

I hereby subscribe to THE CANADIAN PATRIOTIC FUND

the sum of DOLLARS

NOTE

If not paid
Monthly, state
how payable.

payable in Monthly instalments of \$

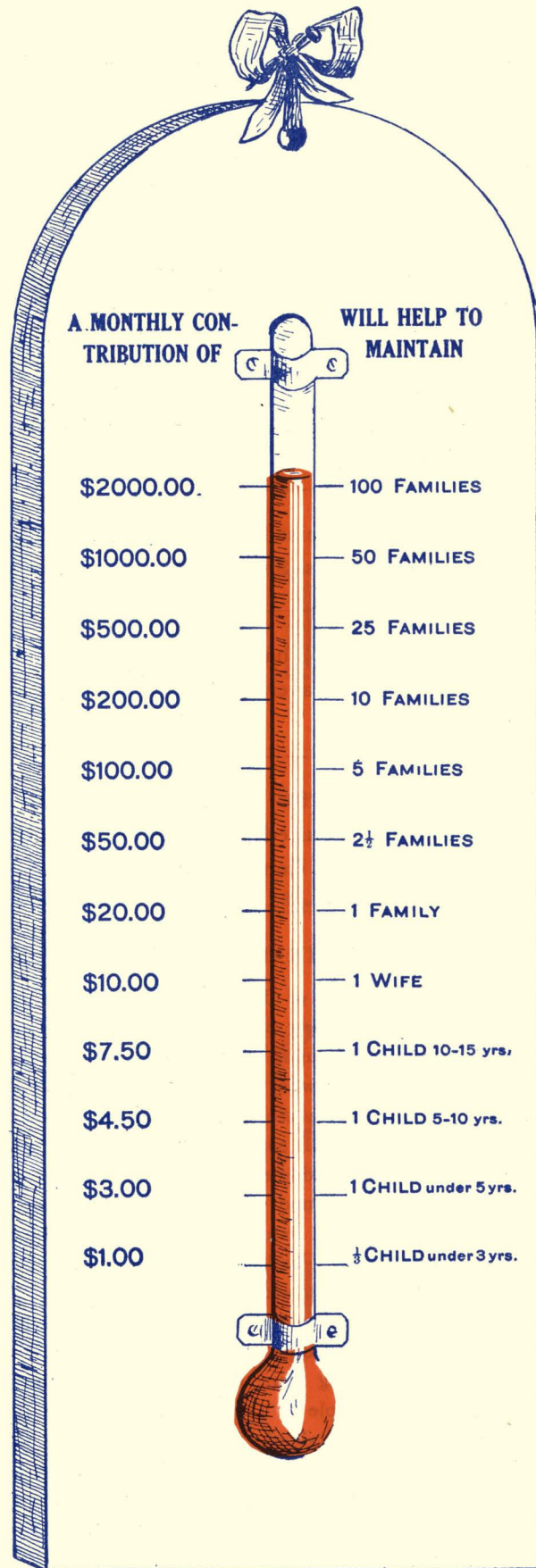
commencing

NAME

Address

MAIL or PAY your subscriptions to the VICTORIA PATRIOTIC AID SOCIETY, VICTORIA, B. C.

THE
THERMOMETER
A
PATRIOTIC
GUIDE
FOR
YOUR
SUBSCRIPTION



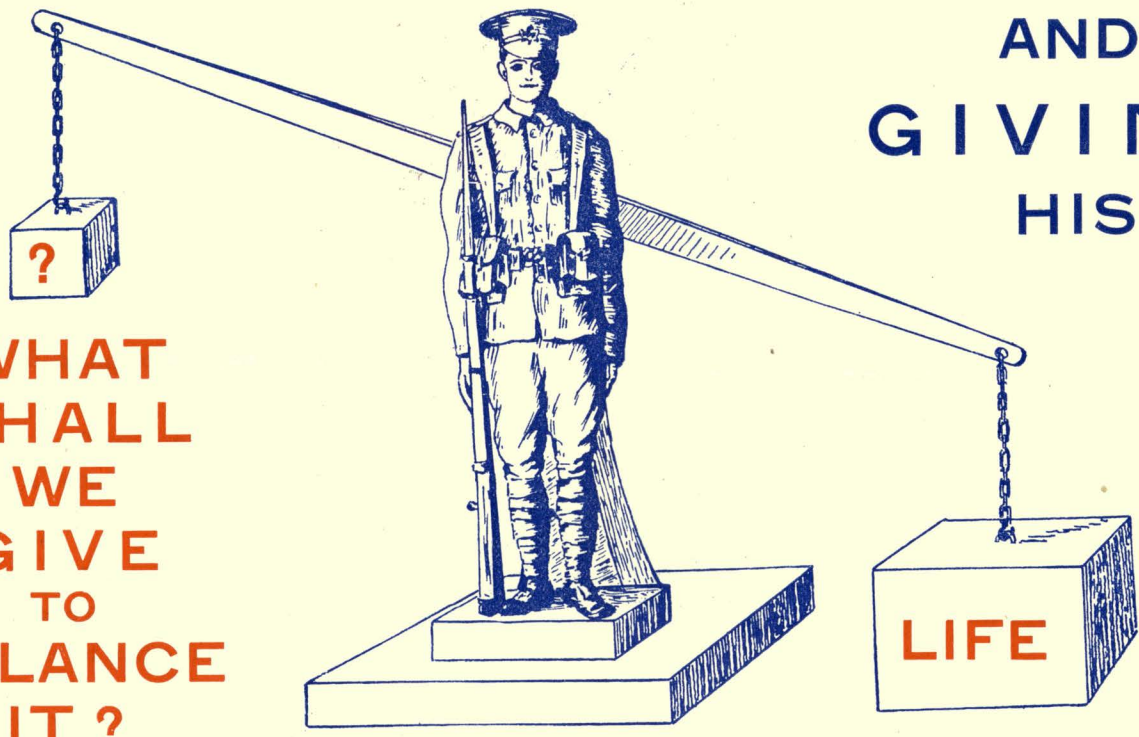
You can help to
Maintain
A Number of Families
One Family
or One Member of it,
according to Your
Resources.

CONSULT
THE THERMOMETER
AND DECIDE
WHAT YOUR PART
WILL BE

Where the dependents of the soldier have not sufficient income from their private means or military pay, the Canadian Patriotic Fund assists. The assistance in each case varies in accordance with their circumstances. In some cases none is required, and in others it ranges from \$1.00 to what is considered necessary to maintain them in reasonable comfort.

THE SOLDIER IS OFFERING

AND
GIVING
HIS



WHAT
SHALL
WE
GIVE
TO
BALANCE
IT ?

MY PLEDGE

\$

(Date)

I hereby subscribe to THE CANADIAN PATRIOTIC FUND

the sum of DOLLARS

NOTE

If not paid
Monthly, state
how payable.

payable in Monthly instalments of \$

commencing

.....

NAME

Address

MAIL or PAY your subscriptions to the VICTORIA PATRIOTIC AID SOCIETY, VICTORIA, B. C.

Parkus

Not
important

March '52

6th Mar. 1919.

Messrs. Geo. A. Touche & Co.,
17 St. John St.,
M o n t r e a l.

Dear Sirs,

I have much pleasure in acknowledging receipt of your report of the 26th ult. in connection with the audit of the books and accounts of the Canadian Patriotic Fund.

Will you kindly accept our thanks for your generous services and prompt report in regard to the financial operations.

Yours very truly,

JWR/R

Hon. Treas.

6th March 1919.

Messrs. Creak, Cushing & Hodgson,
North British & Mercantile Bldg.,
M o n t r e a l.

Dear Sirs,

I have much pleasure in acknowledging receipt
of your report of the 26th ult. in connection with the audit
of the books and accounts of the Canadian Patriotic Fund.

Will you kindly accept our thanks for your generous
services and prompt report in regard to the financial operations.

Yours very truly,

JWR/R

Hon. Treas.

PATRON
HIS MAJESTY THE KING

PRESIDENT
HIS EXCELLENCE THE DUKE OF DEVONSHIRE

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON. TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCREDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

OFFICE OF THE HONORARY TREASURER
203~~403~~ DRUMMOND BUILDING

MONTREAL, March 7th., 1919.

John W. Ross, Esq.,
142 Notre Dame Street West,
Montreal.

Dear Sir :-

Please find enclosed Statement of Receipts
and Disbursements for the month of January 1919.

A few days ago I left in your office the
Auditors' Report for the month of January, which I trust
reached you safely.

Yours truly,



AGEA/E.

VICTORY CAMPAIGN—HELP THE EMPIRE WIN!

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

OFFICE OF THE HONORARY TREASURER
203~~08~~ DRUMMOND BUILDING

FINANCE COMMITTEE
EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON. TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCREDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

MONTREAL, March 25th., 1919.

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Sir :-

I beg to enclose you herewith Statement of Receipts
and Disbursements for the month of February 1919.

Trusting that you will find same in order, I remain

Yours truly,



AGEA/E.

2 Enclosures.

P.S. I am enclosing herewith letter received this morning from
Mr. E. R. Decary in reference to the Subscription of the City of
Montreal to the Patriotic Fund.



VICTORY CAMPAIGN—HELP THE EMPIRE WIN!

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

OFFICE OF THE HONORARY TREASURER
302-408 DRUMMOND BUILDING

FINANCE COMMITTEE
EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON. TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANBUS
TANCRÈDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

MONTREAL, April 25th., 1919.

John W. Ross, Esq.,
142 Notre Dame Street West,
MONTREAL.

Dear Sir :-

I beg to enclose you herewith Statement of Receipts
and Disbursements for the month of March 1919.

I was unable to make this out earlier in the month
owing to not receiving the particulars from Ottawa, which only
reached us to-day.

Yours truly,



For Honorary Treasurer.

AGEA/E.

Enclosure.



House of Commons

OTTAWA

May 16,

1919.

Dear Mr. Ross,-

I have your favour of May 14th, in reference to ~~a~~ money grant on the part of the Patriotic Fund to the Soldier's Wives League of Montreal.

Several weeks ago a deputation comprising several of the officers of the Montreal city regiments came to my office and I talked this matter over with them. I suggested to them that the Soldier's Wives League should prepare a statement showing their actual disbursements on behalf of soldiers families, where such expenditure was of a character similar to that covered by the charter of the Patriotic Fund. I understand this has been done, and that a bill amounting to about \$27,000. has been prepared.

Now according to clause 9 of our charter, we are empowered to co-operate with any association or organization established in Canada, for purposes similar to those of the corporation, upon such terms and conditions as the corporation may by by-law determine.

If, therefore, the Soldier's Wives League submit a properly authenticated claim recommended by the Montreal Branch of the Canadian Patriotic Fund, I should be most happy to present the same at the next meeting of our Executive, to be held on the 28th of this month, and to recommend the payment.

Will you be good enough to suggest this to Mrs. Busted and her associates, and also take up the matter with the Executive of the Montreal Branch.

While Parliament is in session, I am in the City very little, but I try to be there every Sunday and Monday morning, when I shall be glad to talk over this matter further with you.

Yours sincerely,

Hubert B. Ames

John W. Ross, Esq.,
C/o P. S. Ross & Sons,
142 Notre Dame St., West,
Montreal, Que.

21st May 1919.

Sir Herbert Ames, M.P.
House of Commons,
Ottawa, Ont.

Dear Sir Herbert:

Many thanks for your favour of the 16th instant.

As my son Ian had just returned from overseas I was out of town for the week-end and unable to connect up with you. Your office informs me that you will probably be here next Tuesday, and I will then try and see you.

I am calling a meeting of the Montreal Executive to present a final audited statement to the 31st March, and to be instructed in connection with the recent resolution of the Fund re amounts collected therein being at the disposal of the local committees for assistance to the families of discharged soldiers.

In the meantime I hope to see Colonel Smith, and if there is any resolution of the Montreal Executive which would strenghten your hands, I will be glad to hear from you. *(in regard to the Soldiers' Wives League)*

Yours very truly,

AC/MR

29th May 1919.

Royal Securities Corp'n, Ltd.,
M o n t r e a l.

Dear Sirs,

I am informed that the funds at the credit of the Canadian Patriotic Fund will be invested in Dominion Government Bonds. I have written the Honorary Secretary Sir Herbert B. Ames asking that the Montreal bond men get a fair share in regard to the purchase and have taken the liberty of mentioning the name of your company to him.

Yours very truly,

JWR/R

Honorary Treasurer.

ROYAL SECURITIES CORPORATION, LIMITED

TORONTO OFFICE
58 KING ST, WEST

HEAD OFFICE: 164 ST. JAMES STREET

CABLE ADDRESS
"ROYSCORP"
CODES: LIEBERS, WESTERN UNION
BENTLEYS

MONTREAL
CANADA

29th May, 1919.

John W. Ross, Esq.,
c/o Messrs. P.S. Ross & Sons,
142 Notre Dame Street, West,
Montreal.

Dear Sir:-

We are very much obliged to you for your kindness in mentioning the name of this Corporation in your letter of May 29th to Sir Herbert B. Ames, this letter having been relative to the investment of Canadian Patriotic Funds in Dominion of Canada Victory Loan Bonds.

We assure you that any orders that may be entrusted to us for execution will have our very careful attention.

Yours faithfully,

ROYAL SECURITIES CORPORATION, LIMITED.


Sales Manager

GMP-FMW.

29th May 1919.

Sir Herbert B. Ames,
Parliament House,
Ottawa, Ont.

Dear Sir Herbert,

Since our interview on Monday I have communicated with Col. Clarence F. Smith, who I understand will be in Ottawa to-morrow. I understand that you have also seen him in the matter and that he understands the suggested scheme. I shall be glad to know the result of the meeting in order to lay the matter before the meeting of the Montreal Executive which I propose to call next week.

Your suggestion of investing the funds in Government Bonds is, I think, an excellent one and which I had as you know suggested on several occasions.

I trust you will see to it that in the purchase the Montreal Bond men are not neglected. They should at least get the investment of the sum standing at the credit of the Montreal Branch.

Incidentally I may say that I have already spoken to the Royal Securities Co. who have mentioned the matter to me on several occasions. You will recall that they did splendid work for the Government in the recent Victory Loan. All their services being given without claiming any remuneration.

Yours very truly,

JWR/R

Hon. Treasurer.

(COPY)

W.

June 5th. 1919.

Dear Madam:

Some time ago a request was made on behalf of the Montreal Soldiers' Wives' League for a grant from the Canadian Patriotic Fund. At the time that the request was made there was some doubt as to whether the Patriotic Fund would cease its activities with the end of the War, in which case the reasonable requests of other organizations to be assisted out of the surplus in hand, were not out of order. I have to inform you, however, that at the last meeting of the national Executive of the Canadian Patriotic Fund, held in Ottawa on Friday, the 30th. May, it was decided that the Patriotic Fund should ask to have its Charter amended so as to permit of a continuation of relief work and with a broadening field in order that, for a time at least, the Patriotic Fund might assist the families of discharged men in cases of special need or emergency. This being the case, the Patriotic Fund will have need of all the moneys that have been collected through its agency and our Executive do not think it wise to make any grants to other organizations.

Kindly convey this decision to the members of your Committee, and, at the same time, our expressions of the highest appreciation for the splendid work which you have been and still may continue to render.

Yours very sincerely,

Miss E. L. Martin,
General Secretary,
Montreal Soldiers' Wives' League,
85 Osborne St., MONTREAL.

Harvey B. Jones
Honorary Secretary.



PATRON
HIS MAJESTY THE KING.

FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND STRATHEARN, K.G., K.T., K.P., G.C.B., & C.,
HONORARY PRESIDENT
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA.

CANADIAN PATRIOTIC FUND

115 VICTORIA STREET
TELEPHONE QUEEN 1817

HONORARY TREASURER
HON. SIR THOMAS WHITE, K.C.M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR HERBERT B. AMES, K.T., M.P.
ASSISTANT SECRETARY
MR. PHILIP H. MORRIS

OTTAWA, June 5th. 1919.

Dear Mr. Ross:

For your information I enclose
copy of a letter which I have forwarded to the Sec-
retary of the Montreal Soldiers' Wives' League in re-
ply to their request for a grant from the Patriotic
Fund.

Yours sincerely,

Herbert B. Ames
Honorary Secretary.

J. W. Ross, Esq.,
c/o P. S. Ross & Sons,
142 Notre Dame St., West,
Montreal, Que.

9th June 1919.

Mrs. E. B. Busteed,
4035 Dorchester St. West,
Montreal, Que.

Dear Mrs. Busteed;

Since our recent interview in regard to obtaining a contribution from the Canadian Patriotic Fund towards the work of the Montreal Soldiers' Wives League, I have personally seen Sir Herbert B. Ames, and written him on two other occasions in regard thereto.

I also addressed a letter to the Dominion Executive at Ottawa bringing the matter to their attention.

I am to-day in receipt of a letter from Sir Herbert Ames, informing me of the action of the National Executive in regard to the continuation of the Canadian Patriotic Fund, and whereas I understand there was some difference of opinion, it was finally decided to have the charter amended so as to cover the giving of relief on a somewhat broader basis than hitherto. The Executive, I also understand felt that this would cover much of the need and that they were therefore not entitled to give grants to other institutions working along similar lines.

I am afraid that this will be a disappointment to you, and it really looked as if at one time arrangements would be made which would have permitted

Mrs. E.B.B.

-2-

9th June 1919.

of the Canadian Patriotic Fund complying with your request.

No doubt Sir Herbert Ames will communicate direct with you in the matter.

With kind regards,

Yours very sincerely,

JWR/MR

HON. PRESIDENT
MRS. E. W. WILSON

PRESIDENT
MRS. E. B. BUSTEED

VICE-PRESIDENTS
MRS. GEORGE STARKE
MRS. E. M. RENOUF
MRS. J. MOLSON CRAWFORD

MONTRÉAL SOLDIERS' WIVES' LEAGUE

85 & 87 OSBORNE STREET
(COR. DRUMMOND)

HON. TREASURER
MRS. J. T. OSTELL

HON. RECORDING SECRETARY
MRS. EDW. J. WOODBURN

HON. CORRESPONDING SECRETARIES
MRS. F. MINDEN COLE
MRS. THOS. G. HODGE
MISS AGNES COSTIGAN

MONTREAL, 12th June, 1919

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
511 Drummond Building
Montreal.

Dear Mr. Ross,

I do thank you very sincerely for the trouble you have taken on behalf of the Montreal Soldiers' Wives' League - for your personal interview with Sir Herbert B. Ames and your correspondence with him as well as the National Executive Committee at Ottawa.

Our disappointment is indeed very great as the fact that the Canadian Patriotic Fund intend taking up the line of work we are doing proves that our claim is a just one. Will the Patriotic Fund at this late date open up three houses?-it would seem rather strange if it should overlap on what we are doing or otherwise attempt to squeeze us out.

I think we mentioned to you that Sir H. B. Ames had promised us that the Government would reimburse us to the extent of the amount we had expended on Soldiers' dependents - to this end he asked us for a detailed statement showing the names of the persons we assisted, the amounts of money, fuel, food, clothing etc., etc given to each.

This Statement dating from 1st. September 1914 entailed a very great amount of extra work for us and expense to our office and you can well imagine what our members think of the action of the National Executive-to have it turned down.

We did a work which the Charter of the Canadian Patriotic Fund did not provide for and which the Citizens of Montreal thought was being done by the Patriotic Fund which subscribed the money; now the Canadian Patriotic Fund realizes its duty in this respect and we must evidently go on without any recognition.

We all feel however that Sir Herbert Ames is a man of his word and that he will surely keep his promise made to us in March last. Again thanking you for your kindly interest and help.

Believe me,

Yours sincerely,

Elliot Busteed
President.

FROM

CANADIAN PATRIOTIC ND

115 VITTORIA STREET

OTTAWA

June 12th. 1919

To Montreal, Quebec. Branch
(Canadian Patriotic Fund)

Attention of A.G.E. Ahern, Esq.,

Dear Sir:

I am very much obliged
for your favour of June 11th. and the enclosures.

In accordance with your
request I enclose herewith copy of the resolution
to the effect that the powers of the Fund shall be
extended, and also a copy of the clause that will be
incorporated into a new Act putting the intention
of the Committee into effect.

Yours truly,

Philip Morris
Executive Secretary.

PHM/W.

2 ENCLOSURE

2nd Session, 13th Parliament, 9-10 George V, 1919.

THE HOUSE OF COMMONS OF CANADA.

BILL 134.

An Act respecting The Canadian Patriotic Fund.

1914, 2nd
Sess., c. 8;
1915, c. 2;
1918, c. 35.

HIS Majesty, by and with the advice and consent of the Senate and House of Commons of Canada, enacts as follows:—

1. Sections three and sixteen of *The Canadian Patriotic Fund Act, 1914*, chapter eight of the statutes of 1914 (second session) are hereby repealed and the following sections are substituted therefor:—

Objects.

3. The objects of the Corporation shall be to receive, collect, administer and distribute the fund hereinbefore mentioned, for the assistance, in case of need, of the wives, children and dependents, resident in Canada, of officers and men who during the War which began in August, 1914, may be, or may have been, engaged on active service with the Naval, Military or Air forces of His Majesty or of His Majesty's Allies.

How
corporation
to be
dissolved.

16. When the objects of the Corporation have been fully carried out, or when under the powers conferred by this Act, the Corporation has divested itself of all moneys received or collected for the purposes of the said Corporation and of all rights, titles and interests to or in any moneys to be received or collected for those purposes, and when the accounts of the Corporation have been audited to the satisfaction of the Auditor General of Canada, and a summary of that audit, containing such particulars as the Governor in Council sees fit to require, has been published in the *Canada Gazette* for such period as the Governor in Council requires, the Governor in Council, by Proclamation, to be published in the *Canada Gazette* and in such other manner, if any, as He requires, for such periods respectively as He requires, may declare that the Corporation shall be dissolved on the date fixed by the Proclamation, and on and after that date the Corporation shall cease to exist."

134.

Second Session, Thirteenth Parliament, 9-10 George V, 1919

THE HOUSE OF COMMONS OF CANADA

BILL 134.

An Act respecting The Canadian Patriotic Fund.

First reading, June 9, 1919.

The MINISTER OF IMMIGRATION AND COLONIZATION.

OTTAWA
J. DE LABROQUERIE TACHÉ,
PRINTER TO THE KING'S MOST EXCELLENT MAJESTY

"In amendment it was moved by Colonel Smith, and seconded by Maj. General McLean that Parliament be petitioned to grant the Canadian Patriotic Fund the power to assist the families and dependents of discharged soldiers, and that the resolution to the contrary, passed by the executive committee on April 9th, be and is hereby repealed. Amendment carried."

June 13, 1919.

W. M. Birks Esq.,
Chairman,
Finance Director,
Canadian Patriotic Fund,
Phillip Square, Montreal.

My dear Willie:

I enclose herewith letter from the auditors of the fund who have given such satisfactory service for the past four years.

They now feel that they are entitled to make a charge for the services they are rendering, and I quite agree with them. The amount they name, however, is fairly large and I am taking steps to find out just how much work they are putting on to the audit.

In the meantime you might think the matter over.

Yours very truly,

JWR/HM
(Encl.)

HENRY BIRKS & SONS
LIMITED
PHILLIPS SQUARE
MONTREAL

Montreal, June 14th.1919.

John W. Ross, Esq.,
c/o P.S. Ross & Sons,
Montreal, Que.

My dear John:-

Many thanks for showing me the enclosed letter from
the Auditors of the Canadian Patriotic Fund, which I return herewith.

The charge seems somewhat heavy, and I presume the
work will steadily decrease.

Yours faithfully,

WMB:LP

Wm. B. Birks

aba

3 to 4 men from 2 to 3 days on per mo.

(Personal)

19th June 1919.

Col. Clarence F. Smith,
Chairman, Relief Committee,
Canadian Patriotic Fund,
M o n t r e a l.

Dear Mr. Smith,

Enclosed I beg to hand you letter from the auditors of the fund on which I would be glad to have your advice.

As you are aware, the firms of Messrs. Creak, Cushing & Hodgson and Geo. A. Touche & Co. have carried on the audit for the past three years without any expense to the fund. During this time they have given very close and efficient attention to the audit.

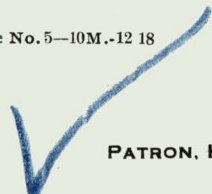
Recently they approached me stating that as the war had finished they did not feel quite justified in continuing the same arrangement, as the audit occupied considerable of their time. They have now written me as per enclosed letter.

You are probably in a better position to say just how much service they render to the fund and whether in your opinion the sum they mention is satisfactory. It may be that they are doing some work which may be assumed by your staff, and you will also be able to advise as to whether they will be called upon to spend as much time in the future.

Yours very truly,

(Encl)
JWR/R

Hon. Treasurer.



CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
LT. COL. CLARENCE F. SMITH
PHONE UP 1828

MONTREAL BRANCH
RELIEF COMMITTEE

HONORARY PRESIDENT
SIR LOMER GOUIN

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1094

PRESIDENT
SIR HERBERT B. AMES, M.P.

SECRETARY RELIEF COMMITTEE
CAPT. A. MACDUFF
PHONE UP 1094

DRUMMOND BUILDING
ROOMS 315 TO 323
CORNER ST. CATHERINE & PEEL STS.
PHONE UP. 1481

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

Montreal, July 21st/19.

When replying quote date
of this letter and No. N.A.-Sec.

J.W. ROSS, Esq.,
C/o P.S. ROSS & Sons,
142 Notre Dame St. W.,
Montreal.

Dear Sir:-

Will you kindly issue a cheque for the sum of \$1000.00 to enable us to carry on the "D.S.S.R." account for the current month? All credits from this account will be transferred to you from the 1st proximo.

Yours very truly,

Clarence F. Smith

Chairman, Relief Committee.

A. MacD/H.

Per A. MacDuff

*OK 1000
Mg. R 277/19*



Knights of Columbus

"CATHOLIC ARMY HUTS"

OFFICE OF THE COMPTROLLER
423 DRUMMOND BUILDING

LT.-COL. CLARENCE F. SMITH,
COMPTROLLER

Montreal, June 23rd, 1919.

John W. Ross Esq.,
Honorable Treasurer
Canadian Patriotic Fund,
Drummond Building,
Montreal, PQ

Dear Mr. Ross:-

I beg to acknowledge receipt of your letter of the 19th. inst. with enclosure of joint letter signed by Messrs. Creak, Cushing & Hodgson and Geo. A. Touche & Co.

The matter referred to therein is one which I had hoped to have been able to talk over with you ^{as} and there is no doubt that these two firms have done excellent work during the past three years or so for the fund.

Regarding the charge of \$750.00 as audit fee, they are quite probably entitled to this figure. As you are aware, however, the work is becoming gradually less and at the 1st. of May, we were handling only fifteen hundred cases.

By the 1st. of October the number of cases will probably be even smaller than this, nevertheless, consideration must be given and our appreciation expressed for the work for the past and I think that under the circumstances the figure of \$750.00 is not out of the way.

Yours very truly,

JN:GL.

25th June, 1919.

Messrs. Creak Cushing & Hodgson and Messrs George A. Touche Co.,
80 St. Francois Xavier,
Montreal.

Dear Sirs:

Your recent letter in regard to the fee for auditing for the year 1919 has received the consideration of the executive.

We understand, that you are not prepared to state a definite fee, but that the charge for services will not exceed \$750.00, and the executive committee are agreeable to leave the matter in your hands on this basis.

The Chairman of the Relief Committee informs me that the work will very materially reduce within the next few months. The committee will therefore, be glad, if when you have completed the year's work, you would again take up the matter with them, as you will then know the probable time that it will require in future and the fee may then be readjusted.

I am also requested by the executive to again acknowledge with deep appreciation, the voluntary services which you rendered in connection with the fund during the war. They fully realize the service which you have rendered and the very efficient and prompt manner in which you have discharged the duties which you so generously assumed.

Yours very truly,

JWR/HM

Hon. Treas.

Bank of Montreal

1-1

Montreal, 24th September 1919

Dear Sir,

Referring to Hillcrest Collieries Limited 5% Bond for \$1,000.00, deposited by you January 1915, for account of the Canadian Patriotic Fund, we beg to advise that we have received the following communication from Mr. W. F. Angus, In Trust, in regard to the interest, and shall be glad if you will enable us to reply to him -

"With regard to these cheques, the war activities of the McGill C.O.T.C. have ceased and I would suggest that you write to the owner of the Hillcrest Collieries Bonds suggesting that from now on the coupons when due should be returned to him".

Yours faithfully,

R. E. Knightly
Manager.

C. P. Hill, Esq.,
c/o Hillcrest Collieries Ltd.,
Hillcrest Mines, Alta.

*Canadian
Trust Co. Ltd.*

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON.-TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCREDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

OFFICE OF THE HONORARY TREASURER
302-~~400~~ DRUMMOND BUILDING

MONTREAL, October 3rd., 1919.

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Sir :-

In compliance with your request for memorandum of Bank Balances in connection with the Canadian Patriotic Fund at the thirtieth of September I beg to say that we had the following amounts :-

In Bank of Montreal	\$ 490,339.45
Royal Bank of Canada	\$ 111,535.93
Merchants Bank of Canada	\$ 12,739.40
Total -	<u>\$ 614,614.78</u>

Yours truly,



AGEA/E.

VICTORY CAMPAIGN—HELP THE EMPIRE WIN!

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
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J. J. MCGILL
SIR H. V. MEREDITH, BART
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J. K. L. ROSS
W. G. ROSS
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SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

FINANCE COMMITTEE
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F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

OFFICE OF THE HONORARY TREASURER
302 403 DRUMMOND BUILDING

MONTREAL, December 15th., 1919.

Dear Madam :-

As a member of the Original Executive Committee of the Canadian Patriotic Fund you are requested to attend a meeting of that Committee to be held in the Council Chamber of the Board of Trade

On Wednesday next, 17th. instant
at 12 o'clock noon

to consider a Communication from the Dominion Government in reference to the distribution of the Special Fund for the relief of the returned Soldiers. This distribution to be made under the auspices of the Canadian Patriotic Fund.

It is most important that every member should be present.

Yours truly,

Secretary.

VICTORY CAMPAIGN—HELP THE EMPIRE WIN!

Dec 16, 1919.

Mr. W. F. Angus,
C/o Dominion Bridge Co.,
Lachine,

My dear Mr Angus,

I have before me a letter dated September 24th. written by Mr Knight, Assostant Manager Bank of Montreal, and addressed to me at the Hillcrest Collieries, Hillcrest Mines, Alta. My address is No. 1 Macgregor St, Montreal.

Concerning the Bond for \$1000. deposited by me in January 1915, for account Canadian ~~Patriotic~~ Fund, you advise the Bank that you are holding some coupon interest belonging to me. I see no reason why if the Patriotic Fund has been cleared up, that the bonds themselves should not be returned to me, together with unpaid coupons. These bonds were freely given, but when I see further into the patriotic fund matter, I feel like asking for the return of any unused portion of not only the one you have mentioned, but of others given for the same purpose.

Yours very truly,

Dominion Bridge Company, Limited.

HEAD OFFICE & WORKS AT LACHINE, P.Q.

Branch Works:
Toronto, Ont.
Ottawa, "
Winnipeg, Man.

Post Office Address, MONTREAL.
Cable Address "DOMINION"

Montreal.
Canada.

December 18, 1919.

C. P. Hill, Esq.,
#1 MacGregor Street,
M o n t r e a l .

Dear Mr. Hill:-

I am in receipt of yours of the 16th instant with reference to Hillcrest Collieries bond for \$1,000.00 deposited in January, 1915, for account of Canadian Patriotic Fund. I think that you have been misinformed with regard to the coupons from this bond, as I have nothing to do with the Canadian Patriotic Fund.

Since early in 1915, the McGill Contingent C.O.T.C. have been receiving a cheque from the Bank of Montreal periodically for \$6.25 on account of coupons from the Hillcrest Collieries. I have endeavoured from time to time to find out who the donor of this amount was, but could never locate you. The other day I received another cheque for \$6.25 and in acknowledging the same to the Bank of Montreal, suggested that as the war activities of the Officers Training Corps had ceased, the Bank should communicate with the donor and suggest that he cancel his instructions to forward this amount of money

C. P. Hill, Esq.

Dec. 18/19.

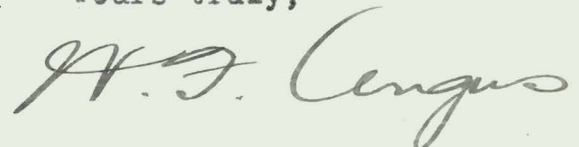
to us. The Bank acknowledged my communication and said that they would communicate with you and I have heard nothing further.

The McGill Contingent C.O.T.C. is deeply grateful for your assistance during the period of the war and I can assure you that the funds which we received from you and other sources have been of great benefit to this organization and our war record is one that any officers' training corps would be proud of.

If there is anything that we can do with regard to releasing this bond deposited by you, we will be only too glad to do so.

Thanking you for past favors, I am

Yours truly,

A handwritten signature in cursive script, appearing to read "W. J. Angus".

WFA:AT

Bank of Montreal
1-1
Montreal,

20th December 1919

CABLE ADDRESS "BANKREAL"
USE LIEBERS, AND A.B.C. CODES
4TH AND 5TH EDITIONS.

PLEASE ADDRESS YOUR REPLY TO
"THE MANAGER" AND QUOTE INITIALS.

R.E.K.

Dear Sir,

As requested we enclose copies of correspondence from the Canadian Patriotic Fund and yourself in reference to the deposit of \$1,000. Hillcrest Collieries Bonds for the joint benefit of the Canadian Patriotic Fund and the McGill Contingent.

For your information the \$2,000. Hillcrest Collieries Bonds deposited by the Canadian Patriotic Fund were lodged with us for safe keeping on the 16th February 1916.

Yours faithfully,

A.S. Falls
Manager.

C. P. Hill, Esq.,
Dominion Express Building,
Montreal.

Enclosures

Major W. W. ... Director
... K ... Day ...
... in absence of ...
... Chairman

... C.P.F. ... Branch

23rd Dec. 1919.

General Manager,
Bank of Montreal,
M o n t r e a l .

Dear Sir,

Mr. E.L. Brittain, Honorary Treasurer Canadian Patriotic Fund, Ottawa, informs me that he has wired Fifteen thousand dollars (\$15,000.) to my order, and I am informed that this amount is now in your hands.

Kindly open an account in the name of the "Canadian Patriotic Fund, Federal Emergency Appropriation" and have this money deposited to the credit.

This account will be drawn upon by the Canadian Patriotic Fund under the signatures already given you in connection with the accounts of the Canadian Patriotic Fund.

Yours very truly,

JWR/R

Honorary Treasurer,
Canadian Patriotic Fund.

3rd January 1920.

E. L. Brittain Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Ottawa, Ont.

Dear Mr. Brittain,

I have to thank you for your kind letter of the 20th ult. and for your words of appreciation.

I do not think you need have any hesitation in accepting the suggested changes. To-day I have received a letter from Mr. W. F. Nickle and have written him more fully in regard to the matter. The changes are, I am sure, such as would commend themselves to you, in order to reduce the expenses of administration to a minimum, but I did not wish them to go into force without fully acquainting you in regard to them.

With kind regards,

Yours very truly,

JWR/R

Honorary Treasurer.

Jan. 9, 1920.

A. G. Ahern Esq.,
Treasurer's Office,
Canadian Patriotic Fund,
302 Drummond Bldg.,
Montreal, Que.

Dear Sir:

I enclose letter from Mr. E. L. Brittain dated Jan. 5th, 1920 in regard to the January cheques and disbursement sheets for use in the Federal Emergency Department. Would you kindly address this information to the proper parties.

When the forms arrive, I will pass them on to you.

Yours truly,

JWR/HMS

142 NOTRE DAME STREET WEST

MONTREAL

20th January 1920.

Dear Colonel:

(La Prairie)

The F. E. Department, Montreal, are falling behind in their payments, and the situation may become serious if not taken in hand at once.

The Department must be organized to issue 24,000 cheques per month plus about 4,000 they are now behind. Too much delay is caused by the ponderous method of preparing cheques and making relative entries in Cash Books and Ledgers.

I have suggested remedial measures:-

- (1) Preparation of cheques in pads of five on a page:-
Two counterfoils, first counterfoil constitutes loose leaf cash book, - second counterfoil perforated and torn up into slips forms a voucher for posting ledger and an audit vehicle.
- (2) Localization of errors in Bank Account by means of series system.
- (3) System of pre-audit of all payments.

To carry out a successful detailed audit, I shall require a staff of two clerks.

Please assist by 'phoning to H.Q., C.P. Fd., Ottawa, to send along about 25,000 cheques in pads, five on a page, with two counterfoils if possible,- if not, one counterfoil can be made here.

Yours sincerely,

(59) O. Lobbey

P.S. Enclosed cheque, \$17.70.

P.P.S. I have put in 55 good hours and Webb 27½, and we have only half finished December. Please take this into consideration in determining fees, etc.

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
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W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

OFFICE OF THE HONORARY TREASURER
302
403 DRUMMOND BUILDING

FINANCE COMMITTEE
EXECUTIVE

W. M. BIRKS, CHAIRMAN
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O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

MONTREAL, February 3rd 1920

John W. Ross Esq,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Sir;-

In compliance with your request, I herewith give memorandum of Expenses in connection with Treasurer's Office for year 1919;-

A. G. E. Ahern, Salary- \$ 875.00

For Months of January and February the Patriotic Fund paid \$62.50 and the Red Cross the balance. In March an adjustment was made; The Patriotic Fund paying \$75.00 per month, balance being paid by the Red Cross and National Council.

Mrs. Elliott was paid \$500.00-

For ten months she received \$50.00 from the Patriotic Fund; for months of January and February she was paid from National Council; since March 1919, \$50.00 per month from Patriotic Fund and \$25.00 per month from National Council.

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
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F. L. WANKLYN
F. HOWARD WILSON

OFFICE OF THE HONORARY TREASURER
403
403 DRUMMOND BUILDING

MONTREAL, February 3rd 1920

John W. Ross Esq.,

- 2 -

Rent \$355.04; previous to May we paid \$25.00
per month, since May \$42.80.

Sundry Expenses \$571.59; this includes Printing,
Stationery Supplies, Telephone, Postage and Extra Help we
had making records for Patriotic Fund.

Trust this information is what you require.

I remain,

Yours truly,



R-

XXXXXXXXXXXXXXXXXXXX
142 Notre Dame Street West

10th February 1920.

General A.E. Labelle,
Vice-Chairman
Canadian Patriotic Fund,
M o n t r e a l.

Dear General Labelle:

I understand that the auditors have made a report on their audit up till the 27th January, and also that the statement of disbursements up to that date is now in their hands for verification and will be checked by the end of this week.

I have never been able to determine just what the responsibilities of the Patriotic Fund are for the running of this department, but it seems to me that the Patriotic Fund Executive should meet and consider the auditors' report and statement, and further that a report of the operations should be made by Colonel Lafleche and Major Gaubreau in writing, and considered.

I would like to suggest for your consideration the calling of such a meeting early next week, and the notifying of the various parties to have reports in writing. This of course is only a suggestion, and is entirely subject to your decision in the matter.

Yours very truly,

JWR/MR



John W. Ross, Esq.,
C/o Messrs. Peter Ross & Son,
142 Notre-Dame Street West,
Montreal.

Dear Sir,

Your favor of the 10th instant came duly to hand re distribution of money for Government account. I think that your suggestion is a very good one. I am writing to Lafrière to-day, telling him that such a report should be made and as soon as I have a reply from him I will call a meeting of the Executive.

Yours truly,

A handwritten signature in cursive script, appearing to read 'A. E. Labelle', is written over the typed name.

AEL/RR

14th Feb. 1918.

J. W. McConnell Esq.,

M o n t r e a l.

Dear Mr. McConnell,

We have been greatly concerned for some time in regard to the non-payment of the amount pledged by the employees of the Canada Cement Co. Only recently we seem to have got to the bottom of it and I now enclose you a letter from Mr. Kilbourn dated 1st inst. and attached thereto a reply by Miss Reid to whom I forwarded it. I do not think that the pledge should be treated so lightly by the employees after it has been given publicity and they have received credit for their generosity.

From my intimate knowledge of the exceedingly careful way in which the ladies investigate and treat the cases brought to their notice, I am convinced that they have nothing to complain of. It is not a question as to how they are expending the money raised, but whether they are going to fulfill a promise once made.

Before taking the matter up direct with Mr. Kilbourn I thought it might be well to submit it to you for your counsel and possibly from your close association with Mr. F.P. Jones the matter could receive the consideration which is due to it.

Would you kindly return the documents to me after you have taken up the matter.

Yours very truly,

JWR/R

Hon. Treasurer



Head Office: 1110 Notre Dame St. West,

Montreal, February 19th 1920

D. A. Budge, Esq.,
Honorary Secretary,
Canadian Patriotic Fund,
Montreal.

Dear Sir,

A report of the Federal Emergency Appropriation Department has been made up to the 14th instant and it has been suggested that a meeting of the Executive Committee of the C.P.F. should be called for the purpose of receiving and considering this report.

Would you kindly arrange to call a meeting of the Executive. No doubt, if you apply to the Board of Trade they would allow us to use one of their rooms. You might call a meeting for Tuesday or Wednesday next, as the date may be more suitable.

You might also notify Colonel Laflèche and Major Gauvreau, at 492 Dorchester Street West of the meeting.

By giving this your usual kind attention, you will much oblige

Yours truly,

A handwritten signature in dark ink, appearing to be 'M. Laflèche'.

Acting Chairman Montreal Branch
Canadian Patriotic Fund.

AEL/RR



OFFICE: 461 UNIVERSITY STREET
TELEPHONE UPTOWN 3037

RESIDENCE: BISHOPSCOURT
458 UNION AVENUE
TELEPHONE UPTOWN 4715

MONTREAL, 21st Feby 1926

Dear Sir,
As I shall be in Toronto
on Tuesday, 24th inst. I shall
be unable to attend the
meeting of the Patriotic
Fund & Red Cross on that
date. Yours faithfully
John Macneil

HERBERT S. HOLT.

MONTREAL.

CABLE ADDRESS, HERBHOLT.

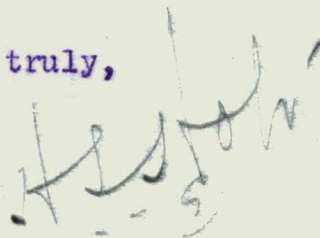
23rd February 1920.

Mr. D. A. Budge,
Secretary, Canadian Patriotic Fund,
302 Drummond Building,
M o n t r e a l.

Dear Sir:-

Sir Herbert Holt will be unable, on account of illness, to attend the Meeting of the Executive of the Canadian Patriotic Fund called for Tuesday next, the 24th instant, at 2.15 P.M.

Yours truly,

A handwritten signature in dark ink, appearing to read 'H. S. Holt', is written over the typed name 'Yours truly,'. The signature is cursive and somewhat stylized.



PATRON
HIS MAJESTY THE KING.
HONORARY PRESIDENT
FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGH
PRESIDENT
OF STRATHEARN, K.G., K.T., K.R.G.C.B., & C.,
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA.

CANADIAN PATRIOTIC FUND

115 VICTORIA STREET
TELEPHONE QUEEN 1817

HONORARY TREASURER
HON. SIR THOMAS WHITE, K.C., M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR HERBERT B. AMES, K.T., M.P.
EXECUTIVE SECRETARY
Mr. PHILIP H. MORRIS

Kingston,
~~OTTAWA~~, Feb. 23rd, 1920.

P. S. Ross, Esq.,

Treasurer, Canadian Patriotic Fund,

Montreal, Que.

Dear Mr. Ross,

The Chairman of the Canadian Patriotic Fund, Federal Emergency Branch, Montreal, has sent me, through Dr. Ross, an account for \$500.00 for certain services rendered in connection with a report and investigation of the Montreal Branch. I have glanced through the report and do not see that there is anything in it that would appear to justify such a large disbursement. Can you give me any information as to who authorized this work to be done, and who Mr. Dowie is. I observe from his report that he is a chartered accountant. I desire to be reasonable in my decisions but as my mind is at present further information would be required before I could assume the responsibility of authorizing this payment. Would you have a talk with Col. Labelle and also with Mr. LaFleche, as I look to you to give me guidance and assistance in reference to the Montreal financial administration.

Yours sincerely,

M/C.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
HIS MAJESTY THE KING
HONORARY PRESIDENT
MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND STRATHEARN, K.G., K.T., K.P., G.C.B., & C.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 26th February, 1920.

John W. Ross, Esq.,
Canadian Patriotic Fund,
Montreal, P.Q.

Dear Sir:-

I enclose you herewith, cheque in your favour for \$100,000, being the amount requisitioned for your Branch of the Canadian Patriotic Fund, Federal Emergency Appropriation.

Yours truly,

for Honorary Treasurer.

26th February 1920.

W. F. Nickle, Esq., M.P.,
Honorary-Secretary,
Canadian Patriotic Fund,
Kingston, Ont.

Re: Audit Federal Emergency Branch,
Canadian Patriotic Fund, Montreal.

Dear Mr. Nickle:

I am very glad to receive your letter of the 23rd instant in regard to the above matter, as I have followed the Organization with great interest and, during the early stages, with considerable concern, owing to the tremendous and urgent demands made upon it from its very inception.

As you are aware the Relief Department of the Canadian Patriotic Fund, Montreal, refused to handle the distribution of the funds, rightly judging that it would require separate offices and staffs and the immediate and entire supervision of a committee. A very efficient Committee, composed entirely of returned officers, was therefore appointed and undertook the work, and have performed a splendid piece of work under most trying conditions.

As the cheques received from Ottawa for distribution were made out to me personally, as Honorary-Treasurer of the Canadian Patriotic Fund, I felt considerable responsibility, especially as the disbursements were to be made under the control of the Director of the Federal Emergency Appropriation, and not of the Canadian Patriotic Fund.

From the very inception of the Canadian Patriotic Fund, Montreal, the Executive decided that in justice to the generous contributions received from the public, there must be a very carefully detailed and continuous audit by chartered accountants, and this has been carried on from the very first.

26th Feb. 1920.

While trying to determine the extent of my responsibility as Honorary-Treasurer, Colonel Lafleche, the Chairman of the Federal Emergency Appropriation department called on me, and requested the appointment of auditors, and asked my advice. I heartily approved and made the suggestion that as all the work was carried on by returned soldiers, the auditors also should be returned men, and suggested the name of Colonel L.A.Dowie.

Colonel Dowie is a chartered Accountant by profession, and for the last five years has been auditor-in-chief of the Canadian Expeditionary Force, auditing all the expenditures of the Canadian Government overseas. His work has been most highly commended by Sir Edward Kemp and all those who have come in touch with the audit department overseas. In that position he had under his control a staff of several hundred men.

It being imperative to get the system at once put into proper shape so that a proper audit could be carried on, Colonel Dowie used Colonel Lobley and some assistants. The organization was speedily systematized, rules drawn up for the investigations, reports and safe-guards and the duties of the various heads of departments outlined and put in business-like shape. I cannot speak too highly of the work accomplished. At the same time I do not mean to underrate the services of Colonel Lafleche, Major Gauvreau and others, but they had been attempting an almost superhuman task. They had estimated that they would require some sixteen of a staff, and as a matter of fact they have now over two hundred on their staff. You can well imagine how difficult it was to systematize the organization and at the same time meet the ever-increasing demands.

I have gone carefully into the *auditor's* reports which have been submitted in regard to the organization and find that they cover over fifty pages of information, instructions and suggestions. Some of these reports have been shown to, and discussed with Sir George Burn and General A.E. Ross in my office. I have also gone up several times to Headquarters and gone over the organization, and have further called Colonels Dowie and Lobley in on several occasions and consulted with them as to the best safe-guards to protect the Fund. The audit has I believe saved thousands of dollars to the Fund, and I am only surprised that the account for it is so small. The audit system, as now in operation, provides for a pre-payment audit, that is, that no cheque is issued without the auditors seeing that the proper investigations have been made and that the records are in proper shape.

26th Feb. 1920.

At the last meeting of the Canadian Patriotic Fund Executive the reports of the Chairman and Director of the Federal Emergency Appropriat'n department were submitted, together with the audited statements, and were received and adopted and the appointment of Colonel Dowie as auditor was confirmed. At the same meeting there were a couple of resolutions passed, copies of which will be forwarded to you within the next day or so, one urging the Government to now take steps to consider the question of unemployed soldiers at the expiration of the Federal Emergency Appropriat'n and not to leave it until the end of March, as we in Montreal fear that many grave difficulties may arise if the matter is not carefully studied and preparation made to meet the situation. Further, very strong resolution will be forwarded to you in regard to the payment to men who are seeking to continue their studies at the Universities of an allowance, which might permit them to complete their courses, from the Canadian Patriotic Fund, but I will not anticipate these resolutions at the moment.

I have gone perhaps more fully into the question than you desired, but am glad to have the opportunity of setting before you the difficulties which faced the Organization in Montreal, and the very efficient organization that has now been set up. Colonel Lafleche has also asked me to communicate with General Ross on this matter, and I am therefore taking the liberty of sending General Ross at Ottawa a copy of this letter for his information.

With kind regards,

Yours very truly,

Honorary-Treasurer, Canadian Patriotic
Fund, Montreal.

P.S.- As requested by you I have interviewed Colonel Lafleche in regard to the matter. General Labelle is out of town at present, but on his return I will also see him, altho' the matter has been before them both on a number of occasions.

27th Feb. 1920.

Brig. Gen. A.E. Ross,
Director of Federal Emergency Appropriation,
Canadian Patriotic Fund,
Ottawa, Ont.

My dear General Ross,

I am taking the liberty of enclosing you copy of a letter which I have written to Mr. W.F. Nickle in regard to an inquiry in regard to the audit of the Federal Emergency Branch, Canadian Patriotic Fund, Montreal. Colonel Lafleche has also mentioned the matter to me, asking me to communicate with you.

If there is any further explanation you desire, or if we can be of any service to you at any time, please let me know.

With kind regards.

Yours very truly,

Honorary Treasurer,
CANADIAN PATRIOTIC FUND.

(Encl)
JWR/R



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
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HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA
OF STRATHEARN, K.G., K.T., K.P., G.C.B., & C.

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

Kingston,
~~OTTAWA~~, Feb. 28th, 1920.

John W. Ross, Esq.,
Canadian Patriotic Fund,
Montreal, Que.

Dear Mr. Ross,

Yours of Feb. 26th. reaches me just as I am leaving the City for the northern part of Ontario where I expect to be for a week or ten days. I shall not have an opportunity of seeing General Ross before I leave but I should like to draw your attention to the fact that the Finance Department assumes full responsibility for the audit of Federal Emergency Appropriation accounts, and objects to the Patriotic Fund giving remuneration for this class of work. I direct your attention to this as you say that "the audit system as now in operation provides for a prepayment audit, that is, that no cheque is issued without the auditor seeing that the proper investigations have been made and that the records are in proper shape". Surely this class of work does not need a chartered accountant; as to the thoroughness of the investigation, the word of the investigator must be taken and ~~the~~ clerk of moderate abilities should be able to check to learn whether or not the records are in proper shape.

What impressed me with Mr. Dowie's report were the pages given to a repetition of the principles of the Order-in-Council and the regulations. I appreciate the responsibility you felt as the monies were sent to your order and I am not unmindful of the excellent service that I am advised on all sides you have given, and are giving, to the work. It is important that the administration expenses be kept at a minimum, particularly from my point of view as the responsibility for concurrence in these expenditures rests on me. It would be well, would it not, that I should have a list of the staff engaged in the Montreal work, As to the present, I have not authorized expenditures except in respect of a few of the superior officers of the Federal Emergency Appropriation work.

Acting Principal Adams of McGill sent me a letter in reference to grants being made to students to permit their continuing their studies at the University quite overlooking, I believe, that our funds are trust funds contributed for a specific purpose, that is, caring for the dependents of members of the Forces.

M/C.

Yours sincerely,

CABLE ADDRESS: "CREAK" MONTREAL
TELEPHONE MAIN 2908

CREAK, CUSHING & HODGSON.
CHARTERED ACCOUNTANTS.

GEORGE CREAK, F. C. A. (CAN.)
LEMUEL CUSHING, C. A.
CHAS. A. HODGSON, C. A.

80 ST. FRANCOIS XAVIER STREET,
MONTREAL.

March 1st, 1920.

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Sir :-

We enclose herewith account for audit of
the Canadian Patriotic Fund (Montreal Branch) for the
year ending 31st December 1919.

We had hoped our fee might have been less
than the maximum amount of \$750.00 agreed upon in your
letter to us of 25th June 1919, but the time involved
has been so great that we are obliged to make our
account for the full figure.

We understand that there will be less work
during the current year, in which case our fee will
be reduced accordingly.

Yours faithfully,

Creak, Cushing & Hodgson.

Mar. 4, 1920.

A. G. Ahern, Esq.,
Room 302 Drummond Bldg.,
Peel and St. Catherine Sts.,
Montreal, Que.

Dear Mr. Ahern:

I enclose account for the audit for the past year, for which kindly issue a cheque.

Please also let me know exactly what work the auditors are doing and about what time it takes them, as well as figures comparing the work done last year and previous years.

Yours very truly,

JWR/HM
Encl.

CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
LT. COL. CLARENCE F. SMITH

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1094

SECRETARY RELIEF COMMITTEE
MISS FRANCES B. HAINS
PHONE UP 1094

MONTREAL BRANCH
RELIEF COMMITTEE

DRUMMOND BUILDING
ROOMS 315 TO 323
CORNER ST. CATHERINE & PEEL STS
PHONE UP 4405

HONORARY PRESIDENT
SIR LOMER GOUIN

PRESIDENT
SIR HERBERT B. AMES, M.P.

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

When replying quote date
of this letter and No.

Mr. A. G. E. A'Hern.
Canadian Patriotic Fund,
511 St-Catherine St., West,
Montreal, Que.

Dear Sir:-

With reference to our conversation of yesterday afternoon, I beg to advise that the auditors have been spending about a day or a day and a half each month in this Office. I am unable to give you any information as to what time they gave prior to September first, but as there is no doubt the work is becoming considerably less and they only give us about one day whereas in the past they used to spend at least three or four days in the Office.

Yours truly,

FBH/RG.

Frances B. Hains
Secretary, Relief Committee.

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE
GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

OFFICE OF THE HONORARY TREASURER
302 DRUMMOND BUILDING

FINANCE COMMITTEE
EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON.-TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCRÈDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

MONTREAL, March 8th., 1920.

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Sir :-

In reply to your favour of the fourth instant in reference to Auditors' Account, and time spent by them in connection with the work of the Relief Department and the Honorary Treasurer's Office, would say that previous to 1919 when the work was heavy it took two men from two and one-half to three days to check the cheques and Relief Budget. This included the Books of the Franco-Belge Committee. The time occupied depended largely upon who was sent to do the work, some men being able to get through in a shorter time than others.

For the month of January 1920 the work was done by two men from Messrs. Creak, Cushing & Hodgson, one man working two days, the second man assisting in the afternoons only. This included the checking of the Relief Department and Honorary Treasurer's Office.

Regarding the preparation of the Statement I might say that I have always prepared the Statement. I presume that what they mean is

VICTORY CAMPAIGN—HELP THE EMPIRE WIN!

- 2 -

making typewritten copies and binding same.

I am enclosing herewith a letter from Miss Hains regarding the time spent in her Department.

Trusting that this is the information you desire, I remain

Yours truly,

A handwritten signature in cursive script, reading "A. J. Ahern". The signature is written in dark ink and is positioned to the right of the typed name "A. J. Ahern".

AGEA/E.

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND
MONTREAL BRANCH

CHAIRMAN OF COMMITTEE

Lieut-Col. L. R. LAFLECHE, D.S.O.

DIRECTORATE

Major L. GAUVREAU, Director and Secretary.

Major R. KNOX-LEET, Paymaster.

Captain A. MACDUFF, Investigation.

Captain V. REED, Application.

DORCHESTER HALL,
492 DORCHESTER STREET, WEST,

MONTREAL, P.Q., March 8th 1920

When replying, please quote No.....

Mr. J. W. Ross,
c/o P.S. Ross & Sons,
86 Notre Dame West,
City.

Dear Sir:-

As promised to you at meeting of
the Canadian Patriotic Fund at the Board of Trade,
I beg to forward you herewith copy of my report
of operations of the Federal Emergency Appropriation
Department for the period from December 24th 1919
to January 14th 1920.

I have the honour to be, Sir,

Sir,

Yours very truly,



Director.
Federal Emergency Appropriation Dept.

MajG/GC

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT

MONTREAL BRANCH

REPORT OF OPERATIONS

From Dec 24/19 to Jan 14/20

-oOo-

Montreal, February 20th 1920

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY APPROPRIATION DEPT

MONTREAL BRANCH

Major L. Gauvreau
Director

Major E.H.Knox-Leet
Paymaster

Capt. V. O. Reed
Application

Dec 24/19 to Jan 14/20

MONTREAL, February 20th 1920

Lieut-Col. L. R. Lafleche, D.S.O.
Chairman of Committee,
Federal Emergency Appr. Dept.,
Canadian Patriotic Fund,
Montreal, Que.

SIR:-

The following report is presented for the kind consideration of your Committee, and in order to facilitate the work in hand, it has been decided to divide this report into various headings and sub-headings, maintaining throughout a chain of continuity.

GENERAL POLICY

The general policy with regard to the administration of monies granted under the auspices of the Federal Emergency Appropriation Department was laid down under Order in Council No. P.C. 2469 dated, Ottawa the 9th of December 1919. This Order in Council together with certain regulations and interpretations of the same, provided by His Majesty's Government, has been the guiding general policy of your Director.

LOCAL POLICY (GENERAL)

In view of the distress existing in the City and district of Montreal at the end of December and for the week following, it was decided with the full approval of higher authority in Ottawa, that payments should be made to applicants without the rigorous investigation which the obvious safeguarding of public monies should warrant. Under these circumstances, your Director and his staff entered into the spirit which prompted this suggestion and while fully recognizing that certain irregularities and abuses must ensue, feel satisfied that no deserving case of needy returned soldier was left undealt with over the aforementioned period. Your Director hastens to assure you, Sir, that as far as it was humanly possible to ascertain by questioning the applicant as to the genuineness of his case, this was carried out. As soon as it was possible to deal with cases from a more practical point of view, a rigorous system of investigation was inaugurated and I am now in a position to state that not a single case has been paid by this Department without investigation.

LOCAL POLICY IN EMERGENCY CASES

It was found that many cases came to my notice where the ordinary machinery of the organization was insufficiently elastic to deal with them. I refer more especially to cases of men in hospital, men with sick dependents, families in which domestic difficulties were present, and cases of actual bodily necessity. In each of these cases the situation was adequately dealt with, and this was made possible, to no small extent, by the admirable cooperation of such organizations as the Canadian Patriotic Fund, the Knights of Columbus, the Y.M.C.A. and various other societies interested in the welfare of the returned soldier.

It is of interest, perhaps, that by a special arrangement we have retained a part of the time of six ex-officers of the C.A.M.C., to deal with the cases of applicants unable, for reason of sickness, to apply to this Office. These Medical men were all applicants for relief under the ordinary conditions of the Fund, and were granted this relief in return for their professional services.

In cases of domestic difficulties, I owe no small debt of gratitude to the ladies of the Canadian Patriotic Fund who have not only given their time to investigate more thoroughly these cases, often an embarrassing and thankless task, but have also agreed to actually administer and assess the money between the parties involved in these domestic disputes.

In cases where men or their dependents were actually hungry or cold, small advances of money were made in order to meet the desperate necessities of the moment pending the issue of a check after proper investigation. These sums were recovered from the payees on the completion of the investigation and when payment was authorized. In this regard, the Committee is to be congratulated on the spirit shown, as a general rule, by the applicants in living up to their obligations, and the case where men failed to re-pay the sums lent to them, are practically negligible; this is especially noticeable because in some cases the investigation for a technical reason incapacitated the man from participation in the Fund.

It has been the policy of the Director and the Officers of this Fund to endeavour to preserve the self respect of the applicants and it is encouraging to know that not a few of these desired to work in return for their payments. When suitable, these men were immediately placed on the staff, and their progress made the subject of special observation by the heads of this Department.

It has also been the policy of your Director to obtain, as far as possible, some record of the applicants' character and habits prior to being out of work and very great assistance has been rendered to this Organization by the cheerful and efficient way in which inquiries have been answered by the various commercial enterprises, great and small, of the City. Practically invariably, courteous, helpful and prompt replies have been given by the men's previous employers. This information has helped largely to establish the worthiness of applicants for relief.

-800-

The original source of information has survived the test of time and the preservation is the same today as at the beginning. The great advantage of a headquarters which provides the directory, correspondence, or Central Registry by which all records are known and a final report of each of the applicants made by the Bureau to the relief committee with this latter feature of responsibility placed on the shoulders of the various divisions such as police, fire-department, tax-assessors, health, etc., is the control of this information. All forms and correspondence between departments are handled through headquarters.

The routine work handled by the Bureau of this Department is out of all proportion to anything that could have been foreseen and the fact of the size of the work in this regard can be grasped when it is realized that nearly 25,000 checks have been distributed by the Bureau, 2,000 letters to employers, and a daily average of 200 ordinary routine letters are sent out which leaves little time to be spent in the regular routine and maintenance of records beyond the requirements.

In addition to the duties of Director the organization during the business hours, your Director is also functioning as secretary of the Board and in this capacity has attended all the meetings.

O R G A N I Z A T I O N

-c00-

At the inception of the Fund, it was impossible to estimate its scope or its ramifications. At the outset, it was considered that the work could be handled by a very small and compact staff. It was estimated that 16 clerks would be able to handle the various departments of the organization. Within a few hours of the time when operations were begun, it was obvious to your Director that the magnitude of the work had been underestimated and he was faced with the necessity of having immediately to gather around him a staff three or four times the size of that originally estimated. The work has proved to be progressive and to-day some 200 clerks and stenographers are being employed.

The original scheme of organization has survived the test of time and the foundation is the same to-day as at the beginning. The Branch at present consists of a Headquarters which comprises the directorate, correspondence, a Central Registry in which all documents are deposited and a final court of appeal for the applicant should he feel that he has failed to obtain a hearing from any Officer or Department of the Organization. In connection with this latter feature an emergency bureau has lately been installed which deals exclusively with urgent or complicated cases. The various utility services such as police, door-keepers, furnace men, janitors, etc., are under the control of this Department. All formal communications between departments are conducted through Headquarters.

The routine work accomplished by the head of this Department is out of all proportion to anything that could have been foreseen and some idea of the time taken in this regard can be grasped when it is realized that nearly 15,000 checks have been countersigned by the Director, 8,500 letters to employers, and a daily average of 100 ordinary routine letters are sent out which leaves little time to be applied to the actual direction and maintenance of balance between the departments.

In addition to the duties of directing the organization during its business hours, your Director is also functioning as Secretary of your Committee and in that capacity has attended all its meetings.

-c00-

APPLICATION DEPARTMENT

-000-

Once the fact is established by his possession of a certificate from the S. C. R. to the effect that no work is available for an applicant, he presents himself at the Application Department where he fills in a form provided for the purpose and there makes a declaration that the facts stated by him are true. This form is only applicable on his first statement as to his need, subsequently in order to obtain renewal of payment, he again presents himself after a period which varies from one week to two at the S. C. R. and again obtains a certificate on a coupon provided for the purpose that no work is available for him, both these renewal applications and reports are tabulated and recorded by the Application Department. Attached will be found a daily statement of the number of applications dealt with by this Department from the inception of the scheme. (See Exb. No 1)

I desire to draw to the attention of the Committee the efficiency, courtesy and sympathy shown by Mr. Reid and his subordinates in handling their work. This department has, in my opinion, been a source of the greatest satisfaction not only to myself but also to the heads of departments who have relations with it. I would specially desire to pay a tribute in this regard to the adaptabilities of Mr. Reid and his staff under trying conditions.

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INVESTIGATION DEPARTMENT

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When the application is completed, it is passed to the Investigation Department originally under the control of Capt. A. McDuff. Owing to the circumstances mentioned in connection with the General Policy regarding emergency payments during the holiday season, this Department necessarily functioned in a less complete manner than to-day. This, however, did not in any way relieve Capt. McDuff from the responsibility and strain of handling this most important Department, and it is regretted that his health and somewhat advanced age forced him to offer his resignation which was accepted and became effective on January 31st. Owing to the aforementioned break down of health, Captain McDuff was granted leave of absence from January the 15th until the 31st, and in this regard, I must again bear witness to the power of organization and spirit of co-operation shown by Mr. Reid who at my request, and against his own inclination, took control of this Department in addition to his own. He completely reorganized the department and by hard work overcame the difficulties and trials which were the result of Capt. McDuff's unfortunate break down in health at the most critical period of the history of this organization.

With regard to the detail of organization of this Department it consists of two divisions, an inside department which is virtually a clearing house for documents and where records are kept, and an outside department under the sub-control of Capt. Densereau who has working under him a staff of approximately 80 Investigators, who visit the homes of applicants and satisfy themselves of the needy conditions of the applicant, that he is out of work, or that his remuneration is insufficient to maintain himself or his dependents. In order to facilitate the work of these outside Investigators, the City is divided up geographically, and in order to prevent collusion or other abuses, the men are moved from one section of the city to another daily. This is a necessary safeguard in view of a feeling among the applicants, difficult to combat, that the possibility might arise of offering some inducement in consideration of favourable report.

In order to definitely fasten responsibility in an opinion expressed by an Investigator as to the worthiness of a case, he is called upon not only to make an exhaustive written report, but also to fill in a declaration binding him to the accuracy and

fairness of that report. (See Exb. No 2). For the guidance of these Investigators, your Director, in consultation with the Paymaster and the Auditor, drew up a series of instructions, a copy of which is attached for your information. (See Exb. No 3).

Some idea of the amount of work done by this Department can be got from the attached return showing number of cases investigated, recommended and refused each day since the inception of Mr. Reid's system. (see Exb. No 4). I desire to take this opportunity of expressing my appreciation of the work done by Capt. Densereau and his staff in connection with this work and it is a matter of congratulation that in spite of the difficulty of their task, no complaint has been made on the grounds of want of tact or consideration by these outside Investigators.

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After an application for relief has been dealt with by the Investigation Department in the event of the claim being recognized, it is passed to the Pay Department. If on the other hand the claim is disallowed, the applicant is notified and his documents cancelled. The Pay Department was originally designed to consist of a Paymaster and a few clerks and its work has grown to such an extent that the present staff consists of 23 clerks and 4 women stenographers. This is perhaps the best indication of the growth of the work of the Department. Going to conditions beyond the control of the higher officials in Ottawa, the Montreal branch received no assistance in the installation of any scheme of accounting and it was left to the initiative of those responsible in Ottawa and put into operation with a few hours notice a machine capable not only of making reports to the headquarters of the Post but also to maintain an accurate and easily accessible account of the relations of each individual with the Department.

The Paymaster installed a loose leaf system of ledgers in which a complete record of all payments, a specimen of signature, and all necessary details of name, registration number, address etc., of each applicant was concentrated on one record.

It may be of interest to know that owing to the difficulties encountered by Ottawa in supplying stationery, the Pay Department was without official forms, returns or official cheques of any kind for many days. During the first week of applications for the two days preceding Christmas, this Department was forced to dispense with many of the precautionary measures which the Paymaster had devised to safeguard public funds. In spite of this, owing to the loyalty of the staff, this critical time was passed over without financial loss of any kind. The Paymaster in virtue of the responsibilities of his department was forced to select a staff who were sure, perhaps that that necessary in other departments and in this connection, owing to difficulties of obtaining suitable men, was forced to work himself and to ask his staff to work at the highest pressure and I am sure that the facilities approached to the full the great strain and responsibilities of working under conditions which were quite abnormal and without precedent in cases of the distribution of money. In this regard, will you please me, Sir, to thank you and to congratulate myself on your choice of Mr. Densereau who has filled his position with credit to your honour.

PAY DEPARTMENT

-000-

After an application for relief has been dealt with by the Investigation Department in the event of the claim being recognised, it is passed to the Pay Department. If on the other hand the claim is disallowed, the applicant is notified and his documents cancelled. The Pay Department was originally designed to consist of a Paymaster and 5 clerks and its work has grown to such an extent that the present staff consists of 33 clerks and 4 women stenographers. This is perhaps the best indication of the growth of the work of the Department. Owing to conditions beyond the control of the higher officials in Ottawa, the Montreal Branch received no assistance in the installation of any scheme of accounting and it was left to the initiative of those responsible to devise and put into operation with a few hours notice a machine capable not only of making payments to the beneficiaries of the Fund but also to maintain an accurate and easily accessible summary of the relations of each individual with the Department.

The Paymaster installed a loose leaf system of ledgers in which a complete record of all payments, a specimen of signature, and all necessary details of name, regimental number, address etc., of each applicant was concentrated on one record.

It may be of interest to know that owing to the difficulties encountered by Ottawa in supplying stationery, the Pay Department was without official forms, returns or official cheques of any kind for many days. During the first rush of applicants for the two days preceding Christmas, this Department was forced to dispense with many of the precautionary measures which the Paymaster had devised to safeguard public funds but in spite of this, owing to the loyalty of the staff, this critical time was passed over without financial loss of any kind. The Paymaster in virtue of the responsibilities of his department was forced to select a staff with more care, perhaps than that necessary in other departments and in this connection, owing to difficulties of obtaining suitable men, was forced to work himself and to ask his staff to work at the highest pressure and I am sure that the Committee appreciate to the full the great strain and responsibilities of working under conditions which were quite abnormal and without precedent in cases of the distribution of monies. In this regard, will you permit me, Sir, to thank you and to congratulate myself on your choice of Major Knox-Leet who has filled his position with credit to your powers

of selection and his own great capabilities. I would like to add that one especially pleasant feature of the Pay Department has been its cooperation and adaptability with the other Departments.

Attached is a financial statement certified by the Auditors showing administration, receipts, and disbursements of all monies handled by this organization up to and including Dec. 31st 1919. (See Exh. No 5) Following this is similar statement only certified up to the 24th of January 1920. (See Exh. No 6). This date represents an important event in the history of this Department, owing to the accumulative nature of the work occasioned by weekly renewals of old applications and the continual influx of new ones, it was found that a still further increase in staff and space for the Pay Department was necessary. On the suggestion of Lieut-Col. Lobly, the representative of Messrs. P.S. Ross & Sons, Major Knox-Leet installed an elaboration of the existing system, and as in the case of the Fund as a whole, the original system of accounting remained much the same but the use of the typewriter made it possible to save time and labour to a very great extent. At the same time a pre-audit system was installed by Lieut-Col. Lobley by which all payments automatically passed through the hands of his representative before any disbursements were made to the Public. The present system as far as it is humanly possible is an absolute safeguard not only against overpayments but also against abuses and irregularity regarding dates of payment but also successfully combats any danger of collision between any member of the staff and the outside public. A chart showing the progress of this accounting system is attached herewith. (See Exh. No 7).

At the beginning of the Fund's work in Montreal, men were forced to attend at the office day after day in the hope of obtaining their check after due investigation, this occasioned a great deal of hardship and confusion and was obviated by a notification being sent by post card to each man on the completion of his check. When the checks are completed and audited, they are passed for signature to the Director who in turn passes them on to the Paymaster to be countersigned. They are then handed to a special sub-department of the pay office where they are kept throughout the day under lock and key in a pay box similar to that of a teller in a bank and are in charge of a responsible bonded official who only delivers them to the payee on production of his post card notifying him of the readiness of his check, and on proper evidence of identification. Through the courtesy of the Bank of Montreal and especially through the good offices of Mr. Aylmer, the Manager of the Peel Street Branch, a teller is installed in the building and all checks are cashed within a few moments after delivery to the payee. The importance of this cannot be overestimated as it prevents such abuses as fraudulent endorsements, raising of checks and the taxing of payees by tradesmen for the cashing of the checks in question. I desire to take this opportunity, Sir, to respectfully

drawing your attention and that of your Committee, the cooperation accorded us by Mr. Aylmer and his staff; they have never refused to carry on their work long after banking hours, and have shown great courtesy and discrimination in all their dealings with us.

Attached for your information is a return showing the number of checks issued from the beginning of business, Dec. 23rd 1919 up to and including February 14th 1920. (See Exb. No 8).

-000-

It is felt by your Director that many of our difficulties have been occasioned by a somewhat unfortunate spirit of co-operation shown by the Department of S. S. A. and in my opinion in ill-considered cases of unemploy-
ment to apply for same. At the very outset we called the attention of their representatives to this tendency and they repudiated all responsibility in the matter and stated that their interest centered when they were in a position to state that they had no definite assignment for the applicant. In this regard it might be interesting to note that 123 statements of their Industrial Department represented certification, although no definite assignment was given by the various departments of the establishment. In this regard, I have received by letters of the S. S. A. applications well with 40 days and some 100 applications, not more than 100 have been placed in position by the S. S. A. and consequently since to benefit from this fund. In the neighborhood of 200 men have voluntarily notified us that they are working and have of their value handed in their cards. In this regard we have treated them with consideration in regard to helping them to clear over the period until their wages are actually paid.

I am of the opinion that there is a definite reduction in number of applications made but we also of opinion that we are relieving more really necessitous cases than heretofore. This is my best view to the officials and Management of our Investigation

after consultation with my associates, I am of the opinion that 70% of the applicants are married, and the greatest care has been exercised to pay special attention to the needs of single men and a most rigorous investigation in this regard has been carried out.

Due to the extreme difficulty of investigating cases of men with no fixed residence but who are already in institutions such as the National Army Hospital, the Hotel Club, the Institute of Deafblind Education, the U.S.A. and similar organizations, some special cases of hardship have occurred, these men are invariably single men or married men devoid of a sense of their responsibility and great caution has been exercised in dealing with them. It is very much to be regretted that in one case at least, we have failed to secure the co-operation we are entitled to from an institution looking after such cases, and it is especially unfortunate that this lack of co-operation results rather on the part of the institution than on the part of the men. It seems there should have been more, better statements made, or otherwise

GENERAL REPORT

-000-

It is felt by your Director that many of our difficulties have been accounted for by somewhat luke-warm spirit of co-operation shown by the Department of S.C.R. and in my opinion in illadvised issue of unemployment certificates to almost anybody who cared to apply for same. At the very outset we called the attention of their representatives to this tendency and they repudiated all responsibility in the matter and stated that their interest ceased when they were in a position to state that they had no specific employment for the applicant. In this regard it might be interesting to note that 153 students of their Vocational Department were granted certificates, although no doubt a complete understanding exists between the various departments of the establishment. In this regard, I have reasons to believe of the 8,550 applications dealt with by this Fund since its inception, not more than 150 have been placed in positions by the S. C.R. and consequently cease to benefit from this Fund. In the neighborhood of 300 men have voluntarily notified us that they are working and have of their volition handed in their cards. In this regard we have treated these men with consideration in regard to helping them to tide over the period until their wages are actually paid.

I am of the opinion that there is a definite reduction in number of applications made but am also of opinion that we are relieving more really necessitous cases than heretofore. This is no doubt due to the efficiency and thoroughness of our investigations

After consultation with my associates, I am of the opinion that 70% of the applicants are married, and the greatest care has been exercised to pay special attention to the cases of single men and a most rigorous investigation in this regard has been carried out.

Owing to the extreme difficulty of investigating cases of men with no fixed residence but who are sleeping in institutions such as the Salvation Army Hostel, the Khaki Club, the Knights of Columbus' Huts, the Y.M.C.A. and similar organisations, some apparent cases of hardship have occurred, these men are invariably single men or married men devoid of a sense of their responsibilities and great caution has been exercised in dealing with them. It is very much to be regretted that in one case at least, we have failed to secure the co-operation we are entitled to from one institution looking after such cases, and it is especially unfortunate that this lack of co-operation reacts rather on the men than on us. In cases where abuses have arisen, false statements made, or attempts

to obtain money under false pretences essayed, disciplinary action has been taken and criminal proceedings set in motion. At present 100 cases of fraud, misrepresentation or attempts to obtain money under false pretences have been or are in the course of prosecution, and I feel that the publicity attending these prosecutions has had a salutary effect on evilly intentioned persons who might be disposed to defraud the public. Three convictions have already been obtained and the rest of the cases are pending. (See Exb. No 9).

A complete list of the staff showing their disposition to various departments is attached herewith. (See Exb. No.10).

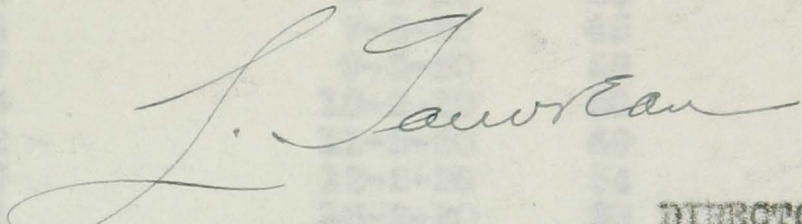
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Respectfully submitted for your kind consideration.

I have the honour to be,

Sir,

Your obedient servant.



DIRECTOR.
FEDERAL EMERGENCY APPROPRIATION DEPT.

NUMBER OF APPLICATIONS FROM THE 23RD OF DEC. 1919

-000-

23-12-19	577	26-1-20	77
24-12-19	633	27-1-20	110
25-12-19	480	28-1-20	57
27-12-19	321	29-1-20	76
29-12-19	551	30-1-20	76
30-12-19	401	31-1-20	47
31-12-19	401	2-2-20	83
2-1-20	350	3-2-20	61
3-1-20	213	4-2-20	43
5-1-20	482	5-2-20	52
7-1-20	345	6-2-20	60
8-1-20	376	7-2-20	45
9-1-20	297	9-2-20	58
10-1-20	133	10-2-20	50
12-1-20	322	11-2-20	40
13-1-20	213	12-2-20	54
14-1-20	144	13-2-20	53
15-1-20	218	14-2-20	26
16-1-20	185	16-2-20	45
17-1-20	137	17-2-20	33
19-1-20	167		
20-1-20	110		
21-1-20	59	TOTAL...	6566
22-1-20	123		
23-1-20	116		
24-1-20	66		

(Sgd) V. O. Reed.

- - - - -

No.....

Name.....

Date.....

I CERTIFY that I have conscientiously investigated this case in accordance with the procedure laid down in the general instructions to Investigators, and I find the facts to be substantially as described in the application form and recommend the case for favourable consideration.

Investigator

I CERTIFY that the above Investigator has been properly instructed and supervised in his duties, and I recommend this case for payment.

Chief Outdoor Investigator

GENERAL INSTRUCTIONS TO INVESTIGATORS

Every Investigator should be furnished with a card of identification which will serve as an introduction to anyone from whom he may desire information.

The Investigator must conduct all his interviews with courtesy, even in cases in which abuse is levelled at him directly or at the Fund or Government. If the discourtesy is offered or information refused by any person in a responsible position, a full report should be made to the Chief of the Outdoor Investigators in order that the matter may be taken up directly with the official Superiors or the employers of the individual concerned.

In all cases where the Investigator refers to statements or salaries, he should advise the Chief Outdoor Investigator that employer's Certificate should be sent down to the employer for confirmation.

Before interviewing any one, the Investigator should know just what information he requires in order that he may be able to come to the point, especially when dealing with business men.

The main points of an investigation are:-

- (a) Clearness
- (b) Brevity
- (c) Classification of facts.
- (d) Neatness
- (e) Despatch

When first investigation is to be made, the Investigator should report upon the conditions of the applicant, his needs, the conditions in which he lives, the amount of furniture in the house, condition of same, if the water tax has been paid, their indebtedness towards their grocers and butchers, etc. etc. For further details the Investigator should use his own judgment.

In cases of single men, it should be born in mind, that unless the man is really in dire need, it is requested that further investigation should be made as to his habits, and if he has actually been looking for work, the length of time he has been out of work, his last employer, enquire from him as to his conduct while in his employ etc. This is left entirely to the initiative of the Investigator.

1. The chief objects of the investigator are the verification of:-
 - (a) The statement made by the applicant on his application form.
 - (b) The existence of hardship and need.
 - (c) The prevention of fraud and of the issue of public funds to individuals who are not in actual need of the assistance.

2. MARRIED MEN OR MEN WITH DEPENDENT RELATIVES. Cases to be referred in the first instance to the Canadian Patriotic Fund who will refer to their files and advise if any recent reports thereon indicate that a necessitous condition exists.

The Patriotic Fund will also verify in so far as possible all information given by applicant in the application form.

In cases where the Canadian Patriotic Fund is able to verify information given by applicant, and also to state that the case is necessitous, the Canadian Patriotic Fund's statements may be accepted.

If there are no recent reports on the Canadian Patriotic Fund's files, the investigator will then proceed to the address given by the applicant, and cross examine him, and or his dependents and any other resident in the same dwelling, with the view of verifying the statements made. When possible the investigator should also make inquiries with local storekeepers, landlords, parish priest, etc.

3. SINGLE MEN BOARDING.

(a) With Salvation Army, Khaki Club, Knights of Columbus, and the Y.M.C.A. These cases will be referred to daily on lists to the Adjutant of the Salvation Army, the Honorary-Treasurer of the Khaki Club, the Secretary of the Knights of Columbus and the Treasurer of the Young Men's Christian Association, for such information as they may be able to furnish.

(b) BOARDING IN PRIVATE HOUSES. The investigator will proceed to the address given in application form and cross examine proprietor with a view to verifying the statements made by applicant.

(c) SINGLE MEN BOARDING WITH PARENTS OR RELATIONS. When investigating this case information should be obtained regarding the financial circumstances of the parents or relations with whom the applicant is boarding.

4. In all cases prompt inquiry should be made by telephone or messenger, of the "last employer" named in the application to ascertain whether or not the applicant has actually ceased to be employed with last employer.

FEDERAL BUREAU OF INVESTIGATION
 UNITED STATES DEPARTMENT OF JUSTICE
 WASHINGTON, D. C.
 OUTSIDE INVESTIGATION DEPARTMENT

Number of Cases Investigated up to date.

February 17th 1920

..... 832

<u>DATE</u>	<u>APPROVED</u>	<u>REFUSED</u>	<u>SPEC.</u>	<u>S. I. C.</u>	<u>TOTALS</u>	
Jan. 21	75	42	16	2	137	959
" 22	102	39	1	13	155	1124
" 23	257	112	9	37	415	1535
" 24	80	47	1	8	136	1635
" 26	257	67	12	-	356	2031
" 27	266	62	46	29	423	2454
" 28	427	145	5	10	587	3041
" 29	398	175	11	8	592	3633
" 30	349	130	13	6	498	4131
" 31	350	61	54	13	478	4609
Feb 2	248	23	23	5	299	4908
" 3	258	36	-	7	301	5 209
" 4	183	28	2	7	220	5429
" 5	125	35	3	4	167	5596
" 6	197	65	46	10	338	5934
" 7	186	63	6	3	254	6188
" 9	160	55	-	9	224	6412
" 10	113	20	-	7	140	6552
" 11	131	21	13	5	170	6722
" 12	127	-	21	-	148	6870
" 13	91	255	-	6	352	7222
" 14	97	52	-	-	149	7381
" 16	195	174	-	7	376	7747
	<u>4694</u>	<u>1747</u>	<u>276</u>	<u>196</u>		

GRAND TOTAL TO DATE 7747

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
 CANADIAN PATRIOTIC FUND-MONTREAL BRANCH
 FINANCIAL STATEMENT - 23rd DEC. to 31st DEC 1919

RECEIPTS

1919.

Dec. 24th	Treasurer Canadian Patriotic Fund - Montreal	15000.00
" 27th	" " " " " "	100000.00

DISBURSEMENTS

Relief Payments	75004.45
Transportation Payments	52.50
Expense Payments	
Salaries	140.00
Equipment	74.70
Stationery	1.10
Furniture & Fittings	47.38
Travelling - Car-Fares etc.,	10.00
Miscellaneous	80.35
Cash in Hand	61.17
Suspense Account	5.00
Cash in Bank	39523.35

Certified Correct	<u>\$ 115000.00</u>	<u>\$ 115000.00</u>
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(Sgd) L. Gauvreau
 Director-Secretary
 (Sgd) W. Knox-Leet
 Paymaster

I hereby certify that the above statement represents the financial transactions of the Montreal Branch of the Federal Emergency Appropriation Department, Canadian Patriotic Fund, as recorded in the books of Account to December 31st 1919.

The receipts and Disbursements have been vouched by a satisfactory Documentary Evidence.

The Bank Account has been reconciled and a certificate as to the Balance received from the Bank.

A Report on the Operations, System etc. has been forwarded to the chairman.

(Signed) L.A. Dowie.

Chartered Accountant

CANADIAN PATRIOTIC FUND
Federal Emergency Appropriation Department
MONTREAL BRANCH

Financial statement, period from 2-1-20 to 24-1-20 incl

R E C E I P T S

Balance brought forward	\$ 39,523.35	
Deposits Jan. 10th 1920	100,000.00	
" " 12th "	50,000.00	
" " 23rd "	100,000.00	\$289523.35
		61.17
		<u>\$289584.52</u>

Bank Adjustment Account:-

Bank Balance	\$140,948.16
Less Outstanding che	17,316.66
	<u>\$123,631.50</u>

I hereby certify that the above statement represents the financial transactions of the Montreal Branch of the Federal Emergency Appropriation Department, Canadian Patriotic Fund, as recorded in the books of account to January 24th 1920.

The Bank Account has been reconciled and a certificate as to balance received from Bank.

Relief Payments have been made in accordance with the old system in use as explained in my report of Feb. 2nd 1920.

(Signed) L.A.Dowie

Chartered Accountant.

Montreal, 16th February 1920.

CANADIAN PATRIOTIC FUND
Federal Emergency Appropriation Dept.
MONTREAL BRANCH

Financial statement, period from 2-1-20 to 24-1-20 incl

D I S B U R S E M E N T S

Relief payments		\$161,356.89
Expense Payments		
Salaries, Executive	\$686.25	
" Staff	793.00	
" Female Staff	69.00	
Stationery & Office Eqpt.	1,577.71	
Heating & Lighting	402.30	
Telegrams & Telephones	24.68	
Travelling and Car Fare	336.00	
Meals for Staff	189.65	
Postage & Express	190.80	
	<u>4,303.79</u>	
Suspense Account		66.25
Balance:-		
Cash Petty	26.00	
Special Emergency Cash	200.00	
Bank Balance	123,631.50	123,857.50
		<u>\$ 269,584.52</u>

I hereby certify that the above statement represents the financial transactions of the Montreal Branch of the Federal Emergency Appropriation Department, Canadian Patriotic Fund, as recorded in the books of account to January 24th 1920.

The Bank Account has been reconciled and a certificate as to balance received from Bank.

Relief Payments have been made in accordance with the old system in use as explained in my report of February 2nd 1920.

(Signed) L.A. Dowie.

Chartered Accountant.

Montreal, 16th February 1920.

CHART SHOWING PLAN OF ACCOUNTING DEPARTMENT

Federal Emergency Appropriation Dept.
CANADIAN PATRIOTIC FUND
MONTREAL

Cheque to Applicant

A Application Form

B Certificate from Soldiers' Civil Re-Establishment

C Certificate of Investigator and Chief Outside Investigator

D File

ACCOUNTING AND CHECKING DEPARTMENT

Cheque Prepared E	Checked with A.B. C.D and signed F	Cash Book 1st Duplicate G	Ledger Dept 2nd Duplicate H
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File to C.R.

CANADIAN PATRIOTIC FUND

Federal Emergency Appropriation Department

MONTREAL BRANCH

M I S C E L L A N E O U S

FROM	TO	NUMBER OF APPLICATIONS	NUMBER OF APPLICATIONS TO WHICH ASSISTANCE GRANTED	TOTAL EXPENDITURE	CASHES REJECTED	CASHES CANCELLED AND AFTER PAYMENT
1-12-19	14-2-20	9356	7953	\$ 402,294.87	1255	632

MONTREAL, February 18th 1920

L. Laurier
Director and Secretary

MONTREAL, February 16th 1920

Major Lucien Gauvreau,
Director, F.B.A.D. C.P.F.
Borchester and Windsor Sts.
Montreal, Que.

Dear Sir:-

I beg to lodge with you the following report upon the cases of false pretences entrusted to me for prosecution:-

Rex vs GOLDBERG - Your File No

Defendant has pleaded guilty, refunded the amount fraudulently obtained, and paid all costs. He has been allowed to go on suspended sentence. My cheque herewith for \$25.00, in full.

Rex vs YOUNG

Defendant pleaded guilty and has been sentenced to three months in jail.

Rex vs HAYES - Your file No A-3296

Defendant pleaded guilty and has been remanded for sentence to the opening of the March Assize.

Rex vs BRAUDIN - Your file A-2050 B-177

Defendant has offered a refund and the payment of all costs incurred. The matter of sentence will be left to the discretion of Mr. Justice Becharie at tomorrow's sitting of the Court of Sessions.

Rex vs BOULICK - Your file A-2786 B-313

Rex vs COURTEMANCHE A-221-C-58

Both these cases are up for enquete to-morrow and will be strongly defended.

Rex vs RATELLE - Your file A-1679

Sent up for trial and will be tried shortly. Defendant declaring his option for the Court of Sessions.

Rex vs ARCHAMBAULT - Your file A-115

" " LEVESQUE " " L-474

" " GERVAIS " " G-301

" " TREMBLAY " " T-159

" " GENDRON " " G-70

All these cases are in the preparatory stage, awaiting a ruling from Quebec with respect to the making of a deposit before a warrant is issued.

There are also some eighty claims just received from you, and listed on a special schedule attached hereto.

Yours truly,

(Signed) R.L. Calder

FEDERAL EMERGENCY APPROPRIATION DEPT
CANADIAN PATRIOTIC FUND
Montreal Branch

EXECUTIVE

Major Imcien GAUVREAU - Director
Major E. H. Knox-Leet - Paymaster
Captain V. O. Reed - Application

FEMALE STAFF

Miss M Aurbach Miss Hillary
Miss H.A. Bea Miss B. Nicholson
Miss A. Charpentier Miss R. Weinstein

PAY DEPARTMENT

Messrs:-

T.B. Lincoln
A. Bastien
P. Brosseau,
J.A. Davie,
J.C. Deecle
F. Defoy
W.J. Dillon
G. Ellis
F. Forber
C. Elliott

A.P. Frappier
C.R. Frost
H.M. Gore
U. Grenier
F. Groves
J.A. Harrington
W. Huneault
R.J. Latour
J.E. Lebel
W.L. Lloyd

G. Husse
C.M. Moyer
A. McLaughlin
E.P. Murray
J.C. Paterson
O. Pineault
B. Richard
L.T. Riddell
E.J. Rowland
L.P. Sylvestre
W.A. Watson

CENTRAL REGISTRY

Messrs:-

T.D. McManus
P. Brady
H. Catellier
P. Champagne

J.A. Fleury
T. Halépart
P. Marcelle
G. McPadden

J. McGovern
W.A. McGuffie
H. McKay
G. Rodriguez

T. Rowley
H.W. Snape
R. Turcotte

HEADQUARTERS

Messrs:-

A. Bertrand
A. Blondin
G. Chamberland
D. McFarlane
J. O'Malia

A. Chenier
A. Colleck
E. Degenais
A. Papillon
A. Rodier

R. Daoust
A. Desilets
E. James
J. Sherlock
S. Walmsley

L.Y. Lefebvre
H. Leonard
J. Makin
I. Mantels

APPLICATION DEPARTMENT

Messrs:-

E. Deneau	J. H. Lapensée	H. Pelletier,	H. J. Dodd
J. L. Lebail	R. E. Polosse	J. B. Demery	T. E. Libert
E. Renout	J. B. Somery-	B. Fournier	A. Madore
J. Savarin	A. Gagnon	D. Mathieu	K. Sutherland
L. P. Gauvin	G. Maynard	O. Trudel	G. D. Tarney

INVESTIGATION INSIDE

Messrs:-

J. Blair	F. L. Doody	L. Laplante	R. Olivier
V. W. Buzzell	E. Franklin	J. McKie	D. Shagoury
A. L. Cameron	G. Guertin	H. McFall	D. J. Stevens
F. Denny	R. Lanthier	R. S. McGregor	J. W. Thomas

INVESTIGATION OUTSIDE

Messrs:-

H. Deneau	J. Ducharme	J. Jacquet	H. Pitcher
J. Anderson	E. Duchesneau	H. I. Labelle	A. Poirier
J. Baxter	J. G. Dufour	Campbell Kent	G. Guinenont
J. L. Beauchamp	W. J. Dunfy	H. W. Kiel	A. Richer
H. A. Belanger	P. W. Earl	J. C. King	S. Roberts
O. Berthiaume	A. Emard	J. H. Labelle	J. M. Rozon
G. H. Bissillon	A. Erpicum	A. Lacroix	P. E. C. Saunders
W. Black	H. Forster	E. Lapointe	D. Schagei
J. Bourgault	G. D. Francoeur	R. Dawson	W. Simpton
G. Bourrassa	H. L. Gagnon	F. S. Leach	T. F. Smith
E. Bouthiller	L. Galibert	E. Leblanc	C. Boulard
C. Bowen	E. Gauthier	A. E. Leger	T. S. Stanning
C. A. Brosseau	C. Guerin	A. S. Lowe	M. Tait
W. Cash	I. S. Henri	E. C. Marquis	C. J. Turgeon
A. W. Clark	E. Highfield	L. A. Manson	W. D. Walker
H. Cook	J. Neal	E. Maneghine	J. R. Walsh
J. L. Cote	J. H. Packham	A. Richard	A. E. Warren
A. Cusson	W. D. Patenaude	A. McKay	T. Watkinson
L. Dechef	R. Pepin	F. Murphy	J. A. Watters.





10th March 1920.

W. F. Nickle, Esq., M.P.
Honorary-Secretary,
Canadian Patriotic Fund,
Kingston, Ont.

Re: Audit Federal Emergency Dept., Montreal.

Dear Mr. Nickle:

I have delayed answering your letter of the 28th ultimo until you would have time to return from the north, and am very glad to give you a little further information in regard to the points which you raised.

1st.- You state that "the Finance Committee assumes full responsibility for the audit of the Federal Emergency Appropriation accounts." I am not aware of what Finance Committee you refer to, but the fact remains that no steps were taken by that Committee to see that a proper system was established in Montreal, or that the accounts were audited. Business men will not countenance for a single instance such laxity when they are asked to assume responsibility. They are bound to use their common sense and good judgment in giving protection to the Fund which their association with it demands.

The question of the audit of the Patriotic Fund in Montreal has always been left in the hands of the Montreal Executive, but if you would suggest that in connection with the Federal Emergency Appropriation Department the audit should be discontinued, please let me know and I will bring the matter to the attention of the Executive. I am inclined to think, however, that it will be difficult to convince the Executive that this is an unnecessary precaution, or unwarranted expense.

2nd.- To obtain the greatest value of an audit it should be arranged to check the expenditures before they are made, and not six months afterwards when the Fund has been closed and thousands of dollars may have been illegally spent which might have been averted by a proper system of checking

10th March 1920.

prior to expenditure. Probably three million dollars will be spent through the Montreal organization, and I think you will admit that a fee of \$500. towards safe-guarding and putting the system into proper shape is money well spent and is by no means an excessive charge.

3rd.- You draw attention to my reference to part of the audit system at present carried on, suggesting that "such an examination does not require the services of a chartered accountant." I agree with you to a limited extent, and do not for a moment suggest that a chartered accountant must carry out all the detail work. This is seldom if ever done in an audit. As a matter of fact, in regard to the special checking you refer to, this is not being done by a chartered accountant, but arranged as an inter-department check. The supervision over and control of an audit must head up through some responsible auditor other than one in connection with the organization.

I did not intend to refer to all the work that is being carried on by the auditor, my reference was only to one feature of it, and I think you will agree with me that if an audit is to be conducted it must be carried out under the most efficient and careful supervision. Personally, I would not be associated in an honorary capacity with a fund unless this was being done.

4th.- In regard to keeping down the expenditures, I am quite in agreement with you. In no place have the expenditures of the Patriotic Fund been as small as in Montreal. Reference to the records will show that the entire expenses of the four Patriotic Fund campaigns and the entire expenses of the Treasurer's office for the collection and disbursement of the relief cheques covering five years' operations does not equal fifty per cent of the expense of a single campaign in, say Toronto.

5th.- In regard to the list of staff engaged at Montreal, this matter was discussed by the Federal Emergency Department with Sir George Burn and General Ross, who subsequently requested General Labelle and myself to confer in regard thereto with Colonel Lafleche, the Chairman of the Department. After this conference General Labelle wrote General Ross in regard thereto. I understand that all such payments come under the Director of the Federal Emergency Appropriation, who I am sure will be glad to supply you with any information you may desire.

W.F.H.

-3-

10th March 1920.

I understand it is your intention to visit Montreal in the near future, and I will be glad to have you go as fully as you care into the organization and to discuss with the Committee and myself any matters which you may desire.

Yours very sincerely,

Honorary Treasurer, Canadian Patriotic Fund,
Montreal.

Personal

March 11, 1920.

Col. L. A. Dowie,
Messrs. P. S. Ross & Sons,
10 Adelaide St. East,
Toronto, Ont.

Dear Lawrence:

Herewith I enclose recent correspondence with Mr. W. F. Nickle, Honorary-Secretary of the Canadian Patriotic Fund which will explain itself. This will keep you informed as to what is going on, and if I hear further from him in the matter, I will forward copies of correspondence to you.

Yours very truly,

JWR/HM
Encl.

March 11, 1920.

Major L. Gauvereau,
Director,
Federal Emergency Appropriation Dept.,
492 Dorchester St.,
Montreal, Que.

Dear Sir:

Many thanks for your favour of the 8th inst., accompanying report of the Federal Emergency Appropriation Department, Montreal Branch from 24th December 1919, to 14th January 1920. You have given a very full and comprehensive record of the operations of the Department and I have read it with a great deal of interest.

Please accept my thanks for the copy of the report, which I will place on file.

Yours sincerely,

JWR/HM

March 15th, 1920.

Sir James Lougheed,
Chairman Soldiers' Civil Re-Establishment Committee,
Ottawa, Ont.

Dear Sir,

I have been requested, at the last meeting of the Executive Committee of the Montreal Branch of the Canadian Patriotic Fund, to send you the enclosed resolution re unemployment in Montreal and sincerely hope that something can be done to improve conditions.

The Committee is of the opinion that something more practical could be done in the way of procuring work to the unemployed returned men; in Montreal, there is always a certain demand for different classes of labor and it looks as if there were not enough co-operation between the Committee and the employers of labor. For instance, there is no regular advertising. I think that the Committee should be granted an appropriation - if they have not one already - so that they could advertise regularly in the daily papers, asking employers to apply for men to the Soldiers' Civil Re-Establishment, first. That they should also advertise what class of labor they have request for and I think that there is enough interest amongst the different employers that they would give preference to returned soldiers if they knew were to apply. I have had, myself, very often occasion to speak with employers of labor and advised them to apply to the Committee and they claimed they did not know before that this could be done.

Yours truly,

AEL/RR
1 Encl.

Acting Chairman
Canadian Patriotic Fund
Montreal Branch.

March 17th

20

W. F. Nickle, Esq.,
Honorary Secretary,
Canadian Patriotic Fund,
Kingston, Ont.

Dear Sir,

At the last meeting of the Executive Committee of the Montreal Branch of the Patriotic Fund, I have been requested to forward you copy of resolution re help to the students, to be submitted at the next meeting of the Executive of the Patriotic Fund, at Ottawa.

Yours truly,

Acting Chairman
Canadian Patriotic Fund
Montreal Branch.

AEL/RR

1 Encl.

FROM

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

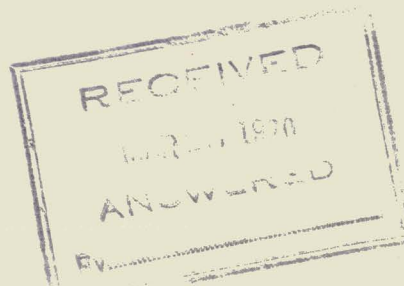
115 VITTORIA STREET
OTTAWA

March 19th, 1920.

To Montreal, P. Q. Branch

(Canadian Patriotic Fund—Federal Emergency Appropriation Department)

Attention of A.E. Labelle, Esq., Actg. Chairman.



Dear Sir:

I am obliged for your letter of March
15th, enclosing copies of resolutions re students
and unemployment.

Yours truly,

A. E. Ross

Administrator, Federal
Emergency Appropriation.

A.E.R.
L.B.

MOVED by Col. Clarence F. Smith, seconded by Mr. John W. Ross, that the report of the Emergency Committee be received and adopted, and that the thanks of this meeting be tendered to Colonel Lafleche, Major Gauvreau, and their Committee, for their work in connection with the organization of the Emergency Fund; it being realized that they had accomplished a hard task. Carried unanimously.

AUDITOR'S REPORT:

Major Gauvreau presented the Auditor's Report which dealt with the Receipts and Expenditure up to the 17th of February 1920.

The Honorary Treasurer reported that Colonel Lafleche had requested that the accounts be audited, and after consultation Colonel L.A.Dowie, who had been Auditor of the Canadian Expeditionary Forces overseas for the past five years, was appointed Auditor.

The action of the Honorary Treasurer and the Chairman of F.E.A. was approved and the appointment of Colonel Dowie was confirmed, and the Report of the Auditor received.

The Honorary Treasurer reported that the requisitions for the F.E.A. Department were being signed by the Chairman and the Director of the Department, and forwarded directly to Ottawa; the cheques being made out to the order of the Honorary Treasurer of the Canadian Patriotic Fund for said requisitions.

On motion of Mr. R.W.Reford, seconded by Lieut.-Col. Clarence F. Smith, the above signatures to the requisitions

were approved and the Department asked to forward copies of all requisitions to the Honorary Treasurer for his information.

UNEMPLOYED SOLDIERS:

Some discussion took place as to the best means of securing employment for the unemployed soldiers.

Moved by Mr. W.M.Birks, seconded by Mr. John W. Ross, that the attention of the Government be called to the large number of men who will need employment at the expiration of the Emergency Appropriation Fund and be requested to now take immediate steps to study the problem and project plans to meet the situation so as to relieve what may otherwise be a very serious crisis ; further that urgent steps be taken to encourage employers to employ returned men. Carried unanimously.

HELP TO STUDENTS:

Mr. W.M.Birks called the attention of the meeting to the Relief needed by students of our Colleges, and wanted to know if something could not be done. He thought that the Patriotic Fund could do something in this way. Mr. R.W.Reford said that this had been before the Government, and it was thought that the Charter of the Patriotic Fund would not permit of this being done. Lieut.-Col. Clarence F.Smith suggested that this might be brought before the National Committee, and that it be urgently requested to give the matter the most careful consideration.

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Brigadier-General Labelle promised to give this matter his personal attention, as the members present felt that a strong plea should be made to the National Committee on behalf of the students, and that letters should be sent to the Patriotic Fund at Toronto, Hamilton, Ottawa and Kingston to urge the National Committee to try to do something.

The meeting then adjourned.

Montreal, March 19th 1920

MEMORANDUM

In consequence of experience gained by me while acting in the capacity of Director of the Federal Emergency Appropriation Department, Canadian Patriotic Fund, Montreal Branch, I am of opinion that the situation with regard to the returned man's welfare and his whole future status as a useful citizen is far from satisfactory, and that the means to re-establish him in civil life has, as a general rule, proved unsatisfactory.

I am forced to this conclusion by hard facts which cannot be ignored, and which I deem it to be my duty to bring to the attention of those in positions of grave responsibility, but who, for one reason or another, have not had the same opportunity of judging for themselves the actual conditions which obtain in Montreal.

At the inauguration of a local branch of the Fund, the authorities responsible for the re-establishment of soldiers in civil life estimated that there were about 800 men out of employment in Montreal for whom it was impossible to obtain work. It should be noted that these men were either, by nature of their occupation, their lack of education, or their physical condition, difficult cases for whom to find adequate employment.

Since the inauguration of the Fund, this number has grown to more than 8,000 and it is not to be expected that the machinery which, for one reason or another, failed to deal adequately with 800 cases could be expected to deal with ten times this number. Now it is reasonable to suppose, and it is my experience, and that of my confreres, that the difficult cases to handle from a point of view of finding employment are those where abnormal conditions exist, for instance, the case of a married man with an invalide wife and a young child, the case of domestic difficulties where the husband is an unskilled labourer, and because of his low earning power finds it impossible to adequately maintain two households. The case again of a man in habitually delicate health, not perhaps sufficiently serious to warrant his admission to hospital. These are only a few examples of the complications which make the work of finding employment difficult.

In order to combat such conditions, it occurs to me, after consultation with my associates that the situation might be improved, or at least not permitted to relapse, if the following suggestions were carried into effect.

(1) That this Fund be authorized to continue to deal with urgent cases of necessity under the present system. In this regard it should be remembered that exactly the same conditions of difficulty of finding employment for complicated cases such as those mentioned above exists in Summer as well as Winter, and feeling as I do that the spirit of the legislation which prompted this grant is one which specially designs to protect the returned men and his dependents from hardship and bodily necessity, I am sure that the feeling is one of sympathy with any steps which may be taken to obviate unnecessary suffering by these men and their dependents. Unfortunately the situation will not be entirely relieved by the arrival of the more genial seasons of Spring and Summer, and I feel very strongly that the present machinery which during the past three months has so adequately dealt with the situation should be maintained, using the same means with, of course, a very greatly reduced staff.

(2) That, as the number of applicants are reduced, a more adequate supervision and progressive observation of beneficiaries and their families, should be carried out and that a record of their habits and condition of living should be available.

(3) That, in connection with the Fund an Employment Bureau should be organised to deal specially with the cases of necessitous men who, for one reason or another, it has been impossible to place through the ordinary channels. In the regular course, men are placed in positions according:- (1) To the demand for their special type of labour (2) Their priority of claim, from my point of view and that of my colleagues, the men should be placed rather with a view to their responsibilities and their obligations as citizens.

To illustrate this, I would cite the cases of, let us say, two bricklayers.

(1) The single man who applies at the beginning of the month and who while unemployed is in receipt of \$50.00 per month allowance.

(2) The case of a married man with three or more children, a bricklayer by trade, who applies on the 15th of the month for a position and who under the scheme is entitled to relief at \$100.00 a month. Surely, the logical thing to do in that case would be to give the preference to the married man, thereby saving the country money and helping a reliable citizen to establish himself in a home conducted in such a way as would benefit this country by bringing up his family under the conditions to which they are entitled.

(4) The inauguration of an adequate "follow up" system by which a record of a man's habits, conduct, industry and reliability when in the service of his employer would be maintained. It is greatly feared that the case for the returned soldier has been injured in the eyes of the employer by certain men being employed on the strength of the recommendation of a Government's Department, these men later proving themselves

unworthy of the confidence thereby placed in them. It is recognized that there are very many regrettable cases of "rolling stones" who have been placed time and again in positions and who have been treated with leniency by their employer, but have deliberately thrown up their work after a few weeks and often a few days, attendance at their duties. All this tends to bias the employer against the returned man, and the majority suffer for the sins of a few. One must recognize that a man is not a paying proposition to his employer until he has settled down to work, become accustomed to his surroundings, and familiar with his task. If this "follow up" department was organized in such a way that the employer could be protected from the unsteady man, the relations between the two parties would be much better and fairer to all concerned. This, however, can only be done by an organization which has had at the outset and maintained throughout a thorough knowledge of the habits and capabilities of its subjects, not only in the factory, office or work-shop but also at home.

From the foregoing, it will be seen that the ideal can only be attained by the centralization and co-ordination of all the government departments dealing with the well being, re-establishment and care of the returned soldier. Unfortunately this Utopian condition has not been reached even within existing departments, as it came to my notice that one sub-department, was unaware of the fact that numbers of men were undergoing Vocational Courses under the auspices of another sub-department, and indeed furnished the men in question with certificates that they were out of work, in necessity, and that no work was available for them! This is only one instance of the difficulties which surround the work of making useful citizens of men who certainly, in view of them, are worthy, not only of consideration, but also of the indulgence of their country.

The whole question is complicated, difficult, yet not incapable of solution, but it should be dealt with by men who are firm, sympathetic, and just, and who by their training and experience are capable of making decisions on their own account. The personal aspect of the problem, it seems to me, has been lost sight of, and until it is generally understood that a man's case should be dealt with on its merits, and on its merits alone, no satisfactory progress will be made.

All these observations are the result of the experience gained by my colleagues and myself during the last three months, when we have had a unique opportunity of knowing for ourselves the conditions under which returned men are living, their difficulties, their discouragements and, in the great majority of cases, their real anxiety to responsibilities not only as Canadian Citizens but as men who feel they have a right to be given a chance at home to live up to the magnificent reputation which they made for themselves and for their Country abroad!

L. Sawman

Federal Emergency Appropriation Department

IN ACCOUNT WITH THE BANK OF MONTREAL, PEEL ST. BRANCH, MONTREAL,

Cr.

Dec.	24	Credit	15,000 00
"	27	" Ottawa	100,000 00
Jan.	10	" "	100,000 00
"	12	" "	50,000 00
"	23	" "	100,000 00
"	30	Greenshields, Greenshields	33 75
Feb.	9	Refund D.Cote 132564	31 0
"	9	" J.Carter 132483	25 00
"	14	Credit Ottawa	20,000 00
"	14	" J.W. Ross	100,000 00
"	20	" Ottawa	100,000 00
"	23	Refund Golberg	25 00
Mar.	1	Credit J.W. Ross	100,000 00
"	2	Refund G. Emmett	25 00
"	9	Credit J.W. Ross	100,000 00
"	13	Refund Pynn	65 25
"	13	" Giles	46 00
"	15	Credit J.W. Ross	100,000 00
			885,251 0
Mar.	15	Credit Balance about	140,000 00



CANADA

DEPARTMENT OF
SOLDIERS' CIVIL RE-ESTABLISHMENT
INFORMATION AND SERVICE BRANCH

130 QUEEN STREET

OTTAWA, CANADA

20th March, 1920.

Brig.-Gen. A. E. Labelle,
Acting Chairman,
Canadian Patriotic Fund,
MONTREAL, P. Q.

Dear Sir,-

In the absence from Ottawa of the Honourable the Minister, I am directed to reply to your letter of March 15th, covering a resolution re unemployment from the Montreal Branch of the Canadian Patriotic Fund.

Every effort is made by the Information and Service Branch of this Department to find opportunities for the employment of returned men. Last month just under two thousand (2000) were placed in the City of Montreal alone, and as the Spring opens up the placements will increase.

A large staff of canvassers is continually kept on the road, both in the cities of Montreal and Quebec, and throughout the province, in order to explain to employers the material available for them and to urge on them the desirability of safe-guarding their own interests by giving preference in employment to returned men.

This Branch has now been established for over a year, and must be widely known to employers. In addition, the publicity given to the service which this Branch is able to render employers, by your own Committees, must have impressed itself on the business and industrial life of Montreal. A very careful survey has been made of employment opportunities throughout the province, and men are continually being referred from Montreal to fill vacancies, thereby relieving the congestion where it is most felt.

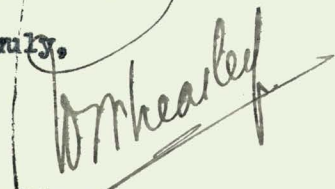
Brig.-Gen. A. E. Labelle.

-2-

A certain amount of both newspaper and magazine publicity has been done in the past, and personal letters have been largely used in order to bring this matter to the attention of employers.

Any further suggestions from your Committee, which would render more effective the work of this Branch, would be much appreciated.

Yours truly,

A handwritten signature in cursive script, appearing to read "Wm. Kearley". The signature is written in dark ink and is positioned over the typed name "Wm. Kearley" in the typed signature block below.

For Director,
Information and Service Branch.

ROW*Z

22nd March 1920.

Messrs. Creak, Cushing & Hodgson,
80 St. François-Xavier Street,
M o n t r e a l.

Re: Audit Canadian Patriotic Fund
Montreal Branch.

Gentlemen:

I beg to acknowledge receipt of your favour of the 1st instant, and have much pleasure in enclosing herewith two cheques, one for \$150.00 and one for \$600.00 covering the account for your audit for the year ended 31st December 1919.

I would be glad to discuss with you the fee for 1920, as the work has materially reduced. If you would telephone, I would be glad to see you any time in regard to the matter.

Yours very truly,

JWR/MR
(Enclos.)

T. WILLIAMSON
PRESIDENT

A. E. LABELLE
VICE-PRESIDENT

The St. Lawrence Flour Mills Co.

LIMITED.

Head Office: 1110 Notre Dame St. West,

Montreal, March 23rd 1920



A. G. E. Ahern, Esq.,
Acting Secretary,
Canadian Patriotic Fund,
Montreal.

Dear Sir,

I beg to send you herewith answers I have received for the copies of resolutions forwarded recently. These you had better file for future reference.

Yours truly,

Acting Chairman
Canadian Patriotic Fund
Montreal Branch.

AEL/RR

2 Encl.



PATRON
HIS MAJESTY THE KING.

HONORARY PRESIDENT
AND OF STRATHEARN, K.G., K.T., K.P., G.C.B., & C.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA.

CANADIAN PATRIOTIC FUND

115 VICTORIA STREET
TELEPHONE QUEEN 1817

HONORARY TREASURER

~~HON. SIR THOMAS WATKINS, K.C.M.G., M.P.~~
MINISTER OF FINANCE

HONORARY SECRETARY

~~SIR ROBERT B. AXFORD, K.C.M.G., M.P.~~

EXECUTIVE SECRETARY
Mr. PHILIP H. MORRIS

KINGSTON,

~~OTTAWA~~, March 24th. 1920.

J. W. Ross, Esq.,
142 Notre Dame St. W.,
Montreal, Que.

Dear Mr. Ross:-

Many thanks for yours of the 10th. inst. which is before me as I write.

To me the charge of \$500. made by Mr. Dowie for the organization scheme does not appear to have been one absolutely necessary in relation to the organization, but you were there and your judgment of the Montreal situation should be more valuable and more likely to be correct than mine; I know the keen interest you have taken in the Fund from its inception and that you have been, and are, active to protect and guard its good name. Under the circumstances I am not prepared to force my opinion as against your judgment and will appreciate your considering this letter as your authority for charging against the Federal Emergency Appropriation Mr. Dowie's account for \$500.

There is little prospect at present of my getting to Montreal: if the opportunity arises I shall be very pleased indeed to discuss the future situation with you.

Would you mind writing me your opinion as to what should be done as to a continuing audit in reference to Post Discharge Relief Work. From your letter it would appear that you were of the opinion that this should be done. If a similar policy were adopted in other places our administration expenses would be out of all proportion to our disbursements and I fear criticism would be directed at once against us. Can some system not be devised by which a careful official could be appointed who would review each particular case before payment was made, obviating the possibility of mistake, without incurring the large expenditure expected by way of remuneration, by highly qualified technical advisers? What is it costing now for the running audit carried on in Montreal?

I wish it were possible for you, Mr. Brittain and I to meet in Ottawa some day and spend an hour or two discussing the best methods of organization and controlling administration expenses after the Federal Emergency Appropriation work is concluded. Could you run up if I were to advise you when I would next be in Ottawa?

Believe me,

Yours sincerely,

March,
twenty-fifth,
1920.

The Honourable Mr. H.W. Rowell,
Parliament Buildings,
Ottawa, Ont.

Dear Mr. Rowell,

Major L. Gauvreau is Director of the Federal Emergency Appropriation Department, Montreal. I understand he is interviewing some of the authorities in Ottawa and has an appointment with you to-morrow.

Major Gauvreau has performed an excellent service in the establishment and operation of the F.E.A. Department. Arising out of his experience and his deep interest in the employment of returned soldiers, I understand he is anxious to be of service if possible in connection with the solution of the difficult problem of the employment of the returned soldiers.

While I have not examined fully into his scheme, the situation is so acute that any light thrown on the matter will be most welcome.

With kind regards,

Yours very truly,

JwR/R

26th March 1920.

W. F. Nickle, Esq., M.P.,
Honorary-Secretary
Canadian Patriotic Fund,
Kingston, Ont.

Dear Mr. Nickle:

I have to thank you for your letter of the 24th instant in regard to the account for auditing the Federal Emergency Appropriation, and will carry out your suggestion in the matter.

Reply:
I regret to learn that there is little prospect of your visiting Montreal in the near future, as I would then have been glad to have discussed any matters with you and we would have had the benefit of the advice of Col. C.F. Smith, who is Chairman of the Relief Department here and whose advice would have been most helpful in regard to the Administration Department of the C.P.F., as he is much closer to it than I am. If you will let me know when you will be in Ottawa, it is possible I might meet you.

In regard to the audit of the C.P.F., it was undertaken by different firms of chartered accountants for the first two years of the war, and finally taken over for the next two years by two firms of chartered accountants, - Messrs. Creak, Cusing & Hodgson and Messrs. Geo. A. Touche & Co., all of these services being rendered without charge. They gave splendid service, the cost of which would probably have run into several thousand dollars. Last year, as the armistice had been signed, the two last named firms suggested that it was time to put the matter on a business basis, and after going into the matter with Col. Smith, we decided on a fee of \$750.00 for the year. The work has now so materially reduced that I wrote them a week ago to come in and see me and discuss the matter. I think this matter can now be covered by a quarterly

audit, and the cost at least cut in half. After I have gone carefully into the matter with the auditors and with Col. Smith I will let you know the decision arrived at.

In regard to reducing the expense of the C.P.F., I went into the matter with Col. Smith some time ago, and the Relief Department will dispense with some of their offices. I had been in hopes of shutting down the treasurer's office, but we have come to the conclusion that the other changes would not permit of sufficient space to take over the work of my office. The staff at present consists of two clerks, and I am in hopes of letting one go in about a month or so and using merely part time of the other. Col. Smith is also anxious to reduce the staff of the Relief Department as soon as the work will permit.

Yours truly,

JWR/MR

Honorary- Treasurer.

29th March 1920.

Lieut.-Col. L.R.Lafleche, D.S.O.,
Chairman, Federal Emergency App'n Dep't,
Dorchester Street West,
M o n t r e a l.

Dear Colonel Lafleche,

Re: Account for Auditors

This matter has been under discussion between myself and Mr. W.F.Nickle and in his last letter dated 24th inst. he says, "I will appreciate your considering this letter as your authority for charging against the Federal Emergency Appropriation Mr. Dowie's account for \$500.00."

Would you therefore kindly have cheque drawn covering this matter and sent to Mr. Dowie.

Yours very truly,

JWR/R



OFFICE OF
PRESIDENT OF THE COUNCIL

Ottawa, March 29, 1920.

Dear Mr. Ross,

Re- Federal Emergency Appropriation.

Replying to your letter of March 25th, I may say that Major Gauvreau called to see me during his visit to Ottawa last week and we had a chat together with reference to the matter above-named.

Yours faithfully,

John W. Ross, Esq,
142 Notre Dame St, W,
Montreal, P.Q.

29th Mar. 1920.

Lieut.-Col. L.A.Dowie,
10 Adelaide St. East,
Toronto, Ont.

Dear Lawrence,

I beg to enclose you copies of further correspond-
ence I have had with Mr. W.F.Nickle.

Yours truly,

(Encl)

JWR/R



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
HIS MAJESTY THE
HONORARY PRESIDENT
MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT
OF STRATHEARN, K.G., K.T., K.P., G.C.B., & C.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 3rd April, 1920.

John W. Ross, Esq.,
Honorary Treasurer, Montreal Branch,
Canadian Patriotic Fund,
Montreal, P.Q.

Dear Sir:-

By direction of the Honorary Treasurer, I beg to enclose you, herewith, a cheque in your favour for \$100,000, being the amount required for expenditure from the Federal Emergency Appropriation Department, for the period from April 6th to 12th, 1920.

Yours truly,

C. H. Brittain
9.

for Honorary Treasurer.



PATRON
HIS MAJESTY THE KING.
HONORARY PRESIDENT
OF STRATHEARN, K.G., K.T., K.P., G.C.B., & C.,
FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA.

CANADIAN PATRIOTIC FUND

115 VICTORIA STREET
TELEPHONE QUEEN 1817

HONORARY TREASURER
HON. SIR THOMAS WHITE, K.C.M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR HERBERT S. JAMES, K.T., M.P.
EXECUTIVE SECRETARY
MR. PHILIP H. MORRIS

Kingston,
~~OTTAWA~~, April 6th, 1920.

J. W. Ross, Esq.,

Canadian Patriotic Fund,

303 Drummond Building,

Montreal, Que.

Dear Mr. Ross:-

The Montreal branch has sent to me for concurrence two \$100.00 accounts for services rendered by Mr. Dowie auditing Federal Emergency Appropriation work for the months of January and February. Possibly I misread your letters but I understood that you were of the opinion that the services of a skilled auditor were not necessary after Mr. Dowie's organization scheme had become effective but that the work could be done by an ordinary skilled clerk. At your convenience may I be favored with a reply.

Yours sincerely,

N/C.

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND

MONTREAL BRANCH

Chairman of Committee:

Lieut. Col. L. R. LAFLECHE, D.S.O.

Directorate:

Major L. GAUVREAU, Director and Secretary
Major E. H. KNOX-LEET, Paymaster
Captain V. REED, Application & Investigation

DORCHESTER HALL,

492 DORCHESTER STREET, WEST,

MONTREAL, P.Q., ^{April 7th} 1920

When replying, please quote No.

John W. Reed Esq.
140 Notre Dame West
Montreal, Que.

Dear Mr. Reed:-

As the receipt of your letter of the 4th inst. has been forwarded to the
Director and Secretary, I am sorry to hear that you are unable to
attend the meeting of the Committee on the 10th inst. I am sure that
you will be able to attend the meeting of the 17th inst. I am sure
that you will be able to attend the meeting of the 24th inst. I am
sure that you will be able to attend the meeting of the 31st inst.
I am sure that you will be able to attend the meeting of the 7th inst.
I am sure that you will be able to attend the meeting of the 14th inst.
I am sure that you will be able to attend the meeting of the 21st inst.
I am sure that you will be able to attend the meeting of the 28th inst.
I am sure that you will be able to attend the meeting of the 5th inst.
I am sure that you will be able to attend the meeting of the 12th inst.
I am sure that you will be able to attend the meeting of the 19th inst.
I am sure that you will be able to attend the meeting of the 26th inst.

L. Gauvreau

MONTREAL, April 7th 1920.

MEMORANDUM No II

As a result of continual contact with demobilized men, and as the outcome of a great deal of thought and discussion with those who have been placed in a similar position, I am of opinion that from a psychological point of view, the average returned man calls for a very definite form of leadership.

All the experiences gone through by these men from the moment of their enlistment to the hour of their demobilization fosters the spirit of dependance and trust in their superiors. Equally the spirit of self reliance and the desire to assert their own individuality is reduced. Withdraw from these men that sense of security provided by faith in the ability and integrity of their officers and the result is chaotic. Any scheme to adequately re-establish the soldier must have in mind this question of psychology.

Without leadership and the directing power of a trained mind, the returned soldier will mistake his new found liberty for license.

~~Without-~~ He must understand that those men on whom he relied in his hour of trial and need at the front are still his leaders, and that their experience, ability, and power of judgment are still at his disposal on his return home when he is called upon to face, what is for many, the equally difficult task of becoming a civilian.

Just the same care of detail and study of the individual character is necessary to re-train the man for peace as was necessary on the parade ground to train the man for war.

It is not enough to sort men indiscriminately according to the trade they claim to follow, and then, as vacancies occur, send them to take their chance in competition against men who have never left the bench or factory during those years when the soldier had cut himself off from all connection with his previous calling. This is the moment where the returned soldier is fighting his real battle to re-establish himself as a useful citizen, and at this moment his country owes it to him that he should be encouraged and advised, and if necessary helped tangibly over his difficulties by those same men whom he had learned to look up to in his career as a soldier.

This can only be accomplished by a system which has a complete knowledge of the man's character, habits, and ability as a worker.

In the last regard one of the first duties to be undertaken by any department aiming at the re-establishment of soldier, is to ascertain for themselves whether the man is, as he claims to be, an efficient tradesman or, as is too often the case, a man who has worked casually off and on. This inquiry is due not only to the employer who is giving the man an opportunity at the request of a Government Department from whom he has reason to expect a proper knowledge of its nominees, but also to the man himself who is

liable to suffer from discouragement and disappointment when he finds himself unable to take his place with his fellows. This immediate discouragement at the failure of his own resources is natural enough for a man who, by very nature of his experience for years, has looked to others for direction and advice.

The present system of re-establishment has signally failed, in my opinion, to make the man feel that an interest was being taken in him after employment was found for him. The general impression that I have gathered from returned men is that they feel that the Department had fulfilled its function when it placed them in a position, of some kind or other, and that if, for any reason, they lost that position, all they had to do was to go back, put their name down on a card, and in due course another position would be found for them, but that the causes for which their previous work had proved unsuitable for them were not investigated or taken into consideration when their application for another post was considered.

That this system is bad both from the employers' point of view and that of the returned soldier is evident, and gives a most dangerous opportunity to the man who only intends working casually and who has no intention of settling down or re-establishing himself. This regrettable spirit is extremely prevalent amongst returned soldiers and is insidious and infectious and is, in my opinion, one of the causes of grave unrest among soldiers.

The agitation for an increased gratuity is, in my opinion, the outcome of this spirit and will tend rather to increase the difficulties of re-establishing the soldier.

I would respectfully suggest that a Commission be appointed in each Province to thoroughly investigate the work done by the Department of Soldiers Civil Re-Establishment and that, in the meantime, some steps be taken to deal with necessitous cases along the lines mentioned in Memorandum No 1, paying special attention to the immediate establishment of an Emergency Employment Bureau which would place men in cases dealt with under the heading of "Necessitous."

I would further suggest that a free hand be given to the Financial Director to administer the money whenever necessary for the beneficiaries. Many cases have come to my knowledge where money could be saved to the tax-payers and greater benefit accrue to the men and their dependants if we were empowered to pay rent, taxes and to purchase food and nourishment, and thus to relief in kind rather than in money. The necessity of continuing some form of relief for problem cases is, in my opinion, most urgent, and I cannot impress too strongly my own sense of personal responsibility as a citizen in this regard. These measures should go into effect immediately after the official closing of the period authorized by the Order in Council for the administration of relief under the F.E.A.D and I would fail in my duty if I did not try to impress upon you the urgency of the whole question of the re-organization of the re-establishment scheme.

Commission of Enquiries

New Constituted
Department

EMERGENCY EMPLOYMENT BUREAU		FINANCIAL DEPT.		SOCIAL & MEDICAL SERVICES	
Director	1	Director	1	Doctors	4
Chief Clerk	1	Chief Clerk	1	Lawyers	2
Clerks	20	Clerks	3		
Stenographers	4	Stenographers	2		
	26		7		6
<p>Emergency Employment Bureau with follow up system Trade tests, power to make recommendations to loan money for purchase of tools.</p>		<p>Financial Dept to furnish immediate relief in cases of necessity and co-operate with other departments on all matters of Finance.</p>		<p>Social and Medical Service. Progress Record of home life in problem cases. Free legal advice. Recommendations for loans for establishment of small business Building Society. Co-operative trading scheme.</p> <p>N.B. This Branch of Service to be under control of the Director i/e Employment Department.</p>	

N.B. The number of persons is subject to variation owing to the changing conditions of the work provided.

8th April 1920.

Colonel L. A. Dowie,
10 Adelaide Street East,
Toronto, Ont.

Dear Lawrence:

Re: Audit Federal Emergency Appropriation.

I enclose herewith, for your information,
further correspondence in regard to the above matter.

Yours very truly,

JWR/MR
(Enclos.)

8th April 1920.

W. F. Nickle, Esq., M.P.,
Honorary Secretary
Canadian Patriotic Fund,
Kingston, Ont.

Dear Mr. Nickle: Re: Audit Federal Emergency Appropriation:

I beg to acknowledge receipt of your favour of the 6th instant re accounts for audit for January and February. I am sorry that there has been any misapprehension in your mind as to my attitude in regard to audit of trust funds ~~which have been subscribed by the public~~. I thought I had made it quite clear in all my letters, and I think if you will refer to them again you will see that this has been my stand, as I feel very strongly in the matter.

As you have my letters, I need not refer to them except possibly paragraph number three in my letter of 10th March, in which I state, "Supervision over and control of an audit must head up through some responsible auditor other than one in connection with the organization. I did not intend to refer at all to the work that is being carried on by the auditor, my reference was only to one feature of it, and I think you will agree with me that if an audit is to be conducted it must be carried out under the most efficient and careful supervision. Personally, I would not be associated in an honorary capacity with a fund unless this was being done."

In the same letter on the first page I said, "But if you would suggest that in connection with the Federal Emergency Appropriation Department the audit should be discontinued, please let me know and I will bring the matter to the attention of the Executive. I am inclined to think, however, that it will be difficult to convince the Executive that this is an unnecessary precaution or unwarranted expense."

If you have not my letters before you and would like copies, I would be glad to send them up to you. Possibly the

8th April 1920.

uncertainty in your mind has arisen from the fact that after the system was outlined and installed, much of the checking necessary to cover the tremendous amount of cheques passing through this Fund, about 30,000 per month, was arranged for by Interdepartmental checking, but this of course does not do away with the necessity of somebody being in control of the addit whose skill and training enables him to see that the machinery is properly working and to make certain tests as to the accuracy of the work and the fact that the system is being properly carried out.

I trust that this will give you the information you desire.

With kind regards,

Yours very sincerely,

Honorary Treasurer,
Canadian Patriotic Fund, Montreal.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
HIS MAJESTY THE
HONORARY PRESID
MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT
OF STRATHEARN, K.G., K.T., K.P., G.C.B., &c.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 13th April, 1920.

John W. Ross, Esq.,
Honorary Treasurer, Montreal Branch,
Canadian Patriotic Fund,
Montreal, P.Q.

Dear Sir:-

By direction of the Honorary Treasurer, I beg to enclose you, herewith, a cheque in your favour for \$100,000, being the amount required for expenditure from the Federal Emergency Appropriation Department, for the period from April 13th to 20th 1920.

Yours truly,

E. L. Brittain

for Honorary Treasurer.

J.W.R.

14th April 1920.

Mr. Clarence O. Picher,
399 St. Denis St.,
M o n t r e a l.

Dear Sir:

I beg to acknowledge receipt of your favour of the 13th instant. As Treasurer of the Patriotic Fund, I am not closely identified with the Relief Department, my duties being confined to the raising of the funds and seeing that they are properly expended. The expenditures are all authorized by the Chairman of the Relief Department, Mr. Clarence F. Smith or Miss Helen Reid, in charge of the Relief office.

I would be glad to forward your letter to Mr. Smith, but hesitate to do so seeing you have asked me to treat it confidentially. However, if I have your permission I will gladly do so on hearing from you. I am sure he will give it very sympathetic attention, although whether he would be able to do all that you desire I cannot say at the moment as the disbursements are somewhat under the direction of the Central Executive at Ottawa who set forth the cases which may be handled by the local funds.

Yours very truly,

Treasurer.

JWR/MR

14th Apl. 1920.

Major L. Gauvreau,
Director, Federal Emergency Appropriation Dep'n,
492 Dorchester Street West,
M o n t r e a l.

Dear Major Gauvreau,

I have to thank you for your letter of the 7th inst. with further suggestions in regard to the employment for returned soldiers.

I am glad to know that you feel you have made some progress in Ottawa as a result of your recent visit. As per your request I wrote the Hon. Mr. M. W. Rowell and subsequently had a letter from him saying that he had seen you and discussed matters with you.

Yours very truly,

JWR/R

April 17, 1920.

Col. Clarence F. Smith,
Chairman,
Relief Committee,
Canadian Patriotic Fund,
Drummond Bldg.,
Montreal, Que.

My dear Sir:

I am taking the liberty of forwarding you two letters from Mr. Clarence O. Picher, dated the 13th and 16th instant, which will explain themselves.

Mr. Piche's case seems deserving of consideration and if the regulations will permit, and after a proper investigation it should receive attention. However, you are acquainted with these matters and I would be obliged if you would kindly communicate direct with him in the matter.

With kind regards.

Yours sincerely,

JWR/HM
Encl.

April 17, 1920.

Mr. Clarence O. Picher,
399 St. Denis St.,
Montreal, Que.

Dear Sir:

I beg to acknowledge receipt of your favour of the 16th instant, and as requested by you I have forwarded your previous letter to Col. Clarence F. Smith, chairman of the Relief Department, asking him to give it his special attention and to communicate direct to you in regard thereto.

Yours truly,

JWR/HK



GENERAL OFFICE, PHONE UP 7086
SECRETARY TO COMPTROLLER, PHONE UP 7089
COMPTROLLER, PHONE UP 7073

Knights of Columbus

"CATHOLIC ARMY HUTS"

OFFICE OF THE COMPTROLLER
423 DRUMMOND BUILDING

LT.-COL. CLARENCE F. SMITH,
COMPTROLLER

Montreal, 19th April 1920.

John W. Ross, Esq.,
c/o P.S. Ross & Sons,
142 Notre Dame St. West,
City.

Dear Mr. Ross:-

I beg to acknowledge receipt of your letter of the 17th inst., with reference to the case of Clarence O. Picher.

I might state that the Patriotic Fund will make the necessary investigations, and if found to come within our scope necessary action will be taken and I will keep you posted as to the results.

With kind regards.

Yours very truly,

Clarence F. Smith

FSK/BL

W. F. Nickle
 Yours sincerely,

Believe me,

probably an hour and place.

me by phone, we then could arrange more satisfactorily
 just when it will be I cannot say: how would it do to call
 There is one appointment I must keep with the Government but
 Fund and I shall endeavor to make my convenience meet yours.
 to Montreal and its problems. Wire me care of the Patriotic
 so that we might have a chat with Mr. Brittain in relation
 appreciate if your convenience permits, your running up
 conference in reference to Patriotic Fund work I would
 and Thursday of this week attending a Canadian wide
 As I shall be in Ottawa Tuesday, Wednesday

Dear Mr. Ross:-

Montreal, Que.

Canadian Patriotic Fund,

JOHN W. ROSS, ESQ.,

HONORARY TREASURER
 HON. SIR HENRY DRAYTON, K.C.
 MINISTER OF FINANCE
 HONORARY SECRETARY
 W. F. NICKLE
 ADMINISTRATOR
 BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.



CANADIAN PATRIOTIC FUND

HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

PATRON
 HIS MAJESTY THE
 HONORARY PRESIDENT
 MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT
 OF STRATHKELM, K.G., K.T., K.P., G.C.B., G.C.V.O.

**FEDERAL EMERGENCY
 APPROPRIATION DEPARTMENT**

115 VICTORIA STREET

TELEPHONE QUEEN 1817

KINGSTON

OTTAWA

April 24th. 1920.



CANADIAN PACIFIC R.Y. CO.'S TELEGRAPH
TELEGRAM

FORM T. D. 2

CABLE CONNECTIONS TO ALL PARTS OF THE WORLD

J. McMILLAN, Manager Telegraphs, Montreal.

Sent No.	Sent By	Rec'd By	Time Sent	Time Filed	Check

Send the following Message, subject to the terms printed on the back hereof which are hereby agreed to:

Montreal, 27th April 1920.

W. F. Nickle, Esq.,

Honorary Secretary Canadian Patriotic Fund, OTTAWA, Ont.

Am leaving town this afternoon. Regret impossible to
be in Ottawa tomorrow or Thursday. Would advise
consulting fully with Miss Reid.

John W. Ross.

W. J. CAMP, Assistant Manager, Montreal, Que.
D. H. BOWEN, Supt., Sudbury, Ont.
C. L. LEIGHTY, Supt., Toronto, Ont.
W. D. NEIL, Supt., Montreal, Que.
A. C. FRASER, Supt., St. John, N.B.

W. MARSHALL, Assistant Manager, Winnipeg, Man.
R. N. YOUNG, Supt., Vancouver B.C.
D. L. HOWARD, Supt., Calgary, Alta.
D. COONS, Supt., Moose Jaw, Sask.
E. M. PAYNE, Supt., Winnipeg, Man.

APPROVED BY THE BOARD OF RAILWAY COMMISSIONERS FOR CANADA UNDER ORDER 162
DATED MARCH 30, 1916.

It is agreed between the sender of the message on the face of this form and this Company, that said Company shall not be liable for damages arising from failure to transmit or deliver, or for any error in the transmission or delivery of any unrepeatable telegram, whether happening from negligence of its servants or otherwise, or for delays from interruptions in the working of its lines, for errors in cypher or obscure messages, or for errors from illegible writing, beyond the amount received for sending the same.

To guard against errors, the Company will repeat back any telegram for an extra payment of one-half the regular rate, and in that case the Company shall be liable for damages, suffered by the sender to an extent not exceeding \$200, due to the negligence of the Company in the transmission or delivery of the telegram.

Correctness in the transmission of messages can be insured by contract in writing, stating agreed amount of risk, and payment of premium thereon at the following rates, in addition to the usual charge for repeated messages, viz: one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance.

This Company shall not be liable for the act or omission of any other Company, but will endeavor to forward the telegram by any other Telegraph Company necessary to reaching its destination, but only as the agent of the sender and without liability therefor. The Company shall not be responsible for messages until the same are presented and accepted at one of its transmitting offices; if a message is sent to such office by one of the Company's messengers he acts for that purpose as the sender's agent; if by telephone the person receiving the message acts therein as agent of the sender, being authorized to assent to these conditions for the sender. This Company shall not be liable in any case for damages, unless the same be claimed, in writing, within sixty days after receipt of the telegram for transmission.

No employee of the Company shall vary the foregoing.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
HIS MAJESTY THE KING
HONORARY PRESIDENT
MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA
STRAITHEARN, K.G., K.T., K.P., G.C.B., &c.

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, ~~30th April, 1920.~~

John W. Ross, Esq.,
Canadian Patriotic Fund,
Drummond Bldg.,
Montreal, Que.

Dear Mr. Ross:

I am very much obliged for yours of the 29th inst., stating that you are refunding a sum of \$100,000, and at the end of next week or so a further sum of \$40,000 or \$50,000 will be remitted.

I should be glad to know, if you can judge approximately, how long it will take to wind up matters in Montreal. A number of the Branches have already sent in completed returns. Montreal, being a large Branch, will likely require a few weeks to complete returns and close up all matters.

Yours very truly,

For Honorary Treasurer.

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

GREAT NORTH WESTERN TELEGRAM

TELEGRAPH
AND CABLE

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

Z.A.LASH, PRESIDENT

HEAD OFFICE, TORONTO, ONT.

GEO.D.PERRY, GENERAL MANAGER

11 BYG

52 NL NL

OTTAWA ONT MAY 3

2795

JOHN W ROSS

142 NOTREDAME ST WEST MONTREAL QUE

PLEASE WIRE ME TOMORROW MORNING IF YOU WILL BE IN MONTREAL

MAY 4 5 IF SO IF IT WOULD BE CONVENIENT FOR

YOU TO SEE ME TOMORROW EVENING BETWEEN 830 AND TEN

OR FOLLOWING DAY IN MORNING AT WINDSOR HOTEL OR

ELSEWHERE IF SO PLEASE NAME PLACE AND HOUR

E L BRITTAIN

120A

*Received
Ottawa*

142 Notredame St.

5th 10:30



CANADIAN PACIFIC R.Y. CO.'S TELEGRAPH

TELEGRAM

FORM T. D. 2

CABLE CONNECTIONS TO ALL PARTS OF THE WORLD

J. McMILLAN, Manager Telegraphs, Montreal.

Sent No.	Sent By	Rec'd By	Time Sent	Time Filed	Check
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Send the following Message, subject to the terms printed on the back hereof which are hereby agreed to:

4th May 1920

E. L. Brittain,

Patriotic Fund, OTTAWA, Ont.

WILL MEET YOU MY OFFICE 142 NOTRE DAME STREET WEST
FIFTH INSTANT AT 10 A.M.

John W. Ross

W. J. CAMP, Assistant Manager, Montreal, Que.
D. H. BOWEN, Supt., Sudbury, Ont.
C. L. LEIGHTY, Supt., Toronto, Ont.
W. D. NEIL, Supt., Montreal, Que.
A. C. FRASER, Supt., St. John, N.B.

W. MARSHALL, Assistant Manager, Winnipeg, Man.
R. N. YOUNG, Supt., Vancouver, B.C.
D. L. HOWARD, Supt., Calgary, Alta.
D. COONS, Supt., Moose Jaw, Sask.
E. M. PAYNE, Supt., Winnipeg, Man.

APPROVED BY THE BOARD OF RAILWAY COMMISSIONERS FOR CANADA UNDER ORDER 162.
DATED MARCH 30, 1916.

It is agreed between the sender of the message on the face of this form and this Company, that said Company shall not be liable for damages arising from failure to transmit or deliver, or for any error in the transmission or delivery of any unrepeatable telegram, whether happening from negligence of its servants or otherwise, or for delays from interruptions in the working of its lines, for errors in cypher or obscure messages, or for errors from illegible writing, beyond the amount received for sending the same.

To guard against errors, the Company will repeat back any telegram for an extra payment of one half the regular rate, and in that case the Company shall be liable for damages, suffered by the sender to an extent not exceeding \$200., due to the negligence of the Company in the transmission or delivery of the telegram.

Correctness in the transmission of messages can be insured by contract in writing, stating agreed amount of risk, and payment of premium thereon at the following rates, in addition to the usual charge for repeated messages, viz: one per cent. for any distance not exceeding 1,000 miles, and two per cent. for any greater distance.

This Company shall not be liable for the act or omission of any other Company, but will endeavor to forward the telegram by any other Telegraph Company necessary to reaching its destination, but only as the agent of the sender and without liability therefor. The Company shall not be responsible for messages until the same are presented and accepted at one of its transmitting offices; if a message is sent to such office by one of the Company's messengers he acts for that purpose as the sender's agent; if by telephone the person receiving the message acts therein as agent of the sender, being authorized to assent to these conditions for the sender. This Company shall not be liable in any case for damages, unless the same be claimed, in writing, within sixty days after receipt of the telegram for transmission.

No employee of the Company shall vary the foregoing.

DAY LETTERS.

This Company will receive DAY LETTERS, to be transmitted at rates lower than its standard telegram rates, as follows: one and one-half times the ten-word Day message rate shall be charged for the transmission of fifty (50) words or less, and one-fifth of the initial rate for such fifty words shall be charged for each additional ten (10) words or less.

DAY LETTERS may be forwarded by the Telegraph Company as a deferred service and the transmission and delivery of such DAY LETTERS are, in all respects, subordinate to the priority of transmission and delivery of full-rate messages.

DAY LETTERS shall be written in plain English, or in French. Code language is not permitted.

DAY LETTERS may be delivered by the Telegraph Company by telephoning the same to the addresses, and such deliveries shall be a complete discharge of the obligation of the Telegraph Company to deliver.

DAY LETTERS are received subject to the express understanding and agreement that the Company does not undertake that a DAY LETTER shall be delivered on the day of its date absolutely and at all events; but that the Company's obligation in that respect is subject to the condition that there shall remain sufficient time for the transmission and delivery of such DAY LETTER on the day of its date during regular office hours, subject to the priority of the transmission of full-rate messages under the conditions named above.

PATRON
HIS MAJESTY THE KING

PRESIDENT
HIS EXCELLENCE THE DUKE OF DEVONSHIRE

MONTREAL PATRIOTIC CAMPAIGN

FINANCE COMMITTEE GENERAL

SIR HERBERT S. HOLT, CHAIRMAN
SIR HERBERT B. AMES
E. J. CHAMBERLIN
LT.-COL. F. M. COLE
ALBERT COWAN
MORTIMER B. DAVIS
J. R. GENIN
SIR HUGH GRAHAM
C. R. HOSMER
HON. R. LEMIEUX
J. J. MCGILL
SIR H. V. MEREDITH, BART
R. W. REFORD
J. K. L. ROSS
W. G. ROSS
BARON SHAUGHNESSY
SMEATON WHITE

FOR THE

Canadian Patriotic Fund

AND THE

Canadian Red Cross Society

FINANCE COMMITTEE EXECUTIVE

W. M. BIRKS, CHAIRMAN
HON. R. DANDURAND, VICE-CHAIRMAN
J. W. ROSS, HON.-TREASURER
R. C. HOLDEN, HON. SECRETARY
A. D. ANDERSON
W. F. ANGUS
TANCREDE BIENVENU
D. A. BUDGE
A. R. DOBLE
HUNTLEY R. DRUMMOND
J. M. GIBBON
BRIG.-GEN. A. E. LABELLE
BEAUDRY LEMAN
W. R. MILLER
F. W. MOLSON
J. W. MCCONNELL
O. S. PERRAULT
F. L. WANKLYN
F. HOWARD WILSON

OFFICE OF THE HONORARY TREASURER
303 DRUMMOND BUILDING

MONTREAL, May 5th., 1920.

John W. Ross, Esq.,
142 Notre Dame ST.W.,
Montreal.

Dear Sir :-

I beg to enclose you herewith a communication from Mr. Aylmer, Manager of the Bank of Montreal, Peel Street Branch, in reference to the Interest on the Deposit of the Federal Emergency Appropriation Department.

Mr. Aylmer will be glad to hear from you.

Yours truly,

W. G. Ross

AGEA/E.

VICTORY CAMPAIGN—HELP THE EMPIRE WIN!



PATRON
HIS MAJESTY THE KING.
HONORARY PRESIDENT
FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT
OF STRATHEARN, K.G., K.T., K.P., G.C.B., & C.,
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA.

CANADIAN PATRIOTIC FUND

115 VICTORIA STREET
TELEPHONE QUEEN 1817

HONORARY TREASURER
HON. SIR THOMAS WHITE, C.M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR HERBERT B. AMES, K.T., M.P.
EXECUTIVE SECRETARY
MR. PHILIP H. MORRIS

Kingston,
~~Ottawa~~, May 10th, 1920.

John W. Ross, Esq.,
Canadian Patriotic Fund,
303 Drummond Building,
Montreal, Que.

Dear Mr. Ross:-

Mr. Brittain writes me that he had a most satisfactory interview in Montreal, and after a conference with you arranged for the adjustment of the auditor's remuneration, in which I readily concur.

From what I learned from Miss Reid it would appear that the Montreal problem is going to be difficult as the City is being made the headquarters for discharged men from your district. She tells me that 57,000 were discharged there and that there are many cases of single men or those without dependents who are ill and in need. If you have the time I would be very glad indeed to have your views in reference to the returned soldier problem and his dependents in Quebec, if possible before the executive meeting on Friday. It appears to me that the Montreal organization will have its energies taxed for some time. The same is also true of Toronto and other large centres.

Thanking you for your co-operation and assistance during the past winter and in anticipation of the favor of a reply,

Believe me,

N/C.

Yours sincerely,

13th May 1920.

W. F. Nickle, Esq., M.P.,
Honorary-Secretary,
Canadian Patriotic Fund,
115 Vittoria St.,
Ottawa, Ont.

Dear Mr. Nickle:

I much appreciate your good letter of the 10th instant. You assign me a large task when you ask me to express my views in regard to the 'returned soldier problem and his dependents in Canada.'

As I learned, however, that Mr. Birks is attending your conference, I have discussed the matter fully with him and he, no doubt, will give you any information and suggestions desired in the matter. Briefly, there are some aspects of this problem which should be handled by the Government. There are others which I believe can be best handled by the Patriotic Fund, and there is a third class in between these which should either be taken on by the Patriotic Fund, or for which the Government should make provision, preferably to be handled through the Patriotic Fund.

In the desire of the Government to be just and even generous with the soldier deserving assistance, they have had necessarily to include many who are not deserving, and I would be strongly of opinion that the Patriotic Fund contribution should be restricted to those really deserving, and in this class I would include very careful consideration being given to the soldiers desiring to complete their university courses, as they are the ones who can best make a large contribution to the welfare of this country.

In regard to the added responsibilities of the Montreal organization, no one can be a better councillor than Miss Reid, whose self-sacrificing devotion to the problem has been beyond all praise, and I am glad that you have had the assistance of her council.

I am also a firm believer in not continuing the Fund indefinitely, but in meeting all legitimate cases at once until the Fund is exhausted and by that time the burden, if any remains, should be assumed by the Government or the various municipalities in the ordinary way. While the central organization has wisely defined its duties and limitations by Act of Incorporation, I do not believe that one in a thousand of the subscribers knew of these limitations, or would hold the administrators definitely to them. I believe that as far as the Montreal subscribers are concerned, they are quite willing to allow the administrators a free-hand in dealing with the problems and would only desire that the money be expended as soon as possible for the assistance of carefully investigated and determined cases of need. I feel quite sure that we can easily defend this position to any of our subscribers, whose subscriptions you are aware amounted to over seven and a quarter million dollars, and of which we have spent just 50% in Montreal, the balance forming the large part of the remaining balance of funds on hand in the Central Headquarters.

I trust you will have a very satisfactory Conference, and personally appreciate greatly all the thought and energy which you are giving to the matter.

With kind regards,

Yours very sincerely,

JWR/MR


Honorary-Treasurer.

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.


GREAT NORTH WESTERN
TELEGRAM

CLASS OF SERVICE	SYMBOL
Day Message	
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

Z. A. LASH, PRESIDENT

HEAD OFFICE, TORONTO, ONT.

GEO. D. PERRY, GENERAL MANAGER

A163 BY 28

OTTAWA ONT 203 P 31

JOHN W ROSS

1018

142 NOTREDAME ST W MONTREAL QUE

1920 MAY 31 PM 2 28

THIS CONFIRMS OUR ARRANGEMENT BY TELEPHONE THIS MORNING YOU

TO RETAIN ESTIMATED AMOUNT TO MEET NECESSARY EXPENDITURES FOR
 CLOSING UP AND TO REMIT UNEXPENDED BALANCE TO HONORARY TREAS-
 URER

E L BRITTAIN.

Zell Lash
Euro Brittain

31st May 1920.

E. L. Britton Esq.,
Canadian Patriotic Fund,
Ottawa, Ont.

Dear Mr. Britton,

I beg to acknowledge receipt of your telegram to-day confirming our confersation over the 'phone in regard to the remittance of the unexpended balance of the Federal Emergency Appropriation.

On receipt of your wire I immediately took up the matter and found that the Department here had been closed and that the men had been working until Sunday evening completing the records and had forwarded them by hand together with remittance of the unexpended balance. I therefore trust that this has been completed to your satisfaction.

Yours very truly,

JWR/R

1st June 1920.

Col. Lafleche, D.S.O.,
M o n t r e a l.

Dear Colonel, Lafleche,

Re: Federal Emergency Appropriation

Mr. Britton to-day telephoned from Ottawa asking information in regard to the suits against soldiers for falsely obtaining assistance from the above Fund. He has requested that information be forwarded to the Honorary-Treasurer, Mr. W.F. Nickle M.P., Kingston, Ontario, giving the number of cases, the amount involved and the time in which it is expected that these amounts can be collected.

Will you be good enough to forward this information direct to Mr. Nickle.

Yours truly,

JWR/R

Honorary-Treasurer.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
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PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 1st June, 1920.

John W. Ross, Esq.,
142 Notre Dame St. West,
Montreal, P. Q.

Dear Mr. Ross:

I have yours of the 31st ult. respecting the closing up and remitting the unexpended balance of the Federal Emergency Appropriation, for which I am obliged. Major Knox-Leet left the Cash Book and vouchers for May with me yesterday, and when leaving I understood from him that two weeks had been allowed them on salary for June in closing up, and they had been given two weeks holidays, as per the unanimous recommendation of the Committee, in which I understand you concurred.

I observe in looking over the Cash book that cheque No. 6966, Major R. H. Knox-Leet, is drawn for \$150, but the figures show \$120. I assume it is an error in writing in the body of the cheque, as taking the written amount \$150 would bring the total payment for the month \$3,415 instead of \$3,385 as shown in the statement. I also observe in these cheques issued on the 29th May, evidently to cover June payments, Major Gauvreau seems to have been paid \$450, which would be tantamount to six weeks or \$150 for every fortnight. Major Knox-Leet was paid \$240 which would provide for the month of June; Captain Reed \$200 which would provide for the month of June; and the following are paid for two weeks: T. B. Lincoln \$75; G. T. Ellis \$55; H. M. Gore \$75; L. W. Lloyd \$75; G. Chamberlain \$60; I. Nantais \$50.

With regard to salaries, Mr. Nickle is held by the Government to be responsible for them, and under the regulations he is supposed to concur in them. I do not know what view he may take of the action of the Committee in voting the two weeks leave of absence on full salary payable from a Government appropriation, but in view of the action of the Committee I am unable, on examination of the Cash Book, to account for the payment of \$450 made to Major Gauvreau which evidently represents six weeks salary paid him after 31st May, 1920.

(Continued)



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
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PRESIDENT
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LATHERN, K.G., K.T., K.P., G.C.B., & C.

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, _____

- 2 -

(Continued)

I shall be very glad if you will kindly let me have an explanation as I will have to be in a position, of course, to answer any questions that may be raised by the Auditor General in respect to any of the payments made. ~~Ⓟ~~

In view of the two weeks salary being paid in June I did not quite understand the reason for leaving the original documents with me, Cash Books, vouchers, etc., for May and June, to be made up here as of course the figures were contained in the audited statement. ~~Ⓟ~~

Both Mr. Nickle and myself deeply appreciate the trouble you have taken and the prompt manner in which you were able to make returns so as to include the accounts in the Appropriation, payments for which closed on the 31st May.

Yours very truly,

E. L. Pittman

For Honorary Treasurer.

45

4th June 1920.

Lieut.-Col. Clarence F. Smith,
Chairman, Relief Committee,
Canadian Patriotic Fund,
M o n t r e a l.

Dear Mr. Smith,

You will remember my mentioning some time ago the question of remuneration of the Auditors of the Canadian Patriotic Fund. You will recollect that last year they were paid a fee of \$750.00 but owing to the great reduction in the work I notified them that this fee would have to be reduced.

Would you kindly give me the benefit of your opinion in regard to the same. I have discussed the matter with them and expressed the opinion that \$250.00 or \$300.00 should cover the audit, but I would be glad to have your advice as you are in closer touch with their duties than I am, seeing that the work of my department has almost entirely ceased.

Yours truly,

JWR/R

Honorary Treasurer

4th June 1920.

Lieut.-Col. L.R.Lafleche D.S.O.,
15 St. James Street,
M o n t r e a l.

Dear Col. Lafleche,

When you interviewed me last week in connection with the closing accounts of the F.E.A. I understood that the matter was decided by paying the men two weeks salary in June. The outstanding accounts, including these payments, to be about \$1,100.00.

I am now in receipt of a letter from Mr. Brittain saying that beside these payments there has been an allowance of two weeks extra in each case, with the exception of Major Gauvreau where a further four weeks was allowed.

While I understand this has been decided upon by your Committee, who are responsible to the Administrator of the F.E.A., it has put me in a peculiar position with Mr. Brittain as I had left him with the impression that the matter was closed up along the lines discussed and agreed to in my office.

I am giving you an extract from Mr. Brittain's letter and would ask if you would kindly write to him, giving him the explanations requested.

Yours very truly,

JWR/R
(Encl)

Honorary Treasurer.

4th June 1920.

E. L. Brittain Esq.,
Canadian Patriotic Fund,
115 Vittoria Street,
Ottawa, Ont.

Dear Mr. Brittain,

I beg to acknowledge receipt of your letter of the 1st inst. and also of your recent communication over the telephone.

When we insisted that the affairs of the Federal Emergency Appropriation should be closed up by the 31st ult. I was finally waited on by a Committee composed of Col. Lafleche, Major Gauvreau, Major Knox-Leet and Mr. Calder, and after discussing the matter I understood that they would require only two weeks pay and that the total outstanding accounts would be a matter of \$1,100.00. Your letter now informs me that this has been increased practically by a further two weeks pay, or rather an allowance for vacations.

On investigation I am now informed that the Committee in charge of the F.E.A. approved of and passed these payments.

As you are aware, the Canadian Patriotic Fund in Montreal refused to assume responsibility for payments on the F.E.A. and with General Ross's concurrence a separate Committee was established to pass on the payments which were put under the direction of the Administrator of F.E.A. A very representative Committee was appointed and has dealt from time to time with all expenditures and I have only interfered when specially requested.

It seems to me that the Administrator of F.E.A. should have laid down definite rules in regard to the closing up and forwarded to the Committees in charge implicit instructions. This would have prevented any misunderstanding in the matter.

E.L.B. "2"

June 4/1920.

I am therefore placed in a very peculiar position but have written to Colonel Lafleche in regard thereto asking him to send you the explanations as suggested by you.

Yours very truly,

JWR/R

Honorary Treasurer,
Canadian Patriotic Fund.

Montreal, 7th June 1920.

E. L. Brittain Esq.,
Canadian Patriotic Fund,
115 Vittoria St.,
Ottawa, Ont.

Dear Sir, Re: Federal Emergency Appropriation

I beg to acknowledge receipt of your favor of the 4th inst. and note Mr. Nickle's reference to refusing to pay for vacation. I quite agree with his decision and as I informed you in my last letter this was done by the Committee in charge without my knowledge. Whether the Committee were aware of the orders which he issued or not I cannot say, but if they were sent to Montreal they should have been informed by the Director and the Committee should have conformed to the instructions.

I have already pointed out that the situation in Montreal is somewhat different from the other places where the Canadian Patriotic Fund assumed responsibility for the disbursements. This the Montreal Committee refused to do and the Committee in charge were to make disbursements under the authority of the Administrator F.E.A. and he should hold them accountable for carrying out his instructions.

Mr. Nickle also suggests that the Auditor should have stopped the payments. As a matter of fact you will remember that it was the Auditor who reported to me that the work was not progressing satisfactorily and that it would probably mean that the officers would be on the pay roll for another month, and you will recollect that I then telephoned you asking you to wire me to close up all matters by the 31st. As a matter of fact the Auditor insisted that the officers come down and see me in regard to a settlement of the salaries and I further believe that no payment has yet been made on account of these. I will write Colonel Lafleche in the matter again asking him to withhold these payments and also to communicate with you direct in the matter.

I have not yet received explanation from Colonel Lafleche why the Committee allowed extra salaries for vacation and why he did not inform me as this was a different basis of settlement from that submitted to me and agreed to.

I thoroughly appreciate Mr. Nickle's ruling in the matter and heartily approve of same and if the instructions were issued to the Montreal Committee as he suggests I cannot understand how they should have acted as they did.

Yours very truly,

JWR/R

Honorary Treasurer.

7th June 1920.

Colonel Lafleche D.S.O.,
15 St. James Street,
M o n t r e a l.

Dear Colonel Lafleche,

Re: Federal Emergency Appropriation

I am in receipt to-day of a further letter from Mr. Brittain stating that Mr. Nickle would like to receive further information as to the legal proceedings taken against the various persons who received allowances and should not have had them. I have already written you asking you to forward this information to Mr. Brittain. Would you kindly take the matter up with Mr. Nickle also.

Mr. Nickle further takes exception to the voting of the payment of salaries covering leave of absence for holidays at the conclusion of the work. Mr. Nickle is responsible to the Government, and governed by instructions in the matter.

He states that regulations were sent to the several branches making this matter perfectly clear and that there was no room for misunderstanding. If you, as Chairman, did not receive these instructions, would you kindly inquire why they did not reach you, as your Committee, I am sure, would have governed themselves accordingly.

In view of what Mr. Nickle and Mr. Brittain say and the fact that I was not consulted in the matter, I must request you not to make payment of these amounts but to govern yourself according to the instructions received from headquarters.

Will you kindly take up the matters direct with Mr. Brittain and Mr. Nickle.

Yours very truly,

JWR/R

Honorary Treasurer.

DANDURAND BUILDING
~~XXXXXXXXXXXXXXXXXXXX~~
Cor. St-Denis & St-Catherine Sts.,
~~XXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXXX~~

June 7th 1920

W.F. Nickle, M.P.,
Honorary Treasurer,
Canadian Patriotic Fund,
KINGSTON, ONT..

Dear Mr. Nickle:-

In compliance with a communication addressed to me by Mr. John W. Ross, The Honorary Treasurer of the Montreal Branch of the Canadian Patriotic Fund, stating that he had received a telephone message from Mr. E.L. Brittain, requesting that he be furnished with the number of cases, the amount involved, and the time it will take to collect the different amounts from persons who illegally obtained money from the local branch of the F.E.A.D., I beg to advise that there are in the hands of our legal adviser 86 cases where money has to be refunded. The amount involved is \$3592.45, and it will require from one to three months to settle these cases. There are also eight persons to be prosecuted criminally for attempting to secure money under false pretenses.

As you will readily understand this particular work is very tedious and complicated. The defendants and the necessary information regarding them is nearly always very hard to find.

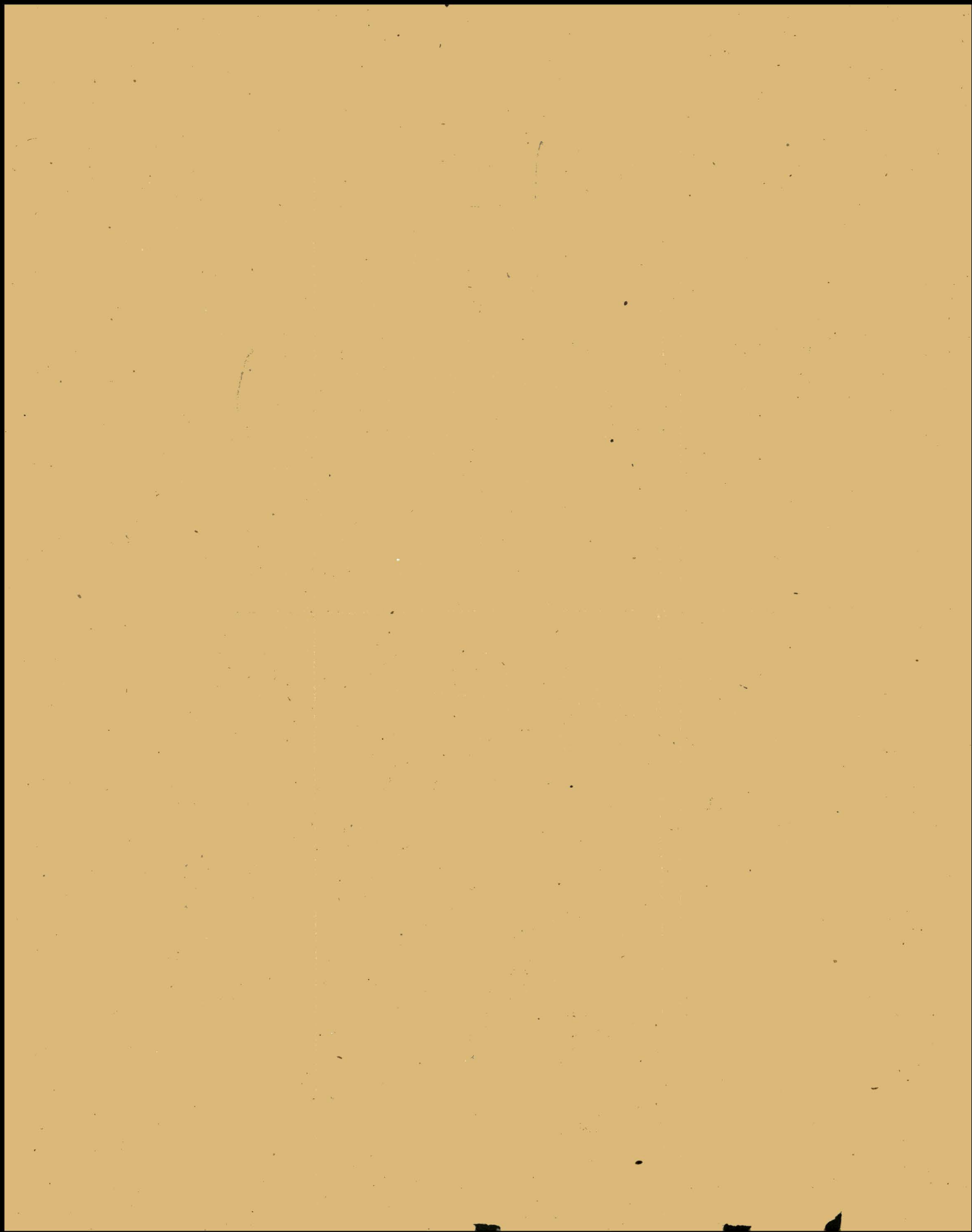
I would very strongly urge that nothing be done to interfere with the ordinary course of justice; not only will the Committee save a considerable amount of money if proceedings are carried out to the end, but if these men who made false statements are not dealt with, the moral effect will be bad.

Yours truly,

L. R. Carrière
CHAIRMAN.

LRL/JAB.

Copy to Mr. John W. Ross



FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND

MONTREAL BRANCH

Chairman of Committee:

Lieut. Col. L. R. LAFLECHE, D.S.O.

Directorate:

Major L. GAUVREAU, Director and Secretary
Major E. H. KNOX-LEET, Paymaster
Captain V. REED, Application & Investigation

*20 Boulevard Bleg,
St. Anne St. Catherine St.*

DORCHESTER HALL,

492 DORCHESTER STREET, WEST,

MONTREAL, P.Q., June 8th 1920

When replying, please quote No.

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Mr. Ross,

In reply to your letter of the 7th instant, kindly note that I mailed you yesterday copy of a letter addressed to Mr. Nickle regarding the cases still in the hands of our legal adviser. Undoubtedly you have received same.

As to the payment of salaries for the month of June, and in the case of Major Gauvreau for fifteen days in the month of July, I beg to refer you to my letter of even date and to again point out that these salaries were not paid to give our staff holidays, but we simply paid salaries for the time that we would need the services of the different persons; estimating as closely as possible the time it will take to absolutely finish up all matters in hand.

I cannot see any objection to our action. In fact I discussed the matter with you apparently to your satisfaction as to the principle.

I have enquired at our office and can find

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND

MONTREAL BRANCH

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Captain V. REED, Application & Investigation

DORCHESTER HALL,

492 DORCHESTER STREET, WEST,

MONTREAL, P.Q., June 8th 1920

When replying, please quote No.

John W. Ross, Esq. (2)

no instructions regarding the salaries. If you will remember during the first few weeks of the work the rate of salary was approved and the Committee have simply paid these men for the time their services will be required by us. These payments have already been made and appear in our final balance sheet as it was necessary to finally close our accounts at the end of last month. As requested I will take this matter up with Mr. Nickle and with Mr. Brittain.

Yours truly,

L. R. Lafleche

Chairman.

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND

MONTREAL BRANCH

Chairman of Committee:

Lieut. Col. L. R. LAFLECHE, D.S.O.

Directorate:

Major L. GAUVREAU, Director and Secretary
Major E. H. KNOX-LEET, Paymaster
Captain V. REED, Application & Investigation

*20 Dandurand Bldg.,
St. Denis & St. Catherine Sts.,*

~~DORCHESTER HALL,~~

~~492 DORCHESTER STREET, WEST,~~

MONTREAL, P.Q., June 8th 1920

When replying, please quote No.

John W. Ross, Esq.,
Honorary Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear Mr. Ross,

I regret not having been able to reply to your letter of the 4th instant before this. I was out of town at the end of last week and since my return have been very busy.

Regarding cheque No. 6966, Major E.H. Knox-Leet, I am referring this matter to the local office of the F.E.A.D., where any necessary correction will be made.

Regarding payments made to the staff, kindly note that these are in accordance with the resolution un-animously passed by the whole Committee.

Mr. Brittain apparently does not understand the situation as it exists.

These payments were not made as a bonus, nor yet as leave of absence with pay. We simply are obliged to keep a hold on these persons as there is still a considerable amount of work to be done, and it is quite certain that it will be necessary to have recourse upon their knowledge of the workings of the local branch. In short, all of these men are expected to work out the salary we pay them, and so far they have done so.

In the cases of Lincoln, Ellis, Gore, Lloyd,

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND

MONTREAL BRANCH

Chairman of Committee:

Lieut. Col. L. R. LAFLECHE, D.S.O.

Directorate:

Major L. GAUVREAU, Director and Secretary
Major E. H. KNOX-LEET, Paymaster
Captain V. REED, Application & Investigation

20 Sandeman Blvd.

DORCHESTER HALL,

492 DORCHESTER STREET, WEST,

MONTREAL, P.Q., June 8th 1920

When replying, please quote No.

John W. Ross, Esq. (2)

Chamberlain and Nantais, Major Gauvreau informs me that they were all working up to and including yesterday, since when two have found positions and have been allowed to go. Another one will probably leave tomorrow, and the remainder will be kept on for the whole time for which they have been paid.

We have found positions for all of these men with the exception of one.

The above conditions are also applicable to Major Gauvreau, Major Knox-Leet and Captain Reed. I enquired into this matter this morning and find that Major Knox-Leet and Captain Reed have now sufficient work in the office to keep them working until at least the 22nd or 23rd instant. If any further enquiries are made they will not receive any holidays at all but will be kept working up until the end of the month, to which date they have been paid. - *possibly longer.*

In the case of Major Gauvreau, who is ^{the} paid Director and Secretary of the Committee, he is quite busy and will be up until the end of the month, and then undoubtedly will be called upon to furnish information, etc. until the date to which he has been paid, i.e. July 15th.

Regarding Mr. Brittain's enquiry re the reason for leaving cash books, vouchers, etc. with him, kindly note that this was done by his instructions and certainly not by our wish, as we all felt it much better to finish the work as

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT
CANADIAN PATRIOTIC FUND

MONTREAL BRANCH

Chairman of Committee:

Lieut. Col. L. R. LAFLECHE, D.S.O.

Directorate:

Major L. GAUVREAU, Director and Secretary
Major E. H. KNOX-LEET, Paymaster
Captain V. REED, Application & Investigation

To Lieutenant Bldg.

~~DORCHESTER HALL,
492 DORCHESTER STREET, WEST,~~

MONTREAL, P.Q., June 8th 1920

When replying, please quote No.

John W. Ross, Esq. (3)

it had been begun. I may say that again this morning considerable delay was incurred in obtaining certain information from the office which I required.

I am, Trusting this will prove satisfactory,

Yours truly,

L. R. Lafleche.
Chairman.



PATRON
HIS MAJESTY THE KING
HONORARY PRESIDENT
FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND OF STRATHEARN, K.G., K.T., K.P., G.C.B., G.C.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 8th June, 1920.

John W. Ross, Esq.,
142 Notre Dame St. W.,
Montreal, Que.

Dear Mr. Ross:

I have your letters of the 4th and 7th inst., for which I am much obliged. I enclose you a copy of a letter which I have just sent to Major Gauvreau in reply to one sent to me which was in reply to my request for an explanation as to the reason for his being paid for four weeks in excess of the time required to close up the accounts. *Copy of Major Gauvreau's letter is enclosed.*

He explains that the Committee were influenced in their decision by the feeling that any time in the next month and a half in his case information might be required which could only be furnished by the different members of the Directorate. Major Gauvreau, however, was aware that any action of the Committee respecting salaries had, by the Regulations, to receive the concurrence of Mr. Nickle, and I have therefore written to Major Gauvreau suggesting that the necessary refunds of the amounts voted in excess of the time required, be made to you. You will observe that I insisted that all matters in connection with this Federal Emergency Appropriation be accounted for through you. I quite understand the difficult position in which you have been placed, but no doubt like other men in business, the more awkward and difficult the position, the more ready you are to rise to the occasion.

I appreciate very much your telephone message before I sent the telegram, and I can assure you we have very greatly appreciated what you have done. We appreciated also the work done by the Federal Emergency Committee. No doubt Col. Lafleche and his associates had difficult matters to contend with, but when there is a principle involved I am quite sure that while we can understand the reason for the action of the Committee, we with it must feel that Mr. Nickle's contention is quite correct. I enclose you a list showing the amounts paid in excess of the two weeks allowed for finishing up the work.

(Continued)



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
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PRESIDENT
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FRATHEARN, K.G., K.T., K.P., G.C.B., &c.

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, _____

- 2 -

(Continued)

Again regretting the inconvenience to which you must have been put, and thanking you for the prompt manner in which you brought matters to a close, I remain,

Yours very truly,

C. L. Buttani

For Honorary Treasurer.

8th June, 1920.

Major L. Gauvreau,
Canadian Patriotic Fund, F.E.A.D.,
Dandurand Building,
Montreal, Que.

Dear Major Gauvreau:

I have yours of the 7th inst., in reply to mine of the 2nd, in which you send me an extract from the Minutes of the Committee. I am exceedingly sorry if the Committee feels that I did any injustice to Colonel Lafleche. I think everyone appreciated his actions, and I may say in reporting the matter to Mr. Nickle I spoke in the highest terms of Colonel Lafleche for which Mr. Nickle can vouch.

Mr. Nickle has been held responsible by the Government for the fixing and payment of salaries, and he was rather surprised, as I was myself, to find that arrangements had been made by resolution of the Committee to pay for time or holidays after the time in which it was estimated the work would be completed, had expired. As you are aware, the recommendation of your Committee for salaries was sent to Mr. Nickle for approval and when I requested Major Knox-Leet by telephone to send a copy of the statement of the estimated requirements to Mr. Nickle and myself for our joint approval, I did not receive mine until Saturday, and then it was too late to get Mr. J. W. Ross to whom the moneys had been advanced, by telephone, so I telephoned him first thing on Monday morning. Mr. J. W. Ross as Honorary Treasurer of the Montreal Branch of the Canadian Patriotic Fund, was good enough to become responsible for the money, and he issued it to the credit of your Committee who were to account to him, and he in turn would account to the Honorary Treasurer for its expenditure and refund any sums to be refunded. Mr. Rosshas been acting in an Honorary capacity, and naturally when it was urgent to have these branches closed up, I communicated with Mr. Ross the fact that this being a Government appropriation, the accounts were to be closed on the 31st May, and he acted accordingly.

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(Continued)

With regard to the \$1100 for legal expenses, any refund due to that or any other service should come through Mr. Ross, and I understood from him that it would be handed over in the same manner as any unexpended moneys handed over by your Committee which were subsequently refunded to the Honorary Treasurer; but Mr. Nickle evidently takes the view that very little is to be gained by civil action against these individuals, and he feels that it is like throwing good money after bad to continue the proceedings at this late date. Mr. Ross was good enough to say that he would direct that a list of these cases be sent to Mr. Nickle so that Mr. Nickle could form his own judgment as to the necessity for further proceedings, and I assume that said list is now in the hands of Mr. Nickle.

I am exceedingly sorry that this difficulty should have arisen at the final closing of the accounts, but I think your Committee were advised by circular letter from General Ross, the Administrator, which was evidently sent out on the 18th May, re disposition to be made of the Federal Emergency Appropriation Department records, documents, etc., and in the paragraph preceeding the last, he requested that if there was any unexpended balance on hand, a cheque covering the amount be forwarded to the Honorary Treasurer, Canadian Patriotic Fund, by the 20th May or as soon as possible after that date. Toronto had its returns in prior to the end of May with a cheque refunding the unexpended balance, and as we had not heard from Montreal, the Toronto Branch and Provincial Branches having had their returns in with cheques for the unexpended balances prior to the 31st May, we found it necessary to take steps to have the accounts closed before the 31st May so that they could be included in the accounts, hence the necessity for urgency at the end.

Naturally Mr. Nickle feels that he is responsible to the Government and he cannot make an exception in the case of Montreal, as similar requests have been made at other places, and he has absolutely declined to entertain the idea. I would

(Continued)

(Continued)

therefore suggest that these amounts voted by the Committee in excess of time required to finish the work, be refunded to Mr. J. W. Ross, so that no further difficulty may arise.

Yours very truly,

For Honorary Treasurer.

11th June 1920

Lemuel Cushing Esq.,
Creak, Cushing & Hodgson,
M o n t r e a l.

Dear Lemuel,

Re: Audit Fee.

You will remember our discussion about this matter some time ago and I have got into touch with Colonel Smith on several occasions in regard to it, as the work is confined almost entirely to his department.

There was some question whether the closing of the Federal Emergency Appropriation might increase the work to a large extent, but Col. Smith informs me that this is not the case and that the disbursements will run probably in the neighborhood of \$10,000 or \$11,000 per month only, as against some \$70,000. or \$80,000. He agrees with me that the work of the audit will therefore be very materially reduced and that the fee this year should be about one third of the fee charged last year. I trust this will be satisfactory to you.

Yours very truly,

JWR/R

Hon. Treasurer.

12th June, 1920.

Col. L. R. Lafleche, D.S.O.,
Chairman, F.E.A.D.,
Dandurand Bldg.,
Montreal, Que.

Dear Colonel Lafleche:

I am very much obliged for the copy of your letter of the 8th inst. to Mr. Nickle which you were good enough to send me for my information.

I understood Major Knox-Leet to say that the Committee had unanimously approved of two weeks pay and the other two weeks as leave, and as I saw from the Cash Book that Major Gauvreau was receiving four weeks pay in addition to the two weeks salary, I at once wrote for an explanation.

Since dictating the above I am in receipt of a letter from Mr. Nickle dated June 10th, in which he says that it was well known to Major Gauvreau, yourself and the others, that the Fund was to be closed at the earliest possible moment after the period of distribution had expired. It was to be remembered that Dr. Ross advised the Montreal Branch at the same time that he advised the others, and he is therefore not impressed with the contention that the extra remuneration voted at the Committee meeting of the 29th, was justified on the ground that the Committee felt that information might be required that could only be furnished by the different members of the Directorate. If this information were required and it was of such a character that it merited financial recognition then the services rendered would be paid, but there is no justification for speculative payments.

Mr. Nickle says further that it is quite clear, therefore, that a refund must be made. He does not wish to bring the matter to the attention of the Justice Department, but he feels that he cannot recede from a principal to which he has adhered in reference to other districts merely to

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acquiesce in the generous pronouncement of the Montreal Committee, and that therefore a refund must be made.

I would suggest that you see Mr. Ross, who is the Honorary Treasurer of the Montreal Branch, and who was the recipient of the money from the Honorary Treasurer, and who accounts to the Honorary Treasurer therefor, and have these refunds made. It is unfortunate, as I have before stated, that the Montreal Committee took the action it did without first consulting Mr. Nickle. He is responsible to the Government for actions, and naturally feels his responsibility. While personally I have no doubt he would like to do whatever he could, he feels that he is forced to take this action. I trust, therefore, there will be no difficulty in having the money promptly returned to Mr. Ross, the Honorary Treasurer of the Fund in Montreal, who will account therefor to the Honorary Treasurer.

Yours very truly,



For Honorary Treasurer.



PATRON
HIS MAJESTY THE KING
HONORARY PRESIDENT
FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND OF STRATHEARN, K.G., K.T., K.P., G.C.B., & C.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT

HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

115 VICTORIA STREET
TELEPHONE QUEEN 1817

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

OTTAWA, 12th June, 1920.

J. W. Ross, Esq.,
Honorary Treasurer, C.P.F.,
Montreal Branch,
Montreal, P. Q.

Dear Mr. Ross:

I am in receipt of a letter from Mr. Nickle dated June 10th re Montreal, in which he says it is to be remembered that Dr. Ross advised the Montreal Branch that the fund was to be closed at the earliest possible moment after the period of distribution had expired, which was well known to Colonel Lafleche, Major Gauvreau, and the others, and that he is not impressed with the contention that the extra remuneration voted at the Committee meeting of the 29th was justified on the ground that the Committee felt that information might be required that could only be furnished by the different members of the Directorate. He goes on to say that if this information were required and it was of such a character that it merited financial recognition, then the services rendered should be paid, but that there is no justification for speculative payments.

He wishes me to make it very clear that a refund must be made, and that he sincerely hopes it will not be necessary to bring the matter to the attention of the Justice Department, but he cannot recede from a principle to which he has adhered in reference to other Districts merely to acquiesce in the generous pronouncement of the Montreal Committee. He states that you certainly take the proper position, and with your co-operation he feels the desired results will be obtained. I am writing Colonel Lafleche today, and enclose herewith copy of my letter to him. I have asked him to see you.

Yours very truly,

For Honorary Treasurer.

Creak Cushing & Hodgson
Chartered Accountants.

LEMUEL CUSHING, C.A.
CHAS. A. HODGSON, C.A.

80 St. Francois Xavier Street,
Montreal.

June 14th, 1920.

John W. Ross, Esq.,
Hon. Treasurer,
Canadian Patriotic Fund,
Montreal.

Dear John :-

I am in receipt of your favor of 11th inst. in regard to our audit fee of the Patriotic Fund for the current year, and the amount stated, viz. one-third of the fee charged last year, will be agreeable to us.

Yours very truly,

Lemuel Cushing

756 University St.
City.

16:11:20.

2000

J. W. Ross, Esq.
Montreal.

My dear Sir:—

It would be kind enough
to give me some information on a matter
which you will probably understand - tho.
perhaps not under your jurisdiction.

I am a returned man -
& have just finished a career spent in College
N. B. & Wesleyan Theo. Thus - all
Expense - & nothing coming in. How quite
recently my Mother came to me - from
England - the old home. & I am
assuming responsibility for her. she being
a widow.

This is my question.

Do you know of any provision made - & do you think I could hope to get any consideration from the Military authorities on this matter - considering my circumstances are such - that any help would be acceptable?

I understand something was done for men in many cases - i.e., assistance in the passage of a relative - across the ocean. Perhaps this is your lot - then you might be able to advise. I merely seek information - whether you think an application worth while.

Thanking you in anticipation.

Sincerely,

I. Luttrell



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

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HONORARY PRESIDENT
HER MAJESTY HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND
RATHEARN, K.G., K.T., K.P., G.C.B., & C.
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HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 16th June, 1920.

John W. Ross, Esq.,
Honorary Treasurer, C.P.F.,
143 Notre Dame St. W.
Montreal, P.Q.

Dear Mr. Ross:-

Referring to our conversation this morning, I think that as Mr. Nickle and the rest of us are very anxious to get matters in connection with the Federal Emergency Appropriation closed out, I may take a run down to Montreal, Monday or Tuesday, and if so I shall be very glad to spend a few minutes with you, and we can then arrange on some joint action if the work is not finished by that time, to see that it is finished within a reasonable time. I understand perfectly the delicate position in which this has placed you, in fact in which it has placed all of us.

Mr. Nickle is more or less concerned over those civil cases and feels that they ^{may} can go on for an indefinite period, and as a lawyer he can see pretty well at a glance what lengthening out of work these cases might mean. If you can spare me a short time I shall be glad if you will kindly let me know if it will

be satisfactory to see me Monday or Tuesday. I am not certain as to when I may arrive or as to the accomodation when I get to Montreal if I go down the evening before.

I appreciate the unpleasant nature of your task and my object in going down is to share it with you so that we may get matters finally closed up. We also appreciate the action you have already taken and I think we can rely upon you for your active co-operation in having the understanding arrived at with you carried into effect as far as possible.

No doubt you are fully conversant with what is being done in the office at present and how the list of civil cases, which is being prepared for Mr. Nickle, is progressing. I think Mr. Nickle has written for it several times and has not yet received it. If it were in his hands before we met and the names of the lawyers, if any who have been engaged, I think it would be desirable, as Mr. Nickle would then be in a position to tell us exactly what he thought. At present he feels that nothing has been gained by continuing them.

Yours very truly,

E. A. Buttan

For Honorary Treasurer.

17th June 1920.

T. Turrell Esq.,
756 University Street,
M o n t r e a l.

Dear Sir,

Your favor of the 16th inst. to hand. The Patriotic Fund has on a number of occasions applied to the Headquarters Organization to be allowed to assist returned soldiers in completing their college course, but have always been met with the statement that the Act of Incorporation does not permit this being done. I understand that recently the conference of the Presidents of the Canadian Universities passed a similar resolution which was forwarded to Ottawa, but I do not believe it will have any effect.

In connection with the Federal Emergency Appropriation we also requested the Government that they would consider extending the privileges of the Fund to the returned soldiers who were studying at the Universities. This was also refused by the Government.

I do not know therefore of any fund available for this purpose outside of the allowance for Vocational Training, through the Soldiers' Civil Re-establishment. The S.C.R. would probably give you any information on this point.

Yours very truly,

JWR/R

17th June 1920.

E. L. Brittain Esq.,
Canadian Patriotic Fund,
115 Vittoria Street,
Ottawa, Ont.

Dear Mr. Brittain,

Your favor of the 16th inst. to hand.

Re Suits in Process:

I have telephoned Major Cauvreau who says he gave instructions some time ago to Mr. Calder, the Lawyer who is handling these cases, to prepare a detailed list. I have requested him to immediately telephone Mr. Calder and insist in having the list completed at once and forwarded to Mr. Nickle as you suggest.

There is no reason in my mind why this should be delayed. A couple of hours should prepare the entire list.

In regard to your visiting Montreal, I shall be in town on both Monday and Tuesday and shall be glad to see you at any time that may be convenient to you except eleven o'clock on Tuesday when I have the meeting of Directors of the Molsons Bank.

Yours very truly,

JWR/R

Honorary Treasurer.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
HIS MAJESTY THE KING
HONORARY PRESIDENT
FILE HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND STRATHMORE, K.G., K.T., K.P., G.C.B., &c.,
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, June 17th, 1920.

John W. Ross, Esq.,
Hon. Treasurer, Montreal Branch,
Canadian Patriotic Fund,
Montreal, Que.

Dear Mr. Ross,-

I may be in Montreal at the beginning of next week. Would you kindly let me know if it would be convenient to see me at your office say at ten Tuesday morning, if it should be necessary for me to go down?

Yours very truly,

E. H. Buttani
for Honorary Treasurer.

22nd June 1920.

Lieut.-Col. C. F. Smith,
Chairman, Relief Committee,
Canadian Patriotic Fund,
Drummond Street,
M o n t r e a l.

Dear Mr. Smith,

Re: Audit Canadian Patriotic Fund

I have again written Mr. Lemuel Cushing stating that owing to the reduction in the work that the Fund was prepared to pay one third of the amount of last year's audit for the current year. I now have Mr. Cushing's reply stating that this will be satisfactory to them.

Last year's fee was \$750.00, therefore this year's remuneration will be \$250.00.

Yours very truly,

JWR/R

Honorary Treasurer.

CLASS OF SERVICE	SYMBOL
Day Message	Blue
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

GREAT NORTH WESTERN

TELEGRAM

CLASS OF SERVICE	SYMBOL
Day Message	Blue
Day Letter	Blue
Night Message	Nite
Night Letter	N L

If none of these three symbols appears after the check (number of words) this is a day message. Otherwise its character is indicated by the symbol appearing after the check.

Z.A.LASH, PRESIDENT

HEAD OFFICE, TORONTO, ONT.

Geo.D.PERRY, GENERAL MANAGER

303.

A321 BY 22

OTTAWA ONT. 431 P 23

J W ROSS

1920 JUN 23 PM 4 35

1899
142 NOTRE DAME ST MONTREAL QUE

AM LEAVING FOR MONTREAL THIS EVENING IF CONVENIENT WILL SEE YOU
 AT YOUR OFFICE INFORMALLY TOMORROW MORNING AT TEN OR SHORTLY
 AFTER

E L BRITAIN.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
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CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 6th July, 1920.

J.W. Ross, Esq.,
Honorary Treasurer, Montreal Branch
Canadian Patriotic Fund,
Montreal, P.Q.

Dear Mr. Ross:-

I am very sorry indeed to have had you placed in a somewhat embarrassing position, as I know you have been, with regard to the Montreal Federal Emergency Appropriation account.

I have written Major Gauvreau today and enclose you copy of my letter to him. I telephoned to Colonel Lobley on the 29th June and received promptly through Major Knox-Leet a cheque for \$865.66 on the 30th June as a refund on the Montreal account. This represented practically sales of furnishings.

In the audited statement signed by Mr. Dowie to May 31, 1920, there are salaries \$3,385.00 charged which include Major Gauvreau's to the 15th July, and I have written him today stating that I expect a refund for the first 15 days

in July as I had no authority from Mr. Nickle for payment for that period.

I have also asked him to account to you for any unexpended portion of legal fees that were charged in the statement amounting to \$1,030.00. I understood from Major Knox-Leet when I saw him that about \$130.00 of the \$1,030.00 charged had been expended. I do not know how or in what way, but probably Colonel Lobley ~~xxxxxxxxxxxxxxxx~~ will give you a statement as to that.

Mr. Nickle tells me that in the statement sent by Mr. Calder there were 86 cases and as the agreement was \$10.00 per case and Mr. Calder evidently recommends the whole 86 to be proceeded with the entire disbursement cannot exceed \$860.00, so probably there will be \$40.00 or thereabouts to be refunded under that head.

With regard to the advance to be accounted for in connection with incidental expenses for June for closing down the Branch, shipping documents, etc., there was a ^{*advance to be accounted for*} ~~charge~~ of \$115.00 against which there should be no further charge and probably there will be something to be refunded from that.

I very much appreciate what you have done and in view of my letter to Major Gauvreau, copy of which is enclosed, Colonel Lobley, who is acting for you, can no doubt get an accounting for these items and the necessary refunds.

There may yet be some few articles of furnishings to be disposed of. It is desirable, of course, to have them disposed of at the earliest convenience at a reasonable price, but I may say that Mr. Nickle is taking up the matter with the Government with a view to their purchasing supplies for departmental uses at reasonable prices rather than sacrific^{ing} them by sale. A list of those remaining might be sent in at the price paid for them and if there is any place where anything remaining can be temporarily kept in the Patriotic Fund quarters ^{or elsewhere} they can be disposed of later on as soon as a reasonable offer is received.

Yours very truly,

E. H. Pittman

for Honorary Treasurer.

Ottaw 6th July, 1920.

Major L. Gauvreau,
Federal Emergency Appropriation Dept.,
Canadian Patriotic Fund,
492 Dorchester St. W.
Montreal, P.Q.

Dear Major Gauvreau:

When we received a statement of account of the Federal Emergency Appropriation from Montreal to the 31st May there was included therein an advance of \$115.00 to be accounted for in connection with incidental expenses in June for closing down the Branch, shipping documents, etc.

There was also another item of \$1,030.00 charged as legal fees about \$130.00 of which I understood had been included in the expenditure to that date and there were \$900.00 to be accounted for.

I believe the number of cases sent by Mr. Calder to Kingston upon which he was to act were 86 at \$10.00 per case, which would leave a small margin to be accounted for under that heading.

When General Ross and I were in Montreal it was understood that the number of cases to be proceeded with would be ^ettled by Mr. Nickle, himself, and Mr. Calder and a specific payment would be made therefor.

It was also understood that the Branch would be closed on the 30th June, that you and Major Knox-Leet had taken other positions, and that being so, in the absence of any confirmation by Mr. Nickle, there would be no authority for the payment of your salary for the 15 days in July.

I am sorry to have to draw attention to this, but I cannot of course, pay what is not legally authorized and as this has not been authorized by Mr. Nickle I cannot very well see how the payment can be made. It may have been made to close out the account, but as evidently the work of the Branch closed down on the 30th June there would apparently be no justification before Parliament for the payment. While personally some of your Committee or others might be of the opinion that you are entitled to this payment, I have to be in receipt of the official authority before it can be allowed.

I regret very much indeed to have to refer to this matter, but if I do not attention might be called to it any day in Parliament and it might then be difficult to give ^{an} ~~the~~ explanation therefor, so if you have not already made a refund I am drawing your attention to the matter so that you may do so at once, as we wish to get the few outstanding matters closed up as quickly as possible.

I shall therefore be glad if you will kindly give to Mr. J.W. Ross, Honorary Treasurer of the Montreal Branch, to whom the money was advanced, a statement accounting for the \$115

to whom the money was advanced, a statement accounting for the \$115.00 referred to, the \$1,030.00 set aside re Civil cases, and any refund in connection therewith which may not be required in excess of the \$860.00, as well as your own refund on account of salary for the two weeks in July, so that I may have the necessary refund put through and everything in connection with Montreal closed up in a subsidiary statement to that which I made to the Government to the 30th June.

Yours very truly,

(sgd) E. L. B.

for Honorary Treasurer



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

PATRON
HIS MAJESTY THE KING
HONORARY PRESIDENT
FIELD MARSHAL HIS ROYAL HIGHNESS THE DUKE OF CONNAUGHT AND (ATHEARN, K.G., K.T., K.P., G.C.B., & C.
PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 14th July, 1920.

J. W. Ross, Esq.,
Honorary Treasurer, Montreal Branch,
Canadian Patriotic Fund,
142 Notre Dame St. W.
Montreal, P.Q.

Dear Mr. Ross:-

Referring to my letter of the 6th July enclosing copy of a letter I sent to Major Gauvreau, may I ask if anything has yet been done respecting refunds on account of money set aside for specific purposes as shown in the audited statement. *I shall feel obliged if you will kindly let me know.*

Yours very truly,

E. L. Brittain

for Honorary Treasurer.



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CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 17th July, 1920.

John W. Ross, Esq.,
Honorary Treasurer, Montreal Branch,
Canadian Patriotic Fund,
142 Notre Dame St. W.
Montreal, P.Q.

Dear Mr. Ross:-

I suppose you have not yet had an opportunity of answering my letter of the 14th instant, but at Thursday's meeting of the Finance Committee of the Patriotic Fund Mr. Nickle asked me if I had yet received the final returns from Montreal with a refund of Major Gauvreau's salary for the 15 days in July. I told him that I had been in communication with you, and had no doubt the matter was receiving full and prompt attention. There is only one course open to Major Gauvreau, namely, to refund the money. If there should be any hesitancy on that point I shall be glad if you will plainly state to him that it must be refunded.

Yours very truly,

E. H. Puttallin

P.S. Please tell Colonel Dowie that I telephoned Mr. Mulvey but on looking for him ^{at 8 o'cloc} I could not find him any where. We were having a meeting of the Finance Committee in my room, otherwise I would have asked him to come in.

for Honorary Treasurer.

19th July 1920.

E. L. Brittain, Esq.,
Federal Emergency Appropriation Dept.,
115 Vittoria St.,
Ottawa, Ont.

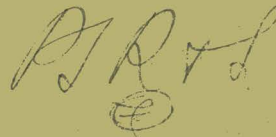
Dear Sir:

On behalf of our Mr. John W. Ross we beg to acknowledge receipt of your letters of the 14th and 17th July, and regret that Mr. John W. is, and has been out of town for the past week and is not expected back before the beginning of next week.

Will it be O.K. to leave these matters until his return, as he has had everything to do with them personally?

Yours very truly,

FCO/MR

A handwritten signature in dark ink, appearing to read "J. W. Ross". The signature is written in a cursive style with a large initial "J" and "R". Below the signature is a small circular mark, possibly a stamp or a flourish.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

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PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND
FEDERAL EMERGENCY
APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 27th July, 1920.

Messrs. P. S. Ross & Sons,
Montreal, P.Q.

Dear Sirs:-

I have not earlier answered your letter of the 19th instant as I have had an attack of tonsillitis and have been away from the office.

It is quite satisfactory, of course, to leave all matters until Mr. Ross's return, as he has a full personal knowledge of the facts, and our wish here only is to have everything so done that there can be no ground for criticism. Mr. Ross is as much interested in the Patriotic Fund and its good name as any one else. Certainly his services have been *in*valuable to the Fund from its inauguration to the present time.

Yours very truly,

for Honorary Treasurer.

COPY

Ottawa, July 22nd 1920.

Dear Mr. Ross:-

The Finance Committee are rather disturbed at the comparatively high rate of administration expense of the Montreal Branch. Your statement for the month of May shows 167 families on the Fund, a total gross relief expenditure of \$14,854.53 and a gross administration expense of \$3,282.12. Of the latter amount \$2,305.00 is for salaries. Apparently the paid employees of the branch number about thirty, which seems to be far more than should be necessary to deal with 167 cases. A few comparisons may serve to support this contention. The Toronto Branch is dealing with approximately three times as many cases as Montreal, employes about twenty people and has a salary list amounting to about \$1,700.00. The Hamilton Branch has about 120 families on it's books and has a salary list of less than \$600.00.

Ottawa.....

Ottawa takes care of sixty odd families with a Secretary who also acts as investigator, and two stenographers. Vancouver with approximately 100 families employes a secretary, two stenographic clerks and two visitors, and the monthly expense is \$570.00. In each of these cities that I have mentioned the affairs of the Fund are administered with entire satisfaction and efficiency.

The Finance Committee have directed me to ask that this matter be looked into as early as possible with a view to ascertaining if some economy cannot be effected. If you care to have me discuss the matter personally, I should be glad to visit Montreal at your convenience.

Yours truly,

Executive Secretary.

J. W. Ross, Esq.,
Canadian Patriotic Fund,
Montreal, Que.

Aug. 2, 1920.

Col. Clarence F. Smith,
Chairman,
Relief Department,
Can. Patriotic Fund,
Drummond Bldg.,
Montreal.

Dear Col. Smith:

I enclose you a letter received to-day, on my return to town, from Mr. Morris. I would be glad if you would kindly look into the matter and let me know just what answer should be sent.

Yours very truly,

JWR/HM
Encl.



HONORARY TREASURER
HON. SIR HENRY DRAYTON, K.C.
MINISTER OF FINANCE

HONORARY SECRETARY
W. F. NICKLE

ADMINISTRATOR
BRIG. GEN'L. A. E. ROSS, C.B., C.M.G.

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HIS EXCELLENCY THE DUKE OF DEVONSHIRE GOVERNOR GENERAL OF CANADA

CANADIAN PATRIOTIC FUND

FEDERAL EMERGENCY APPROPRIATION DEPARTMENT

115 VICTORIA STREET
TELEPHONE QUEEN 1817

OTTAWA, 4th August, 1920.

Messrs. P.S. Ross & Sons,
142 Notre Dame St. W.,
Montreal, P.Q.

Dear Sirs:-

I have just recently returned to the office and I find a letter from Major Gauvreau forwarding a statement of the incidental expense, or amount of \$115.00 set aside for incidental expenses, together with vouchers and cheques for expenditure of \$86.25 which left a balance of \$61.79, for which he enclosed a cheque. He also asks me to note that only the sum of \$100.00 was voted by the Committee and not \$115.00 as stated by the Auditors. You will observe on reference to the audited statement signed by Colonel Dowie there is an item advanced to be accounted for in connection with incidental expenses in June for closing down the Branch, shipping records, etc. \$115.00.

Major Gauvreau debited this incidental expense account with \$100.00, for deposit in the Royal Bank, \$14.54 refund from the Postmaster General, \$16.00 refund on cartage and \$17.50 refund on Insurance making a total of \$148.04 and credited the account with expenses amounting to \$86.25 and sent us a cheque for \$61.79. I enclose you copy of his statement for your information.

I had asked Major Gauvreau to account for all these

funds through you, but evidently that has not been done. Remittances have been sent direct to myself and evidently my request to Colonel Lafleche to have the two weeks pay refunded for the month of July has also been ignored.

Major Gauvreau stated that he completed his duties with the Federal Emergency Appropriation on the 15th July, and as there were several matters pending Colonel Lafleche requested him to kindly straighten them out, which explained the present letter.

I cannot understand the action of the Committee, which I understood stated in your presence that two weeks pay would be required to finish the work on the 15th June. The office was closed on the 30th June and it was understood that Major Gauvreau was then taking a position with Colonel Lafleche from the 1st July and that Major Knox-Leet was going to the Canadian Patriotic Fund on that date.

The action taken by this Committee should have had the approval of Mr. Nickle. The action has not been approved by him, and the amount should have been refunded. May I ask if you did not understand from the Committee that it required two weeks to complete the work and a settlement was made on that basis. *it was intended that what to be*

I shall be glad to hear from you at your earliest convenience.

Yours truly,

Your understanding

E. L. Brittain

for Honorary Treasurer.

C O P Y

STATEMENT OF INCIDENTAL EXPENSE ACCOUNT.

RECEIPTS.

1920		
June 1	- Deposit Royal Bank	\$100.00
7	- Refund Postmaster General	14.54
11	- Refund on cartage	16.00
July 9	- Refund Guarantee Ins.	17.50

DISBURSEMENTS

June 4	- Lowe-Martin Limited	15.00
	- Brisette & Frere cartage	4.00
	- Dandurand Building Ltd.	9.75
5	- Brisette & Frere	22.00
5	- Edward Smith	5.00
5	- Goodwin's Limited	3.30
8	- La Librairie St. Louis	3.25
21	- Chas. P. Dawson Limited	10.20
29	- Baillargeon Limited	4.00
30	- Divers Expenditure	9.75
		<hr/>
		\$86.25
July 10	Balance in Bank	<hr/> 61.79
		<hr/>
		\$ 148.04 \$ 148.04
		<hr/> <hr/>

I hereby certify that the above statement represents the financial transactions of the incidental expense account of the Federal Emergency Appropriation Department, Canadian Patriotic Fund.

Vouchers hereto annexed.

(sgd) L. Gauvreau.

Director.

Montreal, July 12th, 1920.

Moved by Capt. Calder seconded by Gen. McCuaig that this statement be accepted and balance to be refunded to Honorary Treasurer carried
Certified L. Gauvrwan.

6th August 1920.

E. L. Brittain, Esq.,
Honorary-Treasurer
Canadian Patriotic Fund,
115 Vittoria Street,
Ottawa, Ont.

Dear Mr. Brittain:

With reference to your communications of the 6th ultimo and 4th instant, regarding the Montreal Branch of the Federal Emergency Appropriation, I have sent copies of your letters to Colonel Lafleche, requesting him to communicate with you directly upon the subject.

There appears to have been a degree of misunderstanding regarding the matters raised by you, and I feel that I can do very little to assist in clearing them away. The Montreal Branch of the Canadian Patriotic Fund was at no time responsible for the disbursements of the Federal Emergency Appropriation, a special Committee having been created in Montreal for the distribution of the latter Fund, under the direct instructions and jurisdiction of Ottawa.

In my capacity as Honorary-Treasurer of the Canadian Patriotic Fund, Montreal Branch, I was requested to act as a channel for passing funds to Colonel Lafleche's Committee, and it was also a pleasure to give to his Committee any advice and assistance that lay within my power. At this juncture, however, I do not think that I can render much assistance in clearing up the present misunderstanding. In fact, I am of opinion that matters can be better settled, and future misunderstandings avoided, by direct communication between yourself and Colonel Lafleche.

Yours truly,

Honorary-Treasurer,
Montreal Branch, C.P.F.

6th August 1920

Lieut.-Col. L.R. Lafleche,
15 St. James Street,
M o n t r e a l.

Dear Colonel Lafleche: Ré: Patriotic Fund F.E.A.Dept.

I enclose herewith copies of communications which I have received from Mr. Brittain regarding the Federal Emergency Appropriation, and which are self-explanatory, and I request you to communicate with Mr. Brittain direct on the points he has raised.

Yours truly,

Honorary-Treasurer,
Montreal Branch, C.P.F.

(Enclos.)

CANADIAN PATRIOTIC FUND

PATRON, H. M. THE KING

PRESIDENT HIS EXCELLENCY THE GOVERNOR-GENERAL

CHAIRMAN RELIEF COMMITTEE
LT. COL. CLARENCE F. SMITH

MONTREAL BRANCH
RELIEF COMMITTEE

HONORARY PRESIDENT
SIR LOMER GOUIN

CONVENER OF AUXILIARY
MISS HELEN R. Y. REID
PHONE UP 1094

PRESIDENT
SIR HERBERT B. AMES, M.P.

SECRETARY RELIEF COMMITTEE
MISS FRANCES B. HAINS
PHONE UP 1094

DRUMMOND BUILDING
ROOMS 315 TO 323
CORNER ST. CATHERINE & PEEL STS
PHONE UP 4405

HONORARY TREASURER
JOHN W. ROSS

HONORARY SECRETARY
D. A. BUDGE

MONTREAL, Aug. 10, 1920.

*When replying quote date
of this letter and No.*

John W. Ross, Esq.,
Honorary Treasurer Canadian
Patriotic Fund,
c/o P.S. Ross & Sons,
142 Notre Dame St. W.,
Montreal, P.Q.

Dear Mr. Ross:-

Your letter of August 2nd. was received on my return to town, and I have taken the matter up with Miss Helen R.Y. Reid who is in charge of the relief work and devoting all her time voluntarily to that department.

As you are no doubt aware, the Montreal branch has always been more active in social service work among the soldiers' dependents than any other branch in the Dominion of Canada. They are still carrying on that work but since the Armistice they have been unable to secure the number of voluntary workers that they had during the war. This accounts, to a great extent, for the increase of salaries compared with previous years and compared to other branches.

While we have only had 167 permanent cases, calls at the Montreal office number from 50 to 100 daily and 50% of them require visiting and investigation; many of them require grants or loans and all necessitate written reports for our records.

Our follow-up work and investigation has saved the funds thousands of dollars since the signing of the Armistice. If we cut down our staff unduly, we shall not only fail in the service which we have hitherto maintained, but we shall run the risk of spending more relief money without due investigation.

Our Baby Clinic which is doing excellent

Mr. John W. Ross

-2-

work costs the fund a certain amount of money each month, but I am sure, upon investigation, the Finance Committee would be more than satisfied and recompensed for the money we expend.

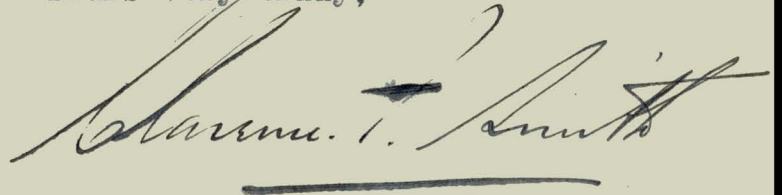
As a suggestion, we might be able to absorb the St. Lambert branch with Montreal and save some money, and if it meets with your approval I think we could handle the financial branch in the relief committee at the present time.

In closing, I might say that if the Finance Committee insists on our reduction of salaries, this can be done by running offices similar to other cities but you would lose Miss Reid and her workers as they would not be satisfied to run a third-rate office.

Hoping this is the information that you require, and if not, I will be very pleased to call on you and explain further details,

I remain,

Yours very truly,

A handwritten signature in cursive script, appearing to read "Clarence T. Smith". The signature is written in dark ink and is positioned above a horizontal line.

Chairman
Relief Committee.

CFS/CB

11th August 1920.

Philip Morris, Esq.,
Secretary,
Canadian Patriotic Fund,
Ottawa, Ont.

Dear Sir: Re: Expenses, Montreal Branch.

Your recent letter arrived during my absence from town. On my return I took the matter up with the Chairman of the Relief Department, Colonel C.F. Smith, and I give you herewith extracts from a letter received to-day from him:-

"As you are no doubt aware, the Montreal Branch has always been more active in social service work among the soldiers' dependents than any other branch in the Dominion of Canada. They are still carrying on that work but since the Armistice they have been unable to secure the number of voluntary workers that they had during the war. This accounts, to a great extent, for the increase of salaries compared with previous years and compared to other branches.

While we have only had 167 permanent cases, calls at the Montreal Office number from 50 to 100 daily and 50% of them require visiting and investigation; many of them require grants or loans and all necessitate written reports for our records.

Our follow-up work and investigation has saved the funds thousands of dollars since the signing of the Armistice. If we cut down our staff unduly, we shall not only

fail in the service which we have hitherto maintained, but we shall run the risk of spending more relief money without due investigation.

Our Baby Clinic which is doing excellent work costs the fund a certain amount of money each month, but I am sure, upon investigation, the Finance Committee would be more than satisfied and recompensed for the money we expend."

I feel you are personally sufficiently in touch with the work performed by the Montreal Branch to appreciate what Colonel Smith says. As far as I am aware, no better work has been done by any other Branch than that under the supervision of the Committee of which Colonel Smith is Chairman, and it seems to me that that is what the Fund is for and not simply to economize to an extent which may not permit of the work being handled in the most efficient manner.

A comparison of costs of administration is of no value unless the results achieved are also taken into consideration. If you, or your Committee, have any reason to doubt the value of the results achieved by the Montreal Branch, I would suggest that you personally visit Montreal and go into the detail with Colonel Smith or Miss Reid, and I feel confident that they will justify every dollar that is being expended.

Yours very truly,

Honorary-Treasurer.

JWR/MR

PATRON
HIS MAJESTY THE KING

PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE.
GOVERNOR GENERAL OF CANADA

HONORARY TREASURER
HON. SIR W. T. WHITE, K.C.M.G., M.P.
MINISTER OF FINANCE

HONORARY SECRETARY
SIR HERBERT B. AMES KT., M.P.

Canadian Patriotic Fund.

OTTAWA. August 13th, 1920.

John W. Ross, Esq.,
Honorary Treasurer, Montreal Branch,
Canadian Patriotic Fund,
Montreal, Que.

Dear Mr. Ross:-

On my return to the office on Thursday, I received your letter of the 6th instant re Patriotic Fund - Federal Emergency Appropriation Department.

I am surprised, in view of my letter to Colonel Lafleche asking for a refund of salaries paid in excess of the time which it was understood it was necessary that the officials should be employed that the instructions received from this office from which the money was advanced should have been disregarded and that the resolutions passed by the Committee with regard to these payments should not have been forwarded to Mr. Nickle for approval by him as was done when the salaries were first voted. This procedure was also followed when the Committee asked for an increase in salary which Mr. Nickle declined to grant. The Committee had these precedents to follow and I believe the Committee stated in your presence that it required practically two weeks to complete the work. That was in May. The office was closed on the 30th of June and I understood the only ^{other} matters requiring attention were those legal cases for which \$1,100 had been set aside and that ^{was a} matter where the fee had been fixed and the payment was made on that basis. Major Gauvreau referred to this as possibly requiring his attention after the 30th of June, when Dr. Ross and I were last in Montreal, but we both stated that that was matter that would be dealt with by Mr. Nickle, Dr. Ross and Mr. Calder. It would therefore seem that ~~that~~ the Committee in Montreal ignored instructions sent out from this office and also the Government regulations. I am submitting the matter to Mr. Nickle. I regret very much that there has been any trouble at the closing up of the Fund.

I observe that there is no reference ^{in your letter} to the \$115.00 which appears in the audited statement as advanced Major Gauvreau for incidental expenses. Major Gauvreau accounted for \$100.00. Probably this is a clerical error but I had taken the figures from the audited statement.

PATRON
HIS MAJESTY THE KING

PRESIDENT
HIS EXCELLENCY THE DUKE OF DEVONSHIRE,
GOVERNOR GENERAL OF CANADA

HONORARY TREASURER
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MINISTER OF FINANCE

HONORARY SECRETARY
SIR HERBERT B. AMES KT., M.P.

Canadian Patriotic Fund.

OTTAWA.

John W. Ross,-

*through your additd
Statement*

and they were those which I forwarded to the Auditor General. The disbursement sheets representing the Montreal expenditure did not evidently tally with the amount shown as disbursed month by month by returns sent in by the Montreal Committee, and now I am at a loss to explain why in the audited statement \$115.00⁰⁰ charged as an advance for incidental expenses, whereas only \$100.00 has been accounted for. I shall be very glad to have some explanation bearing on that matter. Major Gauvreau states he only received \$100.00.

Yours very truly,



for Honorary Treasurer.

P.S. I enclose you a copy of a letter I wrote Col. Lafleche today.

August 13th, 1920.

Col. L.R. Lafleche, D.S.O.,
Chairman, Federal Emergency Appropriation,
Department, Canadian Patriotic Fund,
Montreal, Que.

Dear Colonel Lafleche,-

My letter to you of the 30th of July acknowledging the receipt of a refund from Major Gauvreau on account of the advance of \$115.00 shown on the audited statement but which evidently was only \$100.00, as that was the amount accounted for, was returned to me as the address thereon was evidently not the address of your present office.

I was rather surprised that in view of the fact that the office closed on the 30th of June and the correspondence in which a refund was asked where sums had been voted which had not been approved by Mr. Nickle that the Committee without his authorization should have paid salaries after the 30th June the date in which the office closed. It was understood when Dr. Ross and I were in Montreal last that the office would be closed on the 30th of June and Majors Gauvreau and Knox-Leet were simply carrying on and had other positions awaiting them and that they were taking up those positions on the 1st of July. I think therefore, that under the circumstances there is no authority for the payment of salaries subsequent to that date. Your Committee had submitted a scale of salaries to Mr. Nickle which had been approved by him, it submitted a further schedule recommending increases which had not met with his approval and in view of the regulations governing the expenditure of these monies, it would appear that the Committee, irrespective of Mr. Nickle or any instructions received from those advancing the funds, simply spent the money. It would seem that the proper course for the Committee to have followed in view of the regulations would have been to have submitted its resolutions respecting ^{ing} the payments of these salaries to Mr. Nickle for his approval as had been done on two former occasions.

The Montreal Committee it seems to me exceeded its powers in doing what it has done. I am reporting the matter

-2-

to Mr. Nickle, chief executive officer of the Fund
whom the Government holds responsible for the payment
of these salaries for such action as he may deem
necessary to take in the matter.

Yours very truly,

for Honorary Treasurer.

45 ROXBOROUGH APARTMENTS.

O T T A W A

August 17th, 1920

John W. Ross, Esq.,

Honorary-Treasurer,

Montreal Branch Canadian Patriotic Fund

142 Notre Dame Street West, MONTREAL.

Dear Mr. Ross.-

I have just received your letter of the 6th instant, the delay being caused by my being in Ottawa.

I have gone through this matter and am taking it up with the parties concerned. It is regrettable that I was not kept advised, as matters would have been greatly simplified.

I am now stationed at Ottawa and can be had at the above address. You will be immediately informed as to settlement of these questions as soon as possible.

Yours truly,

L. R. Latrobe.

CHAIRMAN
F.E.A.D.; C.P.F.
Montreal Branch.

Address

Noted

20 8 / 20. M.

Aug. 19, 1920.

E. L. Brittain, Esq.,
Canadian Patriotic Fund,
Ottawa.

Dear Mr. Brittain:

I beg to acknowledge receipt of your favour of the 13th inst., with enclosure, and also a letter addressed to my care for Col. Lafleche. To-day I received a letter from Col. Lafleche saying he is now in Ottawa. His address is 45 Roxborough Apartments.

Evidently my letter of the 6th inst., had just reached him. I had written him asking that he should immediately get into touch with you. This he states he is now doing.

In regard to the \$115.00 held for expenses as appears by the audited statement, this is quite correct. Major Gauverean, I understand, has accounted for \$100.00 of it, the extra \$15.00 was handed to Mr. Knox Leet for his expenses in taking the records to you at Ottawa. Major Gauverean should have accounted for the entire amount which would have prevented any misconception in regard to it.

I trust that Col. Lafleche will arrange matters to your satisfaction.

Yours very truly,

JWR/HM